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Provides a summary of the General Fund Budget for the year by department and the sources of finance for the year.

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This provides a summary of the General Fund and Housing Revenue Account analysed over the various income and expenditure headings.

4 Service Revenue Budgets

Provides details of the budgets for each of the individual services by department and the year on year movements, covering:

- Corporate Services
- Community Services
- Regeneration, Planning Policy and Assets
- Tourism and Enterprise Services
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5 Capital Programme

Outlines the Council's capital strategy for the next three years, showing the projects planned and the resources available to fund this expenditure.

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Shows estimated use of reserves over the coming year.

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Provides definitions of the income and expenditure headings that make up each service areas budgets.

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This section contains copies of the committee reports that support the budget setting process.

Introduction

The budget is the product of various plans and strategies as part of an integrated corporate planning process and is linked principally to:

- The Medium Term Financial Strategy
- Asset Management Plans
- The Corporate Plan
- Workforce Strategy
- Service Plans
- Treasury Management Strategy
- HRA business plan
- DRIVE corporate transformation programme
- Sustainable Service Delivery Strategy

The budget has also been subject to consultation to allow the community the opportunity to influence spending plans.

The first part of this budget book details the Council's spending plans for 2016-17, and covers:

- General Fund Revenue Account
- Housing Revenue Account
- Capital

Copies of reports are contained within the second part. All reports including approval of the budget at full Council on 17th February 2016 are also available on the Council's website.

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

Council Budget Summary

2015-16		2016-17				
Original Budget £		Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £
Departmental Services						
4,241,800	Corporate Services	7,086,350	3,021,650	783,550	(6,744,950)	4,146,600
9,765,200	Community Services	6,071,900	8,726,850	1,509,300	(6,408,850)	9,899,200
605,550	Regeneration, Planning Policy and Assets	111,400	1,255,750	312,450	(1,441,850)	237,750
5,316,400	Tourism and Enterprise Services	3,217,450	4,167,600	1,189,100	(2,576,200)	5,997,950
19,928,950	Total General Fund	16,487,100	17,171,850	3,794,400	(17,171,850)	20,281,500
(3,793,750)	Reversal of Capital Charges					(3,794,400)
(487,000)	Contributions to/(from) General Fund Working Balances					(1,321,250)
(403,000)	Contributions to/(from) other General Fund Balances					0
15,245,200	Total General Fund Net Expenditure					15,165,850
Financed By						
2,818,100	Government Grants					2,017,550
85,450	Council Tax Grant					85,450
1,064,150	New Homes Bonus					1,164,950
3,200,650	Retained Business Rates					3,174,400
752,750	Section 31 Business Rates Support Grant					647,950
0	Contribution from East Sussex Business Rate Pool					212,350
24,700	Contribution to/from Council Tax Deficit/Surplus					183,900
7,299,400	Council Tax Collection Fund Precept					7,679,300
15,245,200	Total Financing					15,165,850
General Fund Working Balance						
4,537,440	In hand at 1st April					3,588,827
(487,000)	(Withdrawal from)/Addition to Working Balance					(1,321,250)
0	Transfer from other reserves					500,000
4,050,440	In hand at 31st March					2,767,577

Analysis of Gross Expenditure and Income For 2016-17

	Corporate Services	Community Services	Regeneration, Planning Policy & Assets	Tourism & Enterprise Services	General Fund Total	Housing Revenue Account	Eastbourne Total
	£	£	£	£	£	£	£
Employees	3,517,600	5,054,650	663,700	3,751,500	12,987,450	26,950	13,014,400
Premises	221,350	1,498,300	453,800	1,220,950	3,394,400	270,300	3,664,700
Transport	23,400	103,400	7,650	52,800	187,250	0	187,250
Supplies and Services	1,853,000	1,731,350	319,750	5,818,850	9,722,950	170,800	9,893,750
Third Party Payments	1,103,500	4,698,550	84,450	31,450	5,917,950	7,319,500	13,237,450
Transfer Payments	0	50,613,900	0	0	50,613,900	65,000	50,678,900
Support Service Costs	3,021,650	8,726,850	1,255,750	4,167,600	17,171,850	639,500	17,811,350
Depreciation and Impairment Charges	783,550	1,509,300	312,450	1,189,100	3,794,400	4,112,650	7,907,050
Gross Expenditure	10,524,050	73,936,300	3,097,550	16,232,250	103,790,150	12,604,700	116,394,850
Specific Government Grants	0	(49,280,800)	0	0	(49,280,800)	0	(49,280,800)
Other Grants and Contributions	(920,550)	(3,570,400)	(121,150)	(820,200)	(5,432,300)	(10,650)	(5,442,950)
Customer and Client Receipts	(17,100)	(4,380,150)	(1,296,800)	(6,837,900)	(12,531,950)	(1,006,050)	(13,538,000)
Other Income	0	0	0	0	0	(76,550)	(76,550)
HRA Rents	0	0	0	0	0	(14,580,500)	(14,580,500)
Interest Receipts	(48,000)	(900)	0	0	(48,900)	(22,450)	(71,350)
Recharges Support Services	(6,988,450)	(6,804,850)	(1,441,850)	(2,576,200)	(17,811,350)	0	(17,811,350)
Total Income	(7,974,100)	(64,037,100)	(2,859,800)	(10,234,300)	(85,105,300)	(15,696,200)	(100,801,500)
Capital Financing Costs					1,025,950	1,874,350	2,900,300
Use of Reserves					(1,321,250)	924,200	(397,050)
Capital Charged to Revenue					570,700	0	570,700
Reversal of Depreciation					(3,794,400)	0	(3,794,400)
Total					15,165,850	(292,950)	14,872,900

CORPORATE SERVICES							
2015-16			2016-17				
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £
		Corporate Management					
	0 C1	Chief Executive	170,400	48,750	0	0	219,150
	0 C2	Deputy Chief Executive	36,550	35,150	0	(71,700)	0
	0 C3	Chief Finance Officer	0	0	0	0	0
	0 C4	Senior Head of Corporate Development and Governance	123,750	49,650	0	(173,400)	0
	0 C5	Senior Head of Projects, Performance and Technology	96,350	30,600	0	(126,950)	0
824,150	C6	Corporate Management	(68,150)	613,500	0	0	545,350
824,150		Total Corporate Management	358,900	777,650	0	(372,050)	764,500
		Corporate Services					
1,834,100	C7	Capital Financing	1,834,100	0	0	0	1,834,100
(600,000)	C8	Future Model Savings	(620,400)	0	0	0	(620,400)
152,450	C9	Corporate Contingencies	151,350	0	0	0	151,350
1,386,550		Total Corporate Services	1,365,050	0	0	0	1,365,050
		Strategic Finance					
	0 C10	Financial Services Manager	64,300	40,800	0	(105,100)	0
	0 C11	Payroll and information	92,450	32,250	0	(124,700)	0
	0 C12	Pay Review	5,000	0	0	(5,000)	0
638,850	C13	Unfunded Pensions	675,400	0	0	0	675,400
	0 C14	Accountancy	274,500	277,200	0	(551,700)	0
	0 C15	Insurances	32,650	2,700	0	(35,350)	0
	0 C16	Insurance Administration	10,150	19,500	0	(29,650)	0
	0 C17	Finance Systems Support	98,300	152,750	34,150	(285,200)	0
	0 C18	Purchasing & Payments	59,200	168,100	0	(227,300)	0
	0 C19	Debtors	50,350	145,450	0	(195,800)	0
	0 C20	EHL Debtors and Creditors	1,800	13,700	0	0	15,500
638,850		Financial Services	1,364,100	852,450	34,150	(1,559,800)	690,900
39,450	C21	Treasury Management	(22,700)	58,500	0	0	35,800
25,150	C22	Grants & Subscriptions	25,150	0	0	0	25,150
195,650	C23	Precepts & Levies	215,300	0	0	0	215,300
105,050	C24	Corporate Management Finance	95,350	5,100	0	0	100,450
365,300		Corporate Finance	313,100	63,600	0	0	376,700
	0 C25	Internal Audit	119,950	42,450	0	(162,400)	0
	0 C26	Corporate Fraud	116,100	35,950	0	(152,050)	0
0		Internal Audit and Corporate Fraud	236,050	78,400	0	(314,450)	0
1,004,150		Total Strategic Finance	1,913,250	994,450	34,150	(1,874,250)	1,067,600

CORPORATE SERVICES								
2015-16			2016-17					
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £	
0	C27	Human Resources Administration	261,700	109,400	0	(371,100)	0	
11,400	C28	Member Development	10,850	4,750	0	0	15,600	
0	C29	Occupational Health	19,500	4,550	0	(24,050)	0	
0	C30	Corporate Training	87,600	3,600	0	(91,200)	0	
11,400		Human Resources	379,650	122,300	0	(486,350)	15,600	
0	C31	Legal Services	230,550	22,500	0	(253,050)	0	
0	C32	IT Staff	(45,550)	38,400	0	7,150	0	
0	C33	IT Systems Administration and Support	680,750	112,750	0	(793,500)	0	
0	C34	IT Contracted Services	732,900	33,050	747,800	(1,513,750)	0	
0	C35	IT Projects	257,650	5,600	0	(263,250)	0	
0	C36	Telephony. Mobile Phones and Postage	17,000	15,800	0	(32,800)	0	
0		IT & Systems Support	1,642,750	205,600	747,800	(2,596,150)	0	
0	C37	Projects and Performance	310,450	386,650	0	(697,100)	0	
32,500	C38	Civil Contingencies	29,400	12,950	0	0	42,350	
32,500		Projects and Performance	339,850	399,600	0	(697,100)	42,350	
32,500		Projects, Performance and Technology Total	1,982,600	605,200	747,800	(3,293,250)	42,350	
		Corporate Development						
0	C39	Corporate Development	144,200	66,500	0	(210,700)	0	
118,350	C40	Community Involvement	8,450	1,400	0	0	9,850	
118,350		Corporate Development	152,650	67,900	0	(210,700)	9,850	
0	C41	Personal Assistants	124,400	33,500	0	(157,900)	0	
577,850	C42	Member and Civic Services	355,400	217,600	0	(57,300)	515,700	
90,000	C43	Devolved Budgets	90,000	0	0	0	90,000	
0	C44	Printing Services	(27,900)	68,000	0	(40,100)	0	
196,850	C45	Electoral Services	161,800	112,550	1,600	0	275,950	
864,700		Local Democracy	703,700	431,650	1,600	(255,300)	881,650	
983,050		Total Corporate Development and Governance	856,350	499,550	1,600	(466,000)	891,500	
4,241,800		TOTAL CORPORATE SERVICES	7,086,350	3,021,650	783,550	(6,744,950)	4,146,600	

CORPORATE SERVICES BUDGET CHANGES		
Service Area	Description	£'000
All	2015-16 Base budget	4,241,800
Agreed Savings:		
Efficiency Savings		
All	Future Model Phase 2 full effect	(150,000)
All	Shared Services future phases	(250,000)
IT	Remove 1 FTE staff	(40,000)
IT	Reduce MS software licensing costs by 10% p.a.	(6,000)
IT	Reduce other license costs	(12,000)
IT	Lower Wi-Fi costs across EBC estate	(5,000)
		(463,000)
Income Generation		
Internal Audit and Fraud	Income from Lewes District Council to cover the Internal Audit Manager working one day a week at Lewes	(10,000)
Internal Audit and Fraud	Income for carrying out audit for EHL - offset by extra costs incurred in providing resources for cover	(4,000)
		(14,000)
Cost Pressures:		
Inflation		
		164,450
Other Growth		
IT	Add Mobile 1 managed service to IT contract	17,000
		17,000
Non Recurring Service Investments		
IT	Onboarding new Mobile 1 service	21,000
Projects and Performance	Funding for channel shift initiatives	15,000
Neighbourhood First	Supply one dog bag dispenser in each ward targeted at dog fouling hotspots	
		36,000
Other Budget Movements		
Various	Permanent Budget Virements	5,600
Various	Future Model Phase 2 budget realignment	528,000
Various	Reversal of 2015/16 non recurring service investments	(31,000)
Various	Support services recharges	(263,800)
Various	Depreciation	(74,450)
		164,350
Total Changes		(95,200)
2016-17 Budget		4,146,600

COMMUNITY SERVICES

2015-16				2016-17			
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £
		Senior Management					
0	CS1	Senior Head of Community Services	(62,700)	91,350	0	(28,650)	0
0		Total Senior Management	(62,700)	91,350	0	(28,650)	0
		Strategy and Commissioning					
0	CS2	Strategy and Commissioning Team	306,850	60,900	0	(367,750)	0
95,600	CS3	S&C Housing	13,000	53,800	0	0	66,800
564,650	CS4	S&C Community and Partnership	474,350	142,150	9,500	0	626,000
(376,900)	CS5	S&C Revenues and Benefits	(391,400)	8,350	0	0	(383,050)
57,750	CS6	S&C Environment and Waste	23,000	9,200	0	0	32,200
(112,300)	CS7	S&C Energy	(227,050)	64,950	154,200	0	(7,900)
228,800		Total Strategy and Commissioning - Community	198,750	339,350	163,700	(367,750)	334,050
		Customer First					
0	CS8	Head of Customer First	81,750	58,350	0	(140,100)	0
0	CS9	Specialist Advisory Team	1,346,100	373,850	0	(1,719,950)	0
14,900	CS10	Difficult Properties	6,000	18,150	0	0	24,150
100,300	CS11	Building Control	77,050	64,800	0	0	141,850
41,000	CS12	Housing Needs Grants	0	20,450	0	0	20,450
212,400	CS13	Housing Needs	35,800	60,650	0	0	96,450
33,100	CS14	Bed and Breakfast Accommodation	6,100	50,350	0	0	56,450
2,250	CS15	Housing Leasing Scheme	0	0	0	0	0
197,050	CS16	Homeless Prevention	0	170,000	0	0	170,000
30,300	CS17	Voluntary Sector	0	100	0	0	100
30,950	CS18	Choice Based Lettings	4,450	10,450	0	0	14,900
1,300	CS19	Riverbourne and Upwyke House Restaurants	(1,000)	100	0	0	(900)
9,750	CS20	Housing GF Properties	0	3,400	5,250	0	8,650
6,200	CS21	Child Safety Equipment	2,000	0	0	0	2,000
4,400	CS22	Homelessness Economic Downturn	0	0	0	0	0
48,350	CS23	Deposit Loan Scheme	25,000	13,500	0	0	38,500
22,550	CS24	Temporary Accommodation Services	10,900	6,450	0	0	17,350
313,400	CS25	EH Private Sector Housing	(53,950)	230,000	0	0	176,050
0	CS26	General Engineering	10,550	0	0	(10,550)	0

COMMUNITY SERVICES

2015-16			Net		2016-17		Original
Original Budget	Ref	Service	Operational Cost	Support Costs	Capital Charges	Reallocations	Budget
£			£	£	£	£	£
0	CS27	Cleansing Admin	52,650	17,100	0	(69,750)	0
1,906,800	CS28	Refuse Collection	1,354,600	578,600	129,450	0	2,062,650
1,347,400	CS29	Street Cleaning	1,208,200	143,350	0	0	1,351,550
458,000	CS30	Recycling	370,800	125,450	0	0	496,250
914,100	CS31	Coast Protection	97,150	23,150	805,000	0	925,300
37,450	CS32	Seafront/Parades & Decorative Lighting	(18,750)	71,750	21,200	0	74,200
11,300	CS33	CCTV	11,150	150	0	0	11,300
31,100	CS34	Flood Defence and Land Drainage	0	39,000	0	0	39,000
46,350	CS35	Open Downland	60,650	54,050	8,600	0	123,300
55,050	CS36	Trees & Woodland	9,150	47,450	0	0	56,600
1,535,850	CS37	Parks and Gardens	1,025,400	264,450	140,900	0	1,430,750
414,150	CS38	Development Control	(218,200)	533,100	0	0	314,900
730,100	CS39	Benefits Administration	(397,800)	1,375,150	0	0	977,350
801,650	CS40	Revenues	(135,650)	782,000	0	0	646,350
35,250	CS41	Business Rates	(129,100)	225,150	0	0	96,050
0	CS42	Housing Rents and Leaseholders	(154,400)	224,900	0	0	70,500
36,800	CS43	EH Licensing	(193,700)	213,700	0	0	20,000
20,000	CS44	Health & Safety	0	70,050	0	(37,300)	32,750
131,850	CS45	Environmental Protection	31,500	99,950	0	0	131,450
16,800	CS46	Gypsy and Traveller Site Provision	14,000	1,550	0	0	15,550
160,400	CS47	Food Safety	11,850	158,400	0	0	170,250
42,150	CS48	Animal and Public Health	29,700	19,200	0	0	48,900
70,300	CS49	Eastbourne Business Crime Group	(42,500)	52,450	7,450	0	17,400
9,871,050		Specialist Advisory	4,455,700	6,142,350	1,117,850	(1,837,550)	9,878,350
0	CS50	Customer Contact Team	856,350	505,800	0	(1,362,150)	0
0	CS51	Case Management Team	607,700	324,600	0	(932,300)	0
11,650	CS52	Memorial Seats	3,000	5,100	0	0	8,100
38,550	CS53	Abandoned Vehicles	4,000	35,450	0	0	39,450
50,200		Case Management	614,700	365,150	0	(932,300)	47,550

COMMUNITY SERVICES

2015-16				2016-17				Original Budget
Original Budget	Ref	Service	Net Operational Cost	Support Costs	Capital Charges	Reallocations	Original Budget	
£			£	£	£	£	£	£
0	CS54	Account Management Team	585,400	179,950	0	(765,350)	0	0
(2,200)	CS55	Land Charges	(129,750)	137,450	0	0	0	7,700
(2,200)		Account Management	455,650	317,400	0	(765,350)	0	7,700
0	CS56	Neighbourhood First Team	596,400	162,750	0	(759,150)	0	0
0	CS57	EHL Caretaking Team	(56,800)	57,700	0	0	0	900
451,400	CS58	Public Conveniences	319,900	86,800	58,700	0	0	465,400
(210,350)	CS59	Car Parking	(344,450)	149,800	2,750	0	0	(191,900)
75,950	CS60	Miscellaneous Highways	22,950	19,900	31,450	0	0	74,300
16,850	CS61	Community Enforcement	(1,500)	11,400	0	0	0	9,900
38,250	CS62	Pest Control	1,850	51,950	0	0	0	53,800
372,100		Neighbourhood First	538,350	540,300	92,900	(759,150)	0	412,400
10,291,150		Total Customer First	7,002,500	7,929,350	1,210,750	(5,796,600)	0	10,346,000
137,550	CS63	Ocklynge Cemetery	80,600	58,350	15,850	0	0	154,800
34,000	CS64	Langney Cemetery	(24,600)	57,650	8,550	0	0	41,600
(926,300)	CS65	Crematorium	(1,257,650)	169,950	110,450	0	0	(977,250)
0	CS66	Cems and Crem Management & Admin	135,000	80,850	0	(215,850)	0	0
(754,750)		Bereavement Services	(1,066,650)	366,800	134,850	(215,850)	0	(780,850)
9,765,200		TOTAL COMMUNITY SERVICES	6,071,900	8,726,850	1,509,300	(6,408,850)	0	9,899,200

COMMUNITY SERVICES BUDGET CHANGES		
Service Area	Description	£'000
All	2015-16 Base budget	9,765,200
Agreed Savings:		
Efficiency Savings		
Bereavement	Possible further Savings to be made from further review of operational practices to optimise cremation capacity.	(5,000)
		(5,000)
Income Generation		
Bereavement	Inflationary Increase in Fees and Charges	(73,000)
Specialist Advisory Team	New legislation allows Council Tax Penalties against taxpayers who fail to notify a change in circumstances within 21 days (CT liability or CTR scheme)	(1,000)
		(74,000)
Cost Pressures:		
Inflation		
		251,800
Changes in income target		
Neighbourhood First	Pest control income target	7,000
	Reduced income in Hyde Gardens Car Park due to configuration changes as a result of	
Neighbourhood First	Town Centre Development Scheme	25,000
Specialist Advisory Team	Reduction in Council Tax Summons Cost Income due to new legislation	40,000
		72,000
Other Growth		
Specialist Advisory Team	DWP Administration Grant (Housing Benefit)	62,900
Strategy and Commissioning	Grants to Voluntary Organisations to be made recurring	23,000
Account Management	Civica Mobile number Data Appending Service - Data Cleansing (HLR) Option	1,000
Specialist Advisory Team	Increased tree stock in Seaside Recreation Ground	5,000

COMMUNITY SERVICES BUDGET CHANGES		
Service Area	Description	£'000
		91,900
Non Recurring Service Investments		
Strategy and Commissioning	Community Development Partnership- Invest to save. Kick start programme of support and business planning to enable community centres to increase their income and secure funding from external sources and reduce their reliance on EBC support and grants	30,000
Strategy and Commissioning	Community Energy - Invest to save - costs of procurement exercise to create a Special Purpose Vehicle to deliver community energy generation and supply, to generate income and energy resilience.	50,000
Strategy and Commissioning	Community Safety Partnership Officer (Prevent/Protect)	28,000
Account Management	Council Tax Direct Debit Incentive Promotion	2,000
Account Management	Civica Mobile number Data Appending Service - Data Appending Gold Option	22,000
Neighbourhood First	Recalibration of Downland car park machines for new one pound coins	5,000
Neighbourhood First	Promotions and Preventative actions	5,000
Specialist Advisory Team	Empty Properties Review	20,000
Specialist Advisory Team	Single Person Discount Review	15,000
Specialist Advisory Team	Exceptional Hardship Scheme/Local Council Tax Reduction Scheme	11,550
Specialist Advisory Team	Empty Business Properties	10,000
Specialist Advisory Team	Decoy Pond Biodiversity Action Plan	5,000
Specialist Advisory Team	CIL Software Annual Maintenance charge	6,000
		209,550
Other Budget Movements		
Various	Permanent budget virements	1,300
Various	Future Model phase 2 budget realignment	(530,400)
Various	Reversal of 2015/16 non recurring service investments	(194,000)
Various	Support services recharges	268,750
Various	Depreciation	42,100
		(412,250)
Total Changes		134,000
2016-17 Budget		9,899,200

REGENERATION, PLANNING POLICY AND ASSETS								
2015-16			2016-17					
Original Budget £	Ref	Service	Net Operational Cost £	Support Costs £	Capital Charges £	Reallocations £	Original Budget £	
0	R1	Senior Head of Development and Environment Services	58,650	21,350	0	(80,000)	0	
0		Senior Management	58,650	21,350	0	(80,000)	0	
680,250	R2	Regeneration and Planning Policy	418,600	529,250	5,650	(297,100)	656,400	
(7,950)	R3	Farms and Downs Water Supply	(151,950)	85,600	3,550	0	(62,800)	
0	R4	Estates and Asset Management	306,100	173,850	0	(479,950)	0	
389,800	R5	Corporate Property	(270,000)	146,350	224,350	0	100,700	
(456,550)	R6	Investment Property	(456,550)	0	0	0	(456,550)	
(74,700)		Corporate Landlord	(572,400)	405,800	227,900	(479,950)	(418,650)	
0	R7	Facilities Management	206,550	299,350	78,900	(584,800)	0	
(74,700)		Estates and Property	(365,850)	705,150	306,800	(1,064,750)	(418,650)	
605,550		TOTAL REGENERATION, PLANNING POLICY AND ASSETS	111,400	1,255,750	312,450	(1,441,850)	237,750	

REGENERATION, PLANNING POLICY AND ASSETS BUDGET CHANGES		
Service Area	Description	£'000
	2015-16 Base budget	605,550
Cost Pressures:		
Inflation		30,150
Non Recurring Service Investments		
Regeneration and Planning Policy Team	Commission consultants to provide evidence and advice on the review of the Core Strategy Local Plan Policy D4 - Tourism and Culture (in relation to Tourist Accommodation) and meet the costs of the Examination.	15,000
Regeneration and Planning Policy Team	Commission consultants to provide a 'critical friend' service to help in preparation of Sustainability Appraisal for Local Plan Review	5,000
Regeneration and Planning Policy Team	Commission consultants to provide evidence based studies to inform the Local Plan Review (Development Site Viability, Employment Land Review (joint with Wealden DC), Transport Study (joint with Wealden DC)	45,000
Regeneration and Planning Policy Team	Commission consultants to undertake a study to confirm priority and critical sub-sectors and employers for Eastbourne's economy, focusing on growth and retention and use evidence to secure funding at County and SE LEP level	15,000
Regeneration and Planning Policy Team	EBC contribution towards funding for Locate East Sussex to continue to provide support and advice for businesses looking to start up, relocate or grow in East Sussex	35,000
Regeneration and Planning Policy Team	Delivery of Eastbourne Park SPD actions and initiatives Progress - nature reserve and access to land	18,000
		133,000
Other Budget Movements		
Various	Permanent budget virements	(850)
Various	Future Model Phase 2 budget realignment	136,150
Various	Reversal of 2015/16 non recurring service investments	(145,000)
Various	Support services recharges	(274,050)
Various	Depreciation	(247,200)
		(530,950)
Total Changes		(367,800)
2016-17 Budget		237,750

TOURISM AND ENTERPRISE SERVICES

2015-16			Net Operational Cost		2016-17		Original Budget
Original Budget	Ref	Service	£	Support Costs	Capital Charges	Reallocations	£
£			£	£	£	£	£
0	T1	Senior Head of Tourism and Enterprise	99,450	62,500	0	(161,950)	0
0		Senior Management	99,450	62,500	0	(161,950)	0
69,850	T2	Devonshire Complex	200	106,150	0	0	106,350
822,100	T3	Towner	679,600	107,100	200,850	0	987,550
430,050	T4	Tourism and Enterprise	404,350	183,350	2,750	(137,650)	452,800
153,450	T5	Tourist Information	89,750	63,550	7,900	0	161,200
311,250	T6	Heritage	186,350	138,400	4,650	0	329,400
206,800	T7	Catering	58,400	621,700	12,800	(423,100)	269,800
1,101,550		Tourism and Enterprise	738,850	1,007,000	28,100	(560,750)	1,213,200
0	T8	Sports Delivery Team	412,200	164,800	0	(577,000)	0
33,000	T9	Sports Grounds	4,350	14,600	14,700	0	33,650
562,650	T10	Sports & Community Centres	(139,850)	648,900	36,100	0	545,150
312,550	T11	Leisure Contract	(6,950)	2,100	383,550	0	378,700
908,200		Sports Delivery	269,750	830,400	434,350	(577,000)	957,500
(63,600)	T12	Holywell Chalets	(100,600)	26,100	8,950	0	(65,550)
156,550	T13	Seafront	94,800	262,650	17,000	(185,100)	189,350
92,950		Seafront	(5,800)	288,750	25,950	(185,100)	123,800
771,050	T14	Events	576,000	453,300	107,850	(315,650)	821,500
99,100	T15	Tennis	35,600	87,800	0	0	123,400
870,150		Events & Devonshire Park	611,600	541,100	107,850	(315,650)	944,900
0	T16	Theatres Admin	555,200	220,550	0	(775,750)	0
412,200	T17	Congress Theatre	(18,500)	368,350	166,400	0	516,250
528,800	T18	Devonshire Park Theatre	123,650	357,100	122,900	0	603,650
188,500	T19	Royal Hippodrome	25,350	160,150	4,600	0	190,100
322,100	T20	Winter Garden Theatre	138,100	118,450	98,100	0	354,650
1,451,600		Theatres	823,800	1,224,600	392,000	(775,750)	1,664,650
5,316,400		TOTAL TOURISM AND ENTERPRISE SERVICES	3,217,450	4,167,600	1,189,100	(2,576,200)	5,997,950

TOURISM & ENTERPRISE SERVICES BUDGET CHANGES		
Service Area	Description	£'000
All	2015-16 Base budget	5,316,400
Agreed Savings:		
Efficiency Savings		
Events	Airbourne display budget reduction	(5,000)
Events	Eastbourne extreme core funding reduction	(4,000)
Events	Run cycle festival on zero cost basis	(4,000)
Events	Run Beer and Cider by the sea on a zero cost basis	(2,050)
Events	Run Magnificent Motors on a zero cost basis	(2,100)
		(17,150)
Income Generation		
Events	Airbourne Lottery target increase	(5,000)
Seafront	Net income from Beach Huts	(10,000)
		(15,000)
Cost Pressures:		
Inflation		
		163,200
Non Recurring Service Investments		
Seafront Services	Replacement programme for deckchairs	10,000
Seafront Services	Defibrillator for the Lifeguard Station	2,000
Seafront Services	Tyro Lifeguard Equipment, lifejackets	3,000
Events	Aegon International Tennis to address funding shortfall on budget when the licence term/extension was agreed	33,000
Events	Aegon International Tennis to fund town advertising /dressing of on street banners flagpoles	10,000
Events	Music Live Events	25,000
Events	Big Screen Presentations	20,000
Events	Devonshire Park Core Harvester nb attaches to existing utility vehicles	5,000
Events	Devonshire Park Agronomy Tools - Clegg Hammer £1813, Penetrometer £225, Soil Moisture Monitor £806	3,000
Events	Cable protection ramps £1300 electric cable £500	2,000
Events	Motorola GP 340 radios + chargers	4,000
Events	Boefenag VHF radios X 30	2,000
Events	Laptop Projector	1,000
Events	Road Tracking	8,000
Theatres	Devonshire Park Review - Transitional Works Cost on Service	30,000
Catering	Big Screen Hire	10,000
Sports and Leisure	Preparation for new Contract	40,000

TOURISM & ENTERPRISE SERVICES BUDGET CHANGES		
Service Area	Description	£'000
		208,000
Other Budget Movements		
Various	Permanent budget virements	(6,050)
Various	Future Model Full year realignment	(83,750)
Various	Reversal of 2015/16 non recurring service investments	(117,000)
Various	Support services recharges	269,100
Various	Depreciation	280,200
		342,500
Total Changes		681,550
2016-17 Budget		5,997,950

Housing Revenue Account

Ref		2015-16 Original Budget £	2015-16 Revised Budget £	2016-17 Original Budget £
	Income			
H1	Gross Rents	(14,710,200)	(14,777,100)	(14,580,500)
H2	Charges for Services	(1,036,800)	(981,900)	(1,006,050)
	Gross Income	(15,747,000)	(15,759,000)	(15,586,550)
	Expenditure			
H3	Management Fee	7,375,000	7,375,000	7,319,500
H4	Supervision and Management	1,060,450	1,014,200	1,001,900
H5	Provision for Doubtful Debts	126,500	80,950	126,500
H6	Depreciation and Impairment of Fixed Assets	4,211,750	4,211,750	4,112,650
	Gross Expenditure	12,773,700	12,681,900	12,560,550
	Net Cost of HRA Services	(2,973,300)	(3,077,100)	(3,026,000)
H7	Loan Charges - Interest	1,895,600	1,895,600	1,831,300
H8	Interest Receivable	(2,250)	(2,250)	(22,450)
	Net Operating Surplus	(1,079,950)	(1,183,750)	(1,217,150)
	Appropriations			
H9	Transfers to Reserve	784,000	784,000	924,200
	Housing Revenue Account (Surplus)/Deficit	(295,950)	(399,750)	(292,950)
H10	In hand at 1st April	(3,116,025)	(3,149,710)	(3,549,460)
H11	Withdrawal/(Addition)	(295,950)	(399,750)	(292,950)
	In hand at 31st March	(3,411,975)	(3,549,460)	(3,842,410)

HOUSING REVENUE ACCOUNT BUDGET CHANGES

	£'000
2015-16 Base budget	(295,950)
Changes in income	
Gross Rents	129,700
Charges for Services	30,750
Expenditure Changes	
Management Fee	(55,500)
Supervision and Management	(58,550)
Depreciation	(99,100)
Changes in debt management costs	
Loan Charges - Interest	(64,300)
Interest Receivable	(20,200)
Changes in Appropriations	140,200
2016-17 Budget	(292,950)

SUMMARY OF GENERAL FUND CAPITAL PROGRAMME 2015 to 2021

	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<u>Capital Programme</u>						
Community Services	7,048,800	6,547,000	409,000	300,000	300,000	300,000
Tourism & Enterprise	1,109,300	55,000	20,000	0	0	0
Corporate and Core Services	7,463,600	3,070,000	255,000	255,000	255,000	255,000
Asset Management	3,730,950	3,149,870	15,200,000	19,300,000	6,100,000	800,000
Pier Grant & Coastal Communities Grant	2,562,180	0	0	0	0	0
Total Programme	21,914,830	12,821,870	15,884,000	19,855,000	6,655,000	1,355,000
<u>Financed By:-</u>						
Capital Receipts	2,377,600	2,610,000	9,015,000	11,455,000	3,535,000	355,000
Grants and Contributions	9,560,630	8,385,000	409,000	300,000	300,000	300,000
Revenue Contribution to Capital	918,975	275,000	0	0	0	0
Reserves	244,700	0	0	0	0	0
Section 106 Contributions	945,500	0	0	0	0	0
Borrowing	7,867,425	1,551,870	6,460,000	8,100,000	2,820,000	700,000
Total Financing	21,914,830	12,821,870	15,884,000	19,855,000	6,655,000	1,355,000

CAPITAL PROGRAMME

Community Services	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<i>Scheme</i>						
Memorial Safety Cems	34,000	0	0	0	0	0
Digitalise Burial Records	10,000	0	0	0	0	0
Ocklynge Cemetery Chapel	144,250	0	0	0	0	0
Main Chapel Refurb - Phase 2	21,150	0	0	0	0	0
Disabled Facilities Grants (external funding)	769,450	660,000	0	0	0	0
BEST Grant (housing initiatives)	60,450	109,000	109,000	0	0	0
Acquisition of Land & Property	3,150,000	5,000,000	0	0	0	0
Willingdon Trees Multi Gym	20,000	0	0	0	0	0
Contaminated Land	102,000	0	0	0	0	0
Coast Defences Beach Management Strategy	181,150	300,000	300,000	300,000	300,000	300,000
Cycling Strategy	40,600	0	0	0	0	0
Princes Park	178,600	0	0	0	0	0
Play Area Sovereign Harbour	27,000	0	0	0	0	0
Allotment Upgrade	1,100	0	0	0	0	0
Hampden Park Skate Park	1,150	0	0	0	0	0
Terminus Road Improvements	500,000	0	0	0	0	0
CIL - Software	14,000	0	0	0	0	0
Sov Harbour Community Centre	1,539,900	0	0	0	0	0
Highfield Allotments	2,150	0	0	0	0	0
BMX Track Hampden Park	44,850	0	0	0	0	0
Hampden Park Path	25,000	0	0	0	0	0
Bodiam Cres Play Area Path	20,000	0	0	0	0	0
Gildredge Park - Toddler Equipment	22,000	0	0	0	0	0
Shinewater Skate Park	0	50,000	0	0	0	0
Seaside rec - Play Equipment	0	60,000	0	0	0	0
Princes Park - Bowls Roof	40,000	0	0	0	0	0
Hampden Park - Multi Play Unit	50,000	0	0	0	0	0
Motcombe Pond	50,000	0	0	0	0	0
Hampden Park - Improvements (Green Flag)	0	50,000	0	0	0	0
Old Town Rec. - Improvements (Green Flag)	0	25,000	0	0	0	0
Allotments - Improvements	0	16,000	0	0	0	0
Seaside Rec - all weather path	0	50,000	0	0	0	0
Signage Re-branding (Parks & Open Spaces)	0	30,000	0	0	0	0
Tugwell Park - all weather path	0	25,000	0	0	0	0
Car Parking Machines	0	72,000	0	0	0	0
Public Conveniences Beachy Head	0	40,000	0	0	0	0
Public Conveniences Green St	0	40,000	0	0	0	0
Shinewater Park - Scoping	0	20,000	0	0	0	0
Total - Community Services	7,048,800	6,547,000	409,000	300,000	300,000	300,000

CAPITAL PROGRAMME

Tourism & Enterprise Services	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<i>Scheme</i>						
Volleyball Court	23,000	0	0	0	0	0
Signage	16,100	0	0	0	0	0
Sports Park Flood Lights	30,000	0	0	0	0	0
Re-surface Tennis Courts	56,050	0	0	0	0	0
Wish Tower - Catering Outlet	4,000	0	0	0	0	0
Serco Contract	31,650	0	0	0	0	0
ILTC - Air Conditioning	60,000	0	0	0	0	0
ILTC - Public Address System	25,000	0	0	0	0	0
ILTC - Fire Alarm	10,000	0	0	0	0	0
Sports Park Railings	11,000	0	0	0	0	0
Redoubt - Stair Climber	20,000	0	0	0	0	0
Colonnade Removal	500,000	0	0	0	0	0
Redoubt - Asphalt Gun Platform	50,000	0	0	0	0	0
HPSC - Changing Rooms	0	0	20,000	0	0	0
Devonshire Park - Roller	14,000	0	0	0	0	0
Devonshire Park - Verti Drain Aerator	14,000	0	0	0	0	0
Devonshire Park - Hollow Corer	1,750	0	0	0	0	0
Devonshire Park - Grounds Van	7,500	0	0	0	0	0
New Beach Huts	235,250	0	0	0	0	0
ILTC Showers	0	25,000	0	0	0	0
Equipment at Devonshire Park	0	20,000	0	0	0	0
Old Ticket Pavillion refurbishment	0	10,000	0	0	0	0
Total - Tourism and Enterprise Services	1,109,300	55,000	20,000	0	0	0

CAPITAL PROGRAMME

Corporate and Core Services	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<i>Scheme</i>						
CORPORATE SERVICES						
Carbon Reduction Works	467,500	0	0	0	0	0
Invest to Save	72,500	80,000	80,000	80,000	80,000	80,000
Future Model Phase 2	651,150	550,000	0	0	0	0
Investment Capital	2,300,000	2,300,000	0	0	0	0
Sovereign Harbour Innovation Mall	1,400,000	0	0	0	0	0
Solar Panels (2nd Programme)	196,200	0	0	0	0	0
IT - Block Allocation	526,250	140,000	175,000	175,000	175,000	175,000
EHIC - Loan (Seaside)	1,850,000	0	0	0	0	0
Total - Corporate Services	7,463,600	3,070,000	255,000	255,000	255,000	255,000

CAPITAL PROGRAMME

Asset Management	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<i>Scheme</i>						
Devonshire Park Project	2,300,000	2,300,000	14,700,000	18,800,000	5,600,000	300,000
Congress Theatre redesign & restoration	840,700	0	0	0	0	0
Thatched Shelters - re-roofing	25,000	0	0	0	0	0
Brick Shelters	0	50,000	0	0	0	0
Royal Hippodrome Theatre (Phase 2)	0	127,000	0	0	0	0
Devonshire Park Theatre - rendering	411,750	583,000	0	0	0	0
Motcombe Dovecot	18,500	0	0	0	0	0
Town Hall Community Hub	20,000	0	0	0	0	0
Downland Pipe replacement	70,000	0	0	0	0	0
Shinewater Boiler replacement	45,000	0	0	0	0	0
Asset Management - Block Allocation	0	89,870	500,000	500,000	500,000	500,000
Total - Asset Management	3,730,950	3,149,870	15,200,000	19,300,000	6,100,000	800,000

CAPITAL PROGRAMME

Pier and Coastal Communities	Estimate Total 2015-16	Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£	£
<i>Scheme</i>						
Wish Tower Restaurant	1,200,000	0	0	0	0	0
Replace staircase to Camera Obscura	65,000	0	0	0	0	0
Statue Sculpture Installation	22,000	0	0	0	0	0
Princes Park - Café Refurbishment	394,556	0	0	0	0	0
Princes Park - Public Realm Work	430,487	0	0	0	0	0
Sea Houses Sq - Plaza Improvements	148,823	0	0	0	0	0
Sea Houses Sq 1-5 Seaside Refurb	65,543	0	0	0	0	0
Seaside Rd - Elms Bdg Façade	167,083	0	0	0	0	0
Seaside Rd - 67-69 Seaside refurb	68,687	0	0	0	0	0
Total - Pier and Coastal Communities	2,562,180	0	0	0	0	0

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2015 TO 2019

	Revised Budget 2015-16	Total 2016-17	Total 2017-18	Total 2018-19
	£	£	£	£
Managed By Eastbourne Homes				
Major Works	4,999,750	4,072,650	4,123,900	4,165,500
Environmental Improvements	80,000	40,000	40,000	40,000
	<u>5,079,750</u>	<u>4,112,650</u>	<u>4,163,900</u>	<u>4,205,500</u>
House Rescue Emergency Fund	200,000	0	0	0
1-4 Arch Mews	10,900	0	0	0
67 Langney Road	2,900	0	0	0
3 St Aubyns Road	9,600	0	0	0
F2, 20 Bourne Street	15,700	0	0	0
Coventry Court	975,900	0	0	0
Belmore & Longstone Road	1,003,294	0	0	0
Sumach Close	400,000	1,315,425	0	0
Glynde	538,549	0	0	0
Rodmill	100,000	817,610	0	0
Fort Lane	378,887	0	0	0
Empty Homes Programme Ph2				
Unallocated Balance	0	1,466,600	0	0
1-5 Seaside	382,054	0	0	0
67-69 Seaside Road	154,740	0	0	0
62a Tideswell Road	316,727	0	0	0
Total HRA Capital Programme	9,569,001	7,712,285	4,163,900	4,205,500
Funded by:				
Borrowing	1,150,508	1,646,710	0	0
Government Grant	546,112	545,000	0	0
Capital Receipts	2,792,631	1,407,925	0	0
Major Repairs Reserve	4,211,750	4,112,650	4,163,900	4,205,500
Reserves	868,000	0	0	0
Total Financing	9,569,001	7,712,285	4,163,900	4,205,500

PROJECTED USE OF RESERVES

	2015-16 Budget	2015-16 Revised Budget	2016-17 Budget
	£	£	£
General Fund Reserve			
In hand at 1st April	(4,537,440)	(4,899,494)	(3,588,827)
Financing of Non Recurring Expenditure	487,000	504,000	586,000
Transfer to Devonshire Park Reserve	0	1,000,000	0
Withdrawal/(Addition)	0	(193,333)	235,000
Allocated For Future Use	0	0	0
In hand at 31st March	(4,050,440)	(3,588,827)	(2,767,827)
Strategic Change Fund Balance			
In hand at 1st April	(638,989)	(1,019,239)	(200,851)
Withdrawal/(Addition)	0	95,865	0
Allocated For Future Use	500,000	722,523	0
In hand at 31st March	(138,989)	(200,851)	(200,851)
Capital Programme Reserve			
In hand at 1st April	(744,231)	(1,582,558)	(1,582,558)
Withdrawal/(Addition)	0	0	0
Allocated For Future Use	500,000	0	0
In hand at 31st March	(244,231)	(1,582,558)	(1,582,558)
Regeneration Reserve			
In hand at 1st April	(1,012,742)	(1,130,052)	(1,012,600)
Transfer from General Earmarked Reserves	0	0	0
Withdrawal/(Addition)	0	66,355	500,000
Allocated For Future Use	500,000	51,097	0
In hand at 31st March	(512,742)	(1,012,600)	(512,600)
Devonshire Park Reserve			
In hand at 1st April	0	0	(1,000,000)
Transfer from General Earmarked Reserves	0	0	0
Withdrawal/(Addition)	0	(1,000,000)	0
Allocated For Future Use	0	0	0
In hand at 31st March	0	(1,000,000)	(1,000,000)

Definitions of Budget Headings

Employees	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
Premises	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
Transport	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
Supplies and Services	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
Third Party Payments	A third party payment is a payment to an external provider in return for the provision of a service.
Transfer Payments	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
Government Grants	Specific and special grants from Government.
Other Grants and Contributions	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
Customer and Client Receipts	Includes fees and charges for services, use of facilities, admissions and lettings.
External Recharges	Recharges made to outside bodies for expenditure incurred.
Internal Recharges	Recharges made to internal customers for services provided.
Support Services	These are charges for all support services. These costs are apportioned or allocated to the services they support and include the costs of finance, IT, HR, office accommodation, legal services, internal audit, customer services, creditors, general income and insurances.
Capital Charges	This includes depreciation charges reflecting the decline in value (not cost) of assets as a result of their usage or ageing.
Reallocations	Value of service costs recharged to internal users.