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## Introduction

The budget is the product of various plans and strategies as part of an integrated corporate planning process and is linked principally to:

- The Medium Term Financial Strategy
- Asset Management Plans
- The Corporate Plan
- Workforce Strategy
- Service Plans
- Treasury Management Strategy
- HRA business plan
- DRIVE corporate transformation programme
- Sustainable Service Delivery Strategy

The budget has also been subject to consultation to allow the community the opportunity to influence spending plans.

The first part of this budget book details the Council's spending plans for 2015-16, and covers:

- General Fund Revenue Account
- Housing Revenue Account
- Capital

Copies of reports are contained within the second part. All reports including approval of the budget at full Council on 18th February 2015 are also available on the Council's website.

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

**Council Budget Summary**

2014-15		2015-16				
Original Budget £		Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £
<b>Departmental Services</b>						
13,068,700	Corporate Services	13,051,300	8,657,900	2,586,950	(11,753,150)	12,543,000
2,189,950	Community Services	(1,300)	2,368,650	295,300	(595,700)	2,066,950
5,133,750	Tourism and Leisure Services	3,085,200	3,557,150	911,500	(2,234,850)	5,319,000
<b>20,392,400</b>	<b>Total General Fund</b>	<b>16,135,200</b>	<b>14,583,700</b>	<b>3,793,750</b>	<b>(14,583,700)</b>	<b>19,928,950</b>
(4,019,100)	Reversal of Capital Charges					(3,793,750)
53,450	Contributions to/(from) General Fund Working Balances					(487,000)
500,000	Contributions to/(from) other General Fund Balances					(403,000)
<b>16,926,750</b>	<b>Total General Fund Net Expenditure</b>					<b>15,245,200</b>
<b>Financed By</b>						
3,736,000	Government Grants					2,818,100
1,299,700	Grant to support weekly collection of domestic waste					0
80,750	Council Tax Grant					85,450
2,859,750	Retained Business Rates					3,200,650
865,500	Section 31 Business Rates Support Grant					752,750
896,700	New Homes Bonus					1,064,150
(14,100)	Contribution to/from Council Tax Deficit/Surplus					24,700
7,202,450	Council Tax Collection Fund Precept					7,299,400
<b>16,926,750</b>	<b>Total Financing</b>					<b>15,245,200</b>
<b>General Fund Working Balance</b>						
3,692,534	In hand at 1st April					4,537,440
53,450	(Withdrawal from)/Addition to Working Balance					(487,000)
<b>3,745,984</b>	<b>In hand at 31st March</b>					<b>4,050,440</b>

**Analysis of Gross Expenditure and Income For 2015-16**

	<b>Corporate Services</b>	<b>Community Services</b>	<b>Tourism &amp; Leisure Services</b>	<b>General Fund Total</b>	<b>Housing Revenue Account</b>	<b>Eastbourne Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees	5,945,800	2,326,850	3,742,300	12,014,950	112,900	12,127,850
Premises	1,664,900	572,200	1,305,100	3,542,200	284,000	3,826,200
Transport	98,600	12,250	51,850	162,700	1,550	164,250
Supplies and Services	2,451,650	1,252,300	6,169,850	9,873,800	150,750	10,024,550
Third Party Payments	5,723,700	135,000	29,500	5,888,200	7,375,000	13,263,200
Transfer Payments	0	50,613,700	0	50,613,700	65,000	50,678,700
Support Service Costs	8,657,900	2,368,650	3,557,150	14,583,700	611,250	15,194,950
Depreciation and Impairment Charges	2,586,950	295,300	911,500	3,793,750	4,211,750	8,005,500
<b>Gross Expenditure</b>	<b>27,129,500</b>	<b>57,576,250</b>	<b>15,767,250</b>	<b>100,473,000</b>	<b>12,812,200</b>	<b>113,285,200</b>
Specific Government Grants	(48,650)	(49,295,050)	0	(49,343,700)	0	(49,343,700)
Other Grants and Contributions	(832,750)	(2,584,400)	(772,250)	(4,189,400)	(13,600)	(4,203,000)
Customer and Client Receipts	(3,187,900)	(2,734,700)	(7,441,150)	(13,363,750)	(1,036,800)	(14,400,550)
Other Income	0	0	0	0	(61,050)	(61,050)
HRA Rents	0	0	0	0	(14,710,200)	(14,710,200)
Interest Receipts	(48,000)	(900)	0	(48,900)	(2,250)	(51,150)
Recharges Support Services	(12,065,850)	(894,250)	(2,234,850)	(15,194,950)	0	(15,194,950)
<b>Total Income</b>	<b>(16,183,150)</b>	<b>(55,509,300)</b>	<b>(10,448,250)</b>	<b>(82,140,700)</b>	<b>(15,823,900)</b>	<b>(97,964,600)</b>
Capital Financing Costs				1,025,950	1,931,750	2,957,700
Use of Reserves				0	784,000	784,000
Capital Charged to Revenue				570,700	0	570,700
Reversal of Depreciation				(3,793,750)	0	(3,793,750)
<b>Total</b>				<b>16,135,200</b>	<b>(295,950)</b>	<b>15,839,250</b>

CORPORATE SERVICES								
2014-15			2015-16					
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £	
<b>Senior Management</b>								
0	C1	Chief Executive	169,100	56,300	0	(225,400)	0	
803,150	C2	Corporate Management	(65,650)	889,800	0	0	824,150	
0	C3	Deputy Chief Executive	0	0	0	0	0	
0	C4	Senior Head of Development and Environment Services	100,150	142,250	0	(242,400)	0	
<b>803,150</b>		<b>Total Senior Management</b>	<b>203,600</b>	<b>1,088,350</b>	<b>0</b>	<b>(467,800)</b>	<b>824,150</b>	
<b>Corporate Financial Services</b>								
0	C5	Chief Finance Officer	95,050	36,750	0	(131,800)	0	
0	C6	Financial Services Manager	57,850	73,900	0	(131,750)	0	
<b>0</b>		<b>Service Management</b>	<b>152,900</b>	<b>110,650</b>	<b>0</b>	<b>(263,550)</b>	<b>0</b>	
<b>0</b>	<b>C7</b>	<b>Strategic Finance</b>	<b>47,950</b>	<b>39,450</b>	<b>0</b>	<b>(87,400)</b>	<b>0</b>	
<b>35,000</b>	<b>C8</b>	<b>Civil Contingencies</b>	<b>29,400</b>	<b>3,100</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	
0	C9	Accountancy	259,300	234,000	0	(493,300)	0	
0	C10	Insurance Administration	9,400	22,450	0	(31,850)	0	
0	C11	Finance Systems Support	97,800	120,300	34,150	(252,250)	0	
0	C12	Purchasing & Payments	57,600	142,800	0	(200,400)	0	
0	C13	Debtors	49,600	119,100	0	(168,700)	0	
0	C14	EHL Debtors and Creditors	0	0	0	0	0	
0	C15	Housing Rents and Leaseholders	0	0	0	0	0	
<b>0</b>		<b>Finance Management and Operational Costs</b>	<b>473,700</b>	<b>638,650</b>	<b>34,150</b>	<b>(1,146,500)</b>	<b>0</b>	
180,500	C16	Corporate Management Finance	95,350	9,700	0	0	105,050	
177,850	C17	Corporate Contingencies	152,450	0	0	0	152,450	
0	C18	Future Model Savings	(600,000)	0	0	0	(600,000)	
24,850	C19	Grants & Subscriptions	25,150	0	0	0	25,150	
0	C20	Insurances	23,800	1,850	0	(25,650)	0	
193,200	C21	Precepts & Levies	195,650	0	0	0	195,650	
1,649,700	C22	Treasury Management	1,811,400	62,150	0	0	1,873,550	
<b>2,226,100</b>		<b>Corporate Management Finance Costs</b>	<b>1,703,800</b>	<b>73,700</b>	<b>0</b>	<b>(25,650)</b>	<b>1,751,850</b>	
0	C23	Internal Audit	128,800	36,250	0	(165,050)	0	
0	C24	Corporate Fraud	107,100	38,350	0	(145,450)	0	
<b>0</b>		<b>Internal Audit</b>	<b>235,900</b>	<b>74,600</b>	<b>0</b>	<b>(310,500)</b>	<b>0</b>	
0	C25	Payroll and information	87,100	26,000	0	(113,100)	0	
0	C26	Pay Review	5,000	0	0	(5,000)	0	
607,850	C27	Unfunded Pensions	638,850	0	0	0	638,850	
<b>607,850</b>		<b>Payroll</b>	<b>730,950</b>	<b>26,000</b>	<b>0</b>	<b>(118,100)</b>	<b>638,850</b>	
<b>2,868,950</b>		<b>Total Financial Services</b>	<b>3,374,600</b>	<b>966,150</b>	<b>34,150</b>	<b>(1,951,700)</b>	<b>2,423,200</b>	

CORPORATE SERVICES								
2014-15						2015-16		
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £	
<b>Corporate Development</b>								
	0 C28	Head of Corporate Development	119,900	49,050	0	(168,950)	0	
	0 C29	Senior Local Democracy Officer	33,050	23,900	0	(56,950)	0	
90,000	C30	Devolved Budgets	90,000	0	0	0	90,000	
90,000		<b>Service Management</b>	<b>242,950</b>	<b>72,950</b>	<b>0</b>	<b>(225,900)</b>	<b>90,000</b>	
	0 C31	Personal Assistants	121,350	30,150		(151,500)	0	
590,050	C32	Member and Civic Services	364,900	212,950	0	0	577,850	
	0 C33	Printing Services	(25,850)	55,700		(29,850)	0	
590,050		<b>Civic Services including Printing</b>	<b>460,400</b>	<b>298,800</b>	<b>0</b>	<b>(181,350)</b>	<b>577,850</b>	
166,750	C34	Electoral Services	132,550	64,300	0	0	196,850	
(8,300)	C35	Land Charges	(92,450)	90,250	0	0	(2,200)	
158,450		<b>Elections and Local Land Charges</b>	<b>40,100</b>	<b>154,550</b>	<b>0</b>	<b>0</b>	<b>194,650</b>	
	0 C36	Strategic Development	123,150	37,450	0	(160,600)	0	
1,250	C37	Corporate Improvements	(28,100)	50	0	28,050	0	
1,250		<b>Strategic Development</b>	<b>95,050</b>	<b>37,500</b>	<b>0</b>	<b>(132,550)</b>	<b>0</b>	
0	C38	<b>Legal Services</b>	<b>233,300</b>	<b>74,050</b>	<b>0</b>	<b>(307,350)</b>	<b>0</b>	
	0 C39	Human Resources Administration	257,450	71,250	0	(328,700)	0	
	0 C40	Occupational Health	19,500	150	0	(19,650)	0	
	0 c41	Corporate Training	87,600	1,150	0	(88,750)	0	
0		<b>Human Resources</b>	<b>364,550</b>	<b>72,550</b>	<b>0</b>	<b>(437,100)</b>	<b>0</b>	
66,900	C42	<b>Member Development</b>	<b>10,850</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>11,400</b>	
906,650		<b>Total Corporate Development</b>	<b>1,447,200</b>	<b>710,950</b>	<b>0</b>	<b>(1,284,250)</b>	<b>873,900</b>	

CORPORATE SERVICES								
2014-15						2015-16		
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £	
		<b>Infrastructure</b>						
0	C43	Senior Head of Infrastructure	90,300	110,700	0	(201,000)	0	
	0 C44	IT Staff	(4,600)	28,150	0	(23,550)	0	
	0 C45	IT Systems Administration and Support	679,600	112,800		(792,400)	0	
	0 C46	IT Contracted Services	709,100	48,900	823,850	(1,581,850)	0	
	0 C47	IT Projects	267,150	303,400	0	(570,550)	0	
0		<b>IT &amp; E-Government</b>	<b>1,651,250</b>	<b>493,250</b>	<b>823,850</b>	<b>(2,968,350)</b>	<b>0</b>	
80,150	C48	<b>Facilities Management</b>	<b>200,500</b>	<b>334,000</b>	<b>106,100</b>	<b>(640,600)</b>	<b>0</b>	
	0 C49	Head of Customer First	75,300	103,750	0	(179,050)	0	
	0 C50	Service Improvement and Development	89,800	26,500	0	(116,300)	0	
	0 C51	Customer Contact Team	465,050	309,650	0	(774,700)	0	
	0 C52	Telephony. Mobile Phones and Postage	(1,400)	19,800	0	(18,400)	0	
	0 C53	Neighbourhood First Team	468,600	139,650	0	(608,250)	0	
387,100	C54	Public Conveniences	318,200	74,850	58,350	0	451,400	
(216,850)	C55	Car Parking	(368,350)	155,250	2,750	0	(210,350)	
60,250	C56	Miscellaneous Highways	22,950	20,300	32,700	0	75,950	
23,500	C57	Community Enforcement	(1,500)	18,350	0	0	16,850	
52,700	C58	Pest Control	(6,000)	44,250	0	0	38,250	
	0 C59	Case Management Team	400,600	268,200	0	(668,800)	0	
7,350	C60	Memorial Seats	3,000	8,650	0	0	11,650	
34,200	C61	Abandoned Vehicles	4,000	34,550	0	0	38,550	
78,300	C62	Building Control	77,050	23,250	0	0	100,300	
	0 C63	Specialist Advisory Team	1,035,250	263,000	0	(1,298,250)	0	
	0 C64	Cleansing Admin	52,900	10,350	0	(63,250)	0	
2,076,050	C65	Refuse Collection	1,354,600	463,600	88,600	0	1,906,800	
443,300	C66	Recycling	370,800	87,200	0	0	458,000	
1,343,850	C67	Street Cleaning	1,210,200	137,200	0	0	1,347,400	
1,428,800	C68	Parks and Gardens	1,110,350	272,200	153,300	0	1,535,850	
97,650	C69	Open Downland	(7,350)	52,350	1,350	0	46,350	

## CORPORATE SERVICES

2014-15				2015-16					
Original Budget	Ref	Service	Net Operational Cost	Support Costs	Capital Charges	Reallocations	Original Budget		
£			£	£	£	£	£	£	
69,100	C70	Trees & Woodland	9,150	45,900	0	0	55,050		
0	C71	General Engineering	10,550	0	0	(10,550)	0		
15,650	C72	CCTV	11,150	150	0	0	11,300		
39,300	C73	Seafront/Parades & Decorative Lighting	(18,750)	36,400	19,800	0	37,450		
1,095,400	C74	Coast Protection	92,100	17,000	805,000	0	914,100		
27,900	C75	Flood Defence and Land Drainage	0	31,100	0	0	31,100		
323,050	C76	Development Control	(228,500)	642,650	0	0	414,150		
429,200	C77	Planning Policy & Strategy	103,050	324,750	0	0	427,800		
240,700	C78	Economic Development	47,850	261,800	13,100	0	322,750		
100,250	C79	Environmental Partnership	23,000	34,750	0	0	57,750		
35,350	C80	EH Licensing	(192,100)	228,900	0	0	36,800		
36,900	C81	Health & Safety	0	45,200	0	(25,200)	20,000		
197,300	C82	Environmental Protection	33,250	98,600	0	0	131,850		
14,000	C83	Gypsy and Traveller Site Provision	14,000	2,800	0	0	16,800		
147,500	C84	Food Safety	11,850	148,550	0	0	160,400		
45,800	C85	Animal and Public Health	29,250	12,900	0	0	42,150		
<b>8,633,600</b>		<b>Customer First</b>	<b>6,619,900</b>	<b>4,464,350</b>	<b>1,174,950</b>	<b>(3,762,750)</b>	<b>8,496,450</b>		
(103,650)	C86	Farms and Downs Water Supply	(152,900)	141,400	3,550	0	(7,950)		
0	C87	Estates and Asset Management	343,600	133,100	0	(476,700)	0		
273,450	C88	Corporate Property	(270,200)	215,650	444,350	0	389,800		
(393,600)	C89	Investment Property	(456,550)	0	0	0	(456,550)		
<b>(223,800)</b>		<b>Estates / Asset Management</b>	<b>(536,050)</b>	<b>490,150</b>	<b>447,900</b>	<b>(476,700)</b>	<b>(74,700)</b>		
<b>8,489,950</b>		<b>Total Infrastructure and Customer First</b>	<b>8,025,900</b>	<b>5,892,450</b>	<b>2,552,800</b>	<b>(8,049,400)</b>	<b>8,421,750</b>		
<b>13,068,700</b>		<b>TOTAL CORPORATE SERVICES</b>	<b>13,051,300</b>	<b>8,657,900</b>	<b>2,586,950</b>	<b>(11,753,150)</b>	<b>12,543,000</b>		



CORPORATE SERVICES BUDGET CHANGES		
Service Area	Description	£'000
<b>All</b>	<b>2014-15 Base budget</b>	<b>13,068,700</b>
<b>Agreed Savings:</b>		
<b>Efficiency Savings</b>		
High Level Service	Future Model phase 2	(600,000)
CMT	Shared CMT/EMT roles	(52,700)
Financial Services	Reduced audit fee	(20,000)
Financial Services	Bank contract savings	(10,000)
IT and E Government	Decommission Northgate Revs and Bens system	(58,000)
IT and E Government	Cease Northgate DBA support	(15,000)
IT and E Government	Migration to The Link	(11,000)
IT and E Government	Consolidate systems support costs	(6,000)
Specialist Advisory Team	Waste Contract final savings on contract procurement	(50,000)
		<b>(822,700)</b>
<b>Income Generation</b>		
High Level Service	Future Model Accommodation co-location with EHL/ other partners	(170,000)
Corporate Property	Letting space in Town Hall to SCDA	(25,000)
Corporate Property	Lease management improvements	(79,000)
Corporate Property	Rent review Bullockdown small holding	(2,000)
Corporate Property	Water rate increase to let farms and recovery of maintenance costs	(3,000)
Revs and Bens	Income target for Fraud team to replace reduced grant	(57,000)
		<b>(336,000)</b>
<b>Other Changes</b>		
Financial Services	Reduction in unfunded pensions	<b>(30,000)</b>
<b>Cost Pressures:</b>		
<b>Inflation</b>		
		<b>331,550</b>
<b>Changes in Income targets</b>		
Financial Services	Concessionary Fares income service transferred to ESCC	5,500
Specialist Advisory Team	Roundabout sponsorship	9,000
		<b>14,500</b>
<b>Other Growth</b>		
Civil Contingencies	East Sussex resilience and emergency planning	2800
Financial Services	Cash Collection contract	23000
Human Resources	Recruitment 'lovelocaljobs' scheme	4000
IT and E Government	Mobile telephony increase in number of contracts as envisaged in Agile programme	10950
Corporate Property	Restructure for Corporate Landlord model	80000
Corporate Property	Water infrastructure new maintenance contract	23000
Specialist Advisory Team	Splash pad water usage greater than originally estimated	5000
Specialist Advisory Team	Eastbourne Park ditch maintenance	10000
Neighbourhood First	Supply of dog bags for dispensers	1000
		<b>159,750</b>
<b>Non Recurring Service Investments</b>		
Corporate Property	Specialist advice for the Asset Challenge programme	30,000
Corporate Property	Downland Strategy review	20,000
Neighbourhood First	Supply one dog bag dispenser in each ward targeted at dog fouling hotspots	2,000
Specialist Advisory Team	Supporting Eastbourne Jobs Hub	35,000

<b>CORPORATE SERVICES BUDGET CHANGES</b>		
<b>Service Area</b>	<b>Description</b>	<b>£'000</b>
Specialist Advisory Team	Allocation for priority parks and gardens maintenance schemes	100,000
Specialist Advisory Team	Strategic Housing Market assessment	20,000
Specialist Advisory Team	Employment Land Local Plan examination costs	15,000
Specialist Advisory Team	Seafront Local Plan	15,000
Specialist Advisory Team	Strategic Housing Land availability	10,000
Specialist Advisory Team	Bollards and boulders at Fishermans Green	6,000
High Level Service	Contingencies Re: Tennis court refurbishment	16,000
		<b>269,000</b>
<b>Other Budget Movements</b>		
Various	Permanent budget virements	277,350
Various	Reversal of 2014/15 non recurring service investments	(334,000)
Various	Support services recharges	72,650
Various	Depreciation	(127,800)
		<b>(111,800)</b>
<b>Total Changes</b>		<b>(525,700)</b>
<b>2015-16 Budget</b>		<b>12,543,000</b>

**COMMUNITY SERVICES**

2014-15				Net		2015-16			
Original Budget	Ref	Service	Operational Cost	Support Costs	Capital Charges	Reallocations	Original Budget		
£			£	£	£	£	£	£	£
		<b>Senior Management</b>							
0	CS1	Senior Head of Community Services	(74,950)	182,500	0	(107,550)	0	0	
<b>0</b>		<b>Total Senior Management</b>	<b>(74,950)</b>	<b>182,500</b>	<b>0</b>	<b>(107,550)</b>	<b>0</b>	<b>0</b>	
		<b>Direct Assistance</b>							
<b>0</b>	<b>CS2</b>	<b>Housing Services Management</b>	<b>64,550</b>	<b>123,150</b>	<b>0</b>	<b>(187,700)</b>	<b>0</b>	<b>0</b>	
0	CS3	Head of Revenues & Benefits	69,750	43,800	0	(113,550)	0	0	
294,900	CS4	Fraud Investigation	0	0	0	0	0	0	
539,200	CS5	Benefits Administration	99,450	630,650	0	0	0	730,100	
(385,600)	CS6	Housing Benefits & Payments Subsidy	(397,400)	0	0	0	0	(397,400)	
896,750	CS7	Revenues	398,900	423,250	0	0	0	822,150	
(58,800)	CS8	Business Rates	(103,950)	139,200	0	0	0	35,250	
<b>1,286,450</b>		<b>Revenues and Benefits</b>	<b>66,750</b>	<b>1,236,900</b>	<b>0</b>	<b>(113,550)</b>	<b>0</b>	<b>1,190,100</b>	
18,150	CS9	Choice Based Lettings	5,700	25,250	0	0	0	30,950	
8,150	CS10	Child Safety Equipment	4,000	2,200	0	0	0	6,200	
186,850	CS11	Housing Needs	121,750	90,650	0	0	0	212,400	
46,950	CS12	Housing Needs Grants	36,500	4,500	0	0	0	41,000	
13,700	CS13	Housing GF Properties	0	4,450	5,300	0	0	9,750	
<b>273,800</b>		<b>Housing Needs</b>	<b>167,950</b>	<b>127,050</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>300,300</b>	
29,600	CS14	Bed and Breakfast Accommodation	6,100	27,000	0	0	0	33,100	
5,450	CS15	Housing Leasing Scheme	0	2,250	0	0	0	2,250	
164,650	CS16	Homeless Prevention	100,600	96,450	0	0	0	197,050	
40,000	CS17	Voluntary Sector	28,000	2,300	0	0	0	30,300	
32,100	CS18	Deposit Loan Scheme	25,000	23,350	0	0	0	48,350	
<b>271,800</b>		<b>Homelessness</b>	<b>159,700</b>	<b>151,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>311,050</b>	
26,400	CS19	Difficult Properties	6,000	8,900	0	0	0	14,900	
332,450	CS20	EH Private Sector Housing	191,600	121,800	0	0	0	313,400	
<b>358,850</b>		<b>Private Sector Housing</b>	<b>197,600</b>	<b>130,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>328,300</b>	
142,550	CS21	Ocklynge Cemetery	79,800	47,150	10,600	0	0	137,550	
43,300	CS22	Langney Cemetery	(22,550)	48,650	7,900	0	0	34,000	
(859,950)	CS23	Crematorium	(1,156,350)	123,200	106,850	0	0	(926,300)	
0	CS24	Cems and Crem Management & Admin	126,200	60,700	0	(186,900)	0	0	
<b>(674,100)</b>		<b>Bereavement Services</b>	<b>(972,900)</b>	<b>279,700</b>	<b>125,350</b>	<b>(186,900)</b>	<b>(754,750)</b>		
<b>1,516,800</b>		<b>Total Direct Assistance</b>	<b>(316,350)</b>	<b>2,048,850</b>	<b>130,650</b>	<b>(488,150)</b>	<b>1,375,000</b>		

**COMMUNITY SERVICES**

2014-15			2015-16				
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £
<b>Community Activity</b>							
188,500	CS25	Community Development	120,750	40,350	0	0	161,100
(12,900)	CS26	Community Centres	(14,500)	1,050	5,950	0	(7,500)
<b>175,600</b>		<b>Community Development</b>	<b>106,250</b>	<b>41,400</b>	<b>5,950</b>	<b>0</b>	<b>153,600</b>
<b>376,500</b>	<b>CS27</b>	<b>Community Grants</b>	<b>405,300</b>	<b>1,600</b>	<b>0</b>	<b>0</b>	<b>406,900</b>
<b>119,800</b>	<b>CS28</b>	<b>Community Involvement</b>	<b>85,450</b>	<b>33,300</b>	<b>0</b>	<b>0</b>	<b>118,750</b>
<b>671,900</b>		<b>Total Community Activity</b>	<b>597,000</b>	<b>76,300</b>	<b>5,950</b>	<b>0</b>	<b>679,250</b>
<b>Strategic Partnership</b>							
129,500	CS29	Housing Strategy	71,150	47,000	0	0	118,150
3,150	CS30	Homelessness Economic Downturn	0	4,400	0	0	4,400
0	CS31	Crime Reduction Partnership	0	1,150	0	0	1,150
300	CS32	Riverbourne and Upwyke House Restaurants	(1,000)	2,300	0	0	1,300
<b>132,950</b>		<b>Housing / Homelessness Strategy</b>	<b>70,150</b>	<b>54,850</b>	<b>0</b>	<b>0</b>	<b>125,000</b>
<b>(131,700)</b>	<b>CS33</b>	<b>Solarbourne</b>	<b>(277,150)</b>	<b>6,150</b>	<b>158,700</b>	<b>0</b>	<b>(112,300)</b>
<b>1,250</b>		<b>Total Strategic Partnership</b>	<b>(207,000)</b>	<b>61,000</b>	<b>158,700</b>	<b>0</b>	<b>12,700</b>
<b>2,189,950</b>		<b>TOTAL COMMUNITY SERVICES</b>	<b>(1,300)</b>	<b>2,368,650</b>	<b>295,300</b>	<b>(595,700)</b>	<b>2,066,950</b>

<b>COMMUNITY SERVICES BUDGET CHANGES</b>		
<b>Service Area</b>	<b>Description</b>	<b>£'000</b>
<b>All</b>	<b>2014-15 Base budget</b>	<b>2,189,950</b>
<b>Agreed Savings:</b>		
<b>Efficiency Savings</b>		
CMT	Shared CMT/EMT roles	(39,350)
Bereavement Services	Gas savings	(13,000)
Revs & Bens	Capita telephone contract (part year)	(105,000)
		<b>(157,350)</b>
<b>Income Generation</b>		
Bereavement Services	RPI on fees	(44,550)
Bereavement Services	Tribute screens	(6,600)
		<b>(51,150)</b>
<b>Cost Pressures:</b>		
<b>Inflation</b>		
		<b>72,350</b>
<b>Changes in income target</b>		
Revenues and Benefits	Bailliff income reduced due to government change in cost recovery	22,500
Revenues and Benefits	Reduction in DWP admin grant for fraud	57,000
Revenues and Benefits	Reduction in HB admin grant	32,000
		<b>111,500</b>
<b>Other Growth</b>		
IT and E Government	Locata Housing system maintenance	10,000
		<b>10,000</b>
<b>Non Recurring Service Investments</b>		
Revenues & Benefits	Empty Homes review	20,000
Revenues & Benefits	SMS messaging for payment recovery	5,000
Revenues & Benefits	Single persons discount review	6,000
Community Involvement	Contribution to Local Dementia action plan	10,000
Community Involvement	Single Equality Scheme implementation	5,000
Community Development	Grants to voluntary organisation	23,000
Community Development	Lanqney Village Hall match funding for works	5,000
Bereavement	Books of Remembrance	8,000
Bereavement	Replace waiting room furniture	7,000
Bereavement	Installation of visual media in both Chapels	10,000
Bereavement	Installation of Webcasting	2,000
		<b>101,000</b>
<b>Other Budget Movements</b>		
Various	Permanent budget virements	15,750
Various	Reversal of 2014/15 non recurring service investments	(100,050)
Various	Support services recharges	(126,350)
Various	Depreciation	1,300
		<b>(209,350)</b>
<b>Total Changes</b>		<b>(123,000)</b>
<b>2015-16 Budget</b>		<b>2,066,950</b>

**TOURISM AND LEISURE SERVICES**

2014-15			Net		2015-16		Original
Original Budget	Ref	Service	Operational Cost	Support Costs	Capital Charges	Reallocations	Budget
£			£	£	£	£	£
0	T1	Senior Head of Tourism Services	103,800	207,900	0	(311,700)	0
<b>0</b>		<b>Senior Management</b>	<b>103,800</b>	<b>207,900</b>	<b>0</b>	<b>(311,700)</b>	<b>0</b>
21,250	T2	Sports Grounds	8,150	11,300	13,550	0	33,000
0	T3	Sport, Youth and Leisure Manager	48,650	67,450	0	(116,100)	0
540,800	T4	Sports & Community Centres	313,300	227,900	24,050	0	565,250
357,550	T5	Leisure Contract	(48,500)	19,250	341,800	0	312,550
<b>919,600</b>		<b>Sport &amp; Leisure</b>	<b>321,600</b>	<b>325,900</b>	<b>379,400</b>	<b>(116,100)</b>	<b>910,800</b>
0	T6	Theatres Admin	534,900	243,950	0	(778,850)	0
366,550	T7	Congress Theatre	(78,200)	317,700	172,700	0	412,200
500,750	T8	Devonshire Park Theatre	130,300	308,100	90,400	0	528,800
178,750	T9	Royal Hippodrome	25,500	159,050	3,950	0	188,500
336,350	T10	Winter Garden Theatre	127,700	99,600	94,800	0	322,100
<b>1,382,400</b>		<b>Theatres</b>	<b>740,200</b>	<b>1,128,400</b>	<b>361,850</b>	<b>(778,850)</b>	<b>1,451,600</b>
<b>88,450</b>	<b>T11</b>	<b>Devonshire Complex</b>	<b>200</b>	<b>69,650</b>	<b>0</b>	<b>0</b>	<b>69,850</b>
(78,650)	T12	Holywell Chalets	(100,850)	28,300	8,950	0	(63,600)
342,050	T13	Tourism Development	318,050	179,650	1,650	(165,500)	333,850
6,850	T14	Communications Unit	6,750	400	0	0	7,150
88,450	T15	Conference & Group Travel	48,700	40,350	0	0	89,050
155,400	T16	Tourist Information	80,700	65,100	7,650	0	153,450
108,000	T17	Seafront Attractions	90,300	219,350	17,400	(170,500)	156,550
265,550	T18	Redoubt & Wish Tower Museums	172,600	134,100	4,550	0	311,250
172,850	T19	Catering Outsourcing	32,300	571,600	13,600	(410,700)	206,800
<b>1,060,500</b>		<b>Tourism</b>	<b>648,550</b>	<b>1,238,850</b>	<b>53,800</b>	<b>(746,700)</b>	<b>1,194,500</b>
686,550	T20	Events	555,650	380,450	116,450	(281,500)	771,050
46,800	T21	Tennis	30,550	68,550	0	0	99,100
<b>733,350</b>		<b>Events &amp; Devonshire Park</b>	<b>586,200</b>	<b>449,000</b>	<b>116,450</b>	<b>(281,500)</b>	<b>870,150</b>
<b>949,450</b>	<b>T22</b>	<b>Towner</b>	<b>684,650</b>	<b>137,450</b>	<b>0</b>	<b>0</b>	<b>822,100</b>
<b>5,133,750</b>		<b>TOTAL TOURISM AND LEISURE SERVICES</b>	<b>3,085,200</b>	<b>3,557,150</b>	<b>911,500</b>	<b>(2,234,850)</b>	<b>5,319,000</b>

<b>TOURISM &amp; LEISURE SERVICES BUDGET CHANGES</b>		
<b>Service Area</b>	<b>Description</b>	<b>£'000</b>
<b>All</b>	<b>2014-15 Base budget</b>	<b>5,133,750</b>
<b>Agreed Savings:</b>		
<b>Efficiency Savings</b>		
Events	Reduced postage	(2,000)
Events	Walking festival partnership with Wealden	(2,000)
		<b>(4,000)</b>
<b>Income Generation</b>		
Events	Increase income target	(8,000)
Events	Introduce an off-road half marathon as part of Beachy Head Marathon	(15,000)
Sports and Leisure	Increase income target	(20,000)
Theatres	Additional show account income	(10,000)
Theatres	Additional refreshment sales at Congress Theatre	(5,000)
Theatres	Additional internet booking fees	(5,000)
Tourism	Additional income from beach huts	(5,000)
Tourism	Additional income from Airbourne exclusive seating	(5,000)
		<b>(73,000)</b>
<b>Other Changes</b>		
Sports and Leisure	Reduction in equipment budget	(9,000)
Tourism	Improved programming at Bandstand	(10,000)
Tourism	Reduction in equipment budget	(7,000)
		<b>(26,000)</b>
<b>Cost Pressures:</b>		
<b>Inflation</b>		
		<b>111,100</b>
<b>Changes in income targets</b>		
Tourism	Dotto train income target unachievable	65,050
Tourism	Leisure travel marketing	25,000
		<b>90,050</b>
<b>Other Growth</b>		
Events	Permanently fund Proms Big screen event	7,000
Events	Permanently fund Beer and Cider Festival	14,000
Events	Permanently fund Cycling Festival	4,000
Events	Devonshire Park Grounds to bring budget to current standards	8,000
Sports and Leisure	Administration to tennis delivery partner	5,000
		<b>38,000</b>
<b>Non Recurring Service Investments</b>		
Events	Aegon International Tennis	33,000
Events	Aegon International Tennis Town Dressing	10,000
Events	Devonshire Park Laser Line Marker	5,000
Events	Summer Music Festival	25,000
Events	Big Screen hire for sporting events such as Aegon Finals and Rugby World Cup	20,000
Sport and Leisure	Tennis Court Refurbishment fund for future repairs part of grant conditions	16,000
Tourism	Drinking Fountains on the Seafrost	8,000
		<b>117,000</b>
<b>Other Budget Movements</b>		
Various	Permanent budget virements	14,350
Various	Reversal of 2014/15 non recurring service investments	(37,100)
Various	Support services recharges	53,700
Various	Depreciation	(98,850)
		<b>(67,900)</b>
<b>Total Changes</b>		<b>185,250</b>
<b>2015-16 Budget</b>		<b>5,319,000</b>

### Housing Revenue Account

Ref		2014-15 Original Budget £	2014-15 Revised Budget £	2015-16 Original Budget £
	<b>Income</b>			
H1	Gross Rents	14,439,200	14,323,700	14,710,200
H2	Charges for Services	917,550	997,000	1,036,800
	<b>Gross Income</b>	<b>15,356,750</b>	<b>15,320,700</b>	<b>15,747,000</b>
	<b>Expenditure</b>			
H3	Management Fee	6,714,000	7,094,000	7,375,000
H4	Supervision and Management	1,254,800	734,650	1,060,450
H5	Provision for Doubtful Debts	126,500	126,500	126,500
H6	Depreciation and Impairment of Fixed Assets	4,106,950	4,106,950	4,211,750
H7	Capital Expenditure Charged to Revenue	393,300	393,300	0
	<b>Gross Expenditure</b>	<b>12,595,550</b>	<b>12,455,400</b>	<b>12,773,700</b>
	<b>Net Cost of HRA Services</b>	<b>(2,761,200)</b>	<b>(2,865,300)</b>	<b>(2,973,300)</b>
H8	Loan Charges - Interest	1,955,950	1,955,950	1,895,600
H9	Interest Receivable	(2,450)	(2,450)	(2,250)
	<b>Net Operating Surplus</b>	<b>(807,700)</b>	<b>(911,800)</b>	<b>(1,079,950)</b>
	<b>Appropriations</b>			
H10	Transfers to Reserve	500,000	500,000	784,000
	<b>Housing Revenue Account (Surplus)/Deficit</b>	<b>(307,700)</b>	<b>(411,800)</b>	<b>(295,950)</b>
H11	In hand at 1st April	(2,493,700)	(2,704,225)	(3,116,025)
H12	Withdrawal/(Addition)	(307,700)	(411,800)	(295,950)
	<b>In hand at 31st March</b>	<b>(2,801,400)</b>	<b>(3,116,025)</b>	<b>(3,411,975)</b>



**HOUSING REVENUE ACCOUNT BUDGET CHANGES****£'000****2014-15 Base budget****(307,700)****Changes in income**

Gross Rents (271,000)

Charges for Services (119,250)

**Expenditure Changes**

Management Fee 661,000

Supervision and Management (194,350)

Depreciation 104,800

Capital charged to revenue (393,300)

**Changes in debt management costs**

Loan Charges - Interest (60,350)

Interest Receivable 200

**Changes in Appropriations**

284,000

**2015-16 Budget****(295,950)**

**SUMMARY OF GENERAL FUND CAPITAL PROGRAMME 2014 to 2018**

	<b>Total Revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<b><u>Capital Programme</u></b>				
Community Services	688,490	6,311,000	9,109,000	3,996,024
Customer First	1,046,100	2,989,100	410,000	0
Tourism & Leisure	807,030	720,330	0	20,000
Corporate Services	2,471,000	5,398,500	3,070,000	255,000
Asset Management	2,381,350	1,129,200	500,000	-
<b>Total Programme</b>	<b>7,393,970</b>	<b>16,548,130</b>	<b>13,089,000</b>	<b>4,271,024</b>
<b><u>Financed By:-</u></b>				
Capital Receipts	1,094,600	1,912,200	250,000	195,000
Grants and Contributions	1,385,900	10,448,400	11,709,000	3,996,024
Revenue Contribution to Capital	1,015,380	834,330	275,000	0
Reserves	250,000	0	0	0
Section 106 Contributions	156,650	1,005,500	0	0
Borrowing	3,491,440	2,347,700	855,000	80,000
<b>Total Financing</b>	<b>7,393,970</b>	<b>16,548,130</b>	<b>13,089,000</b>	<b>4,271,024</b>

## CAPITAL PROGRAMME

<b>Community Services</b>	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<i>Scheme</i>				
Memorial Safety Cems		34,000		
Digitalise Burial Records		10,000		
Crematorium - Main Chapel		21,000		
Ocklynge Cemetery Chapel	75,000	75,000		
Barbican Memorial Scheme	5,000			
Main Chapel Refurb - Phase 2	13,000	13,000		
Disabled Facilities Grants	527,800	813,000		
BEST Grant (housing initiatives)	47,450	110,000	109,000	109,000
Acquisition of Land & Property		5,000,000	5,000,000	
New Beach Huts	20,240	215,000		
Willingdon Trees Multi Gym		20,000		
<b><u>Social Housing Enabling</u></b>				
Housing Regeneration			4,000,000	3,887,024
<b>Total - Community Services</b>	<b>688,490</b>	<b>6,311,000</b>	<b>9,109,000</b>	<b>3,996,024</b>

**CAPITAL PROGRAMME**

<b>Customer First</b>	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<i>Scheme</i>				
Contaminated Land		102,000		
Coast Defences Beach Management Strategy	540,850	300,000	300,000	
Cycling Strategy		40,600		
Princes Park (schemes to be decided)	4,500	178,500		
Play Area Sovereign Harbour		27,000		
Allotment Upgrade	14,100			
Hampden Park Skate Park	165,350			
Five Acre Field - Improvements	11,550			
Upperton - Play Equipment	20,500			
Churchdale Road Allotments	25,250			
Play Equipment - Bodiam Cres	80,000			
Sovereign Harbour - Legal Advice	20,000			
Terminus Road Improvements		500,000		
Christmas Lights	25,000			
CIL - Software	14,000			
Five Acre Field - Railings	20,000			
Hampden Park WCs	40,000			
Sov Harbour Community Centre		1,600,000		
Highfield Allotments	25,000			
Hyde Gardens WC	40,000			
Cross Levels Way BMX Track		46,000		
Hampden Park Path		25,000		
Bodiam Cres Play Area Path		20,000		
Gildredge Park - Toddler Equipment		22,000		
Shinewater Skate Park			50,000	
Seaside rec - Play Equipment			60,000	
Princes Park - Bowls Club Roof		28,000		
Hampden Park - Multi Play Unit		50,000		
Motcombe Pond		50,000		
<b>Total - Customer First</b>	<b>1,046,100</b>	<b>2,989,100</b>	<b>410,000</b>	<b>0</b>

## CAPITAL PROGRAMME

<b>Tourism &amp; Leisure Services</b>	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<i>Scheme</i>				
Volleyball Court	2,000	23,000		
Signage		16,100		
Sports Park Flood Lights		30,000		
Re-surface Tennis Courts	265,000			
Wish Tower - Catering Outlet	4,000			
Bandstand Seating	15,000			
Serco Contract	312,430	7,230		
ILTC - Air Conditioning	60,000			
ILTC - Public Address System	20,000	20,000		
ILTC - Electrical System	10,000			
ILTC - Fire Alarm	10,000			
ILTC - Replacement Seating	83,600			
ILTC - Replacement Showers	25,000			
Sports Park Railings		11,000		
Redoubt - Stair Climber		20,000		
Colonnade Removal		500,000		
Redoubt - Asphalt Gun Platform		50,000		
HPSC - Changing Rooms				20,000
Devonshire Park - Roller		14,000		
Devonshire Park - Verti Drain Aerator		14,000		
Devonshire Park - Hollow Corer		15,000		
<b>Total - Tourism and Leisure Services</b>	<b>807,030</b>	<b>720,330</b>	<b>0</b>	<b>20,000</b>

**CAPITAL PROGRAMME**

<b>Corporate Services</b>	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<i>Scheme</i>				
<b>CORPORATE SERVICES</b>				
Carbon Reduction Works	233,500	234,000		
Agile phase 2	27,700	80,000		
Invest to Save	80,000	80,000	80,000	80,000
Redesign of CCC at 1 Grove Road	409,100			
IT Replacement	9,200			
Future Model Phase 2	1,311,500	547,000	550,000	
Investment Capital		2,300,000	2,300,000	
Sovereign Harbour Innovation Mall		1,400,000		
Solar Panels (2nd Programme)	250,000	250,000		
IT - Block Allocation	150,000	507,500	140,000	175,000
<b>Total - Corporate Services</b>	<b>2,471,000</b>	<b>5,398,500</b>	<b>3,070,000</b>	<b>255,000</b>

**CAPITAL PROGRAMME**

<b>Asset Management</b>	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<i>Scheme</i>				
Devonshire Park Review	900,000	50,000		
Congress Theatre redesign & restoration	1,300,250	608,000		
Bandstand Restoration	34,500			
Royal Hippodrome Theatre (Phase 1)	19,700			
Downland Pumps Replacement	24,900			
Hampden Park Hall Improvements	30,000			
Thatched Shelters - re-roofing		40,000		
Brick Shelter	15,000	50,000		
Devonshire Park Theatre - rendering		105,000		
Archery PCs/Bike Store		50,000		
Motcombe Dovecot	17,000			
Hyde Gardens WC - external works	25,000			
Hampden Park WCs - external works	15,000			
Downland Pipe replacement		70,000		
Asset Management - Block Allocation		156,200	500,000	
<b>Total - Asset Management</b>	<b>2,381,350</b>	<b>1,129,200</b>	<b>500,000</b>	<b>0</b>

**HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2014 TO 2018**

	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
<b>Managed By Eastbourne Homes</b>				
Sheltered Remodelling	1,866,000	0	0	0
Major Works	3,915,100	3,766,000	3,703,000	4,320,000
Adaptations	412,000	412,000	412,000	0
Environmental Improvements	96,900	80,000	80,000	80,000
	<u>6,290,000</u>	<u>4,258,000</u>	<u>4,195,000</u>	<u>4,400,000</u>
46 Upperton Gardens	20,000	0	0	0
House Rescue Emergency Fund	0	200,000	0	0
<b>Empty Homes Programme Ph1</b>				
67-69 Seaside Road	344,549	0	0	0
51-53 Seaside	67,740	0	0	0
19a Dallington Road	11,510	0	0	0
67 Langney Road	130,515	0	0	0
1 Glynde Avenue	670,308	0	0	0
1-4 Arch Mews	601,150	0	0	0
<b>New Build</b>				
Coventry Court	2,266,485	873,704	0	0
Belmore & Longstone Road	520,252	692,683	0	0
Tenterden Close	155,751	346,342	0	0
<b>NAHP Programme</b>				
Sumach Close	0	400,000	1,075,253	0
Glynde	0	472,000	0	0
Glynde Ave Bungalow	0	98,988	0	0
Rodmill	0	100,000	465,461	0
Fort Lane	66,155	362,095	0	0
Swan Laundry	0	320,000	0	0
<b>Empty Homes Programme Ph2</b>				
1-5 Seaside	0	1,544,700	0	0
3 St Aubyns Road	357,500	0	0	0
41 Kirksdale Close	90,000	0	0	0
62a Tideswell Road	145,000	0	0	0
<b>Total HRA Capital Programme</b>	<b>11,736,915</b>	<b>9,668,512</b>	<b>5,735,714</b>	<b>4,400,000</b>



**HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2014 TO 2018**

	<b>Total revised 2014-15</b>	<b>Total 2015-16</b>	<b>Total 2016-17</b>	<b>Total 2017-18</b>
	£	£	£	£
Funded by:				
Borrowing	3,058,458	2,403,359	465,461	0
Government Grant	588,112	600,600	207,500	0
Capital Receipts	1,003,461	2,406,553	867,753	0
Major Repairs Reserve	4,466,320	4,106,970	4,195,000	4,400,000
S106 Contributions	796,884	0	0	0
Revenue contributions from HRA	393,280	0	0	0
Reserves	1,430,400	151,030	0	0
<b>Total Financing</b>	<b>11,736,915</b>	<b>9,668,512</b>	<b>5,735,714</b>	<b>4,400,000</b>

## PROJECTED USE OF RESERVES

	2014-15 Budget £	2014-15 Revised Budget £	2015-16 Budget £
<b>General Fund Reserve</b>			
In hand at 1st April	(3,692,534)	(4,687,112)	(4,537,440)
Transfer from General Fund	NIL	NIL	NIL
Financing of Non Recurring Expenditure	471,150	486,200	487,000
Withdrawal/(Addition)	(524,600)	(532,328)	NIL
Allocated For Future Use	NIL	195,800	NIL
<b>In hand at 31st March</b>	<b>(3,745,984)</b>	<b>(4,537,440)</b>	<b>(4,050,440)</b>
<b>Strategic Change Fund Balance</b>			
In hand at 1st April	(699,881)	(1,212,139)	(638,989)
Withdrawal/(Addition)	NIL	144,150	NIL
Allocated For Future Use	NIL	429,000	500,000
<b>In hand at 31st March</b>	<b>(699,881)</b>	<b>(638,989)</b>	<b>(138,989)</b>
<b>Capital Programme Reserve</b>			
In hand at 1st April	(85,196)	(1,111,861)	(744,231)
Withdrawal/(Addition)	NIL	NIL	NIL
Allocated For Future Use	NIL	367,630	500,000
<b>In hand at 31st March</b>	<b>(85,196)</b>	<b>(744,231)</b>	<b>(244,231)</b>
<b>Regeneration Reserve</b>			
In hand at 1st April	(589,165)	(760,866)	(1,012,742)
Transfer from General Earmarked Reserves	NIL	NIL	NIL
Withdrawal/(Addition)	(500,000)	(364,876)	NIL
Allocated For Future Use	601,000	113,000	500,000
<b>In hand at 31st March</b>	<b>(488,165)</b>	<b>(1,012,742)</b>	<b>(512,742)</b>

## Definitions of Budget Headings

<b>Employees</b>	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
<b>Premises</b>	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
<b>Transport</b>	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
<b>Supplies and Services</b>	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
<b>Third Party Payments</b>	A third party payment is a payment to an external provider in return for the provision of a service.
<b>Transfer Payments</b>	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
<b>Government Grants</b>	Specific and special grants from Government.
<b>Other Grants and Contributions</b>	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
<b>Customer and Client Receipts</b>	Includes fees and charges for services, use of facilities, admissions and lettings.
<b>External Recharges</b>	Recharges made to outside bodies for expenditure incurred.
<b>Internal Recharges</b>	Recharges made to internal customers for services provided.
<b>Support Services</b>	These are charges for all support services. These costs are apportioned or allocated to the services they support and include the costs of finance, IT, HR, office accommodation, legal services, internal audit, customer services, creditors, general income and insurances.
<b>Capital Charges</b>	This includes depreciation charges reflecting the decline in value (not cost) of assets as a result of their usage or ageing.
<b>Reallocations</b>	Value of service costs recharged to internal users.