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Provides details of the budgets for each of the individual services by department and the year on year movements, covering:

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Outlines the Council's capital strategy for the next four years, showing the projects planned and the resources available to fund this expenditure.

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Provides definitions of the income and expenditure headings that make up each service areas budgets.

Introduction

The budget is the product of various plans and strategies as part of an integrated corporate planning process and takes into account:

- The external financial environment
- The overall financial demands of services
- The Council's existing and projected financial resources
- The Council's political priorities and stated aims
- The Council's sustainable service delivery strategy
- The Council's corporate plan
- The major service strategies and plans

Details of the Council's spending plans for 2017-18 are included and cover:

- General Fund Revenue Account
- Housing Revenue Account
- Capital Programme 2016-2021

Requests for further information about the budget can be made to Financial Services, Eastbourne Borough Council, 1 Grove Road, Eastbourne BN21 4TW.

Copies of the following supporting budget reports are available on the Council's website: www.eastbourne.gov.uk

- Medium Term Financial Strategy 2017-2020
- Council Tax Base 2017-18
- Council Tax Budget 2017-18 Draft Budget Proposals
- General Fund Revenue Budget and Capital Programme
- Housing Revenue Account, Rent Setting and Capital Programme
- Council Budget and Setting of Council Tax

General Fund Budget Summary

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Departmental Services			
Corporate Services	3,207,153	2,829,600	3,267,050
Service Delivery	10,298,479	9,851,150	10,280,150
Regeneration and Planning	147,571	237,750	(1,376,900)
Tourism and Enterprise	5,158,588	5,997,950	6,517,800
Total Service Expenditure	18,811,791	18,916,450	18,688,100
Other Operating Income and Expenditure	0	(469,050)	(767,250)
Capital Financing and Interest	1,811,068	1,834,100	1,832,700
Reversal of Capital Charges	(3,530,763)	(3,794,400)	(4,076,850)
Contributions to/(from) General Fund Working Balances	(1,615,855)	(636,550)	(497,000)
Contributions to/(from) other General Fund Balances	1,030,478	0	(646,000)
Reversal of financial accounting entries	(661,734)	0	0
Total General Fund Net Expenditure	15,844,985	15,850,550	14,533,700
Financed By			
Government Grants	(3,374,171)	(2,017,550)	(1,293,900)
Council Tax Grant	(85,918)	(85,450)	0
New Homes Bonus	(1,074,912)	(1,164,950)	(843,850)
Retained Business Rates	(3,295,452)	(3,174,400)	(3,112,450)
Section 31 Business Rates Support Grant	(690,429)	(647,950)	(910,950)
Contribution from reserves	0	(684,700)	(341,500)
Contribution from East Sussex Business Rate Pool	0	(212,350)	0
Contribution to/from Council Tax Deficit/Surplus	(24,703)	(183,900)	(129,550)
Council Tax Collection Fund Precept	(7,299,400)	(7,679,300)	(7,901,500)
Total Financing	(15,844,985)	(15,850,550)	(14,533,700)
General Fund Working Balance			
In hand at 1st April	(4,899,494)	(3,588,827)	(2,307,000)
Withdrawal from/(Addition) to Working Balance	1,615,855	636,550	497,000
Transfer to/(from) other reserves	0	(500,000)	(1,000,000)
In hand at 31st March	(3,283,639)	(3,452,277)	(2,810,000)

0

Summary of MTFS 2017-2020

General Fund

	2016/17	2017/18	2018/19	2019/20
Total Budget b/f	16,135	15,166	14,493	13,892
Less non recurring items	(1,172)			
Adjusted Base Budget	14,963	15,166	14,493	13,892
Pay and Price Inflation				
Pay Award and Increments	276	180	180	180
Pension costs	30	30	30	30
National Living Wage	42	30	30	20
Apprentice Levy	0	50	0	0
Inflation on Contracts	64	80	80	80
Other Growth	379	100	100	100
Total Budget Demand	15,754	15,636	14,913	14,302
External Funding				
RSG	(1,752)	(944)	(445)	0
Retained Business Rates	(3,174)	(3,439)	(3,700)	(3,300)
Business Rates Pool	(212)	(200)	(200)	(200)
Section 31 Grants	(648)	(661)	(500)	(500)
Other Government Grants	(354)	(200)	(200)	(200)
New Homes Bonus	(1,165)	(1,040)	(600)	(600)
Total External Funding	(7,305)	(6,484)	(5,645)	(4,800)
Council Tax	(7,679)	(7,909)	(8,147)	(8,391)
Council Tax Surplus	(182)	(100)	(100)	(100)
Total Sources of Funding	(15,166)	(14,493)	(13,892)	(13,291)
Gap in Funding	588	1,143	1,022	1,011
Inflation on Income	(103)	(150)	(150)	(150)
General Savings	(85)	(100)	(100)	(100)
SSDS - Future Model	(150)	0	0	0
SSDS - Shared Transformation	(250)	(400)	(300)	(250)
Procurement Savings		(100)	(150)	(200)
New Income Streams		(400)	(350)	(350)
Residual Gap / (Surplus)	0	(7)	(28)	(39)
General Reserves B/F	(3,600)	(3,014)	(2,921)	(2,850)
Non recurring service investments	586	100	100	100
Budget balance from (to) reserves	0	(7)	(28)	(39)
Reserves C/F	(3,014)	(2,921)	(2,850)	(2,789)

Proposed Savings

Department	Service	Proposal	December Cabinet 2017/18 £'000	February Cabinet 2017/18 £'000
Efficiency Savings				
Corporate	All	Joint Transformation Programme Savings	(400)	(400)
Corporate	Financial Services	Unfunded Pension liability reduction	(25)	(25)
Corporate	Financial Services	Audit Fees - national procurement	(6)	(6)
Service Delivery	Strategy and Commissioning	Community Environment Partnership - budget alignment	(20)	(20)
Regeneration & Planning Policy	Corporate Landlord	Savings from smarter procurement-corporate landlord	(20) *	(20)
Tourism & Enterprise	Events	Proms in the Park income	(7)	(7)
Tourism & Enterprise	Events	Events Support	(5)	(5)
Tourism & Enterprise	Events	Beachy Head Marathon	(12)	(12)
	Efficiency Savings Total		(495)	(495)
Income Generation				
Service Delivery	Bereavement	Inflationary Increase in Fees and Charges	(92)	(92)
Service Delivery	Specialist Advisory	Planning fees - pre planning advice	(40)	(40)
Service Delivery	Strategy and Commissioning	Local Lottery Scheme	(10) *	(10)
Regeneration & Planning Policy	Corporate Landlord	Income from seafront leases	(40)	(40)
Regeneration & Planning Policy	Corporate Landlord	Increase in rental income across the estates portfolio	(442)	(1,317)
Tourism & Enterprise	Seafront	Additional income from Wish Tower car park	(5)	(5)
Tourism & Enterprise	Seafront	Income from Iconic Beach Huts	(6)	(6)
Tourism & Enterprise	Seafront	Income from Bandstand admissions	(10)	(10)
	Income Generation Total		(645)	(1,520)
		TOTAL SAVINGS	(1,140)	(2,015)

* Linked savings & growth items

Recurring Growth

Department	Service	Item	December Cabinet 2017/18 £'000	February Cabinet 2017/18 £'000
Corporate Inflation				
	Corporate	Pay Award, increments and other salary adjustments	240	279
	Corporate	Inflation on Contracts	80	143
	Corporate Inflation Total		320	422
Other Growth				
Corporate	Local Democracy	System annual Maintenance for Electoral Services	1	1
Corporate	Corporate Development	GovDelivery Consortium Licence	7	7
Service Delivery	Neighbourhood First	Increase in opening times for redoubt toilets	2	2
Service Delivery	Neighbourhood First	Access Officer	6	6
Service Delivery	Specialist Advisory Team	DWP Administration Grant (Housing Benefit)	23	23
Service Delivery	Specialist Advisory Team	DCLG Administration Grant (Business Rates)	13	13
Service Delivery	Specialist Advisory Team	B & B Block Booking	17	17
Service Delivery	Specialist Advisory Team	LHA/Rental Support Programme	30	30
Service Delivery	Specialist Advisory Team	Environmental Health Contract	20	20
Service Delivery	Specialist Advisory Team	Gypsy & Travellers Site Provision	4	4
Regeneration & Planning Policy	Regeneration & Planning Policy	Partnership Scheme - Locate East Sussex	20	20
Regeneration & Planning Policy	Corporate Landlord	Additional posts to support the shared service costs of Corporate Landlord across both EBC and LDC	67	67
Tourism & Enterprise	Tourist Information	Train ticket commission - reduced demand	10	10
Tourism & Enterprise	Sports & Community Facilities	VAT for Playschemes irrecoverable	14	14
Tourism & Enterprise	Sports & Community Facilities	Tennis Development Programme	10	10
Tourism & Enterprise	Seafront	Additional cleaning of the seafront toilets in respect of the changing places facility	4	4
Tourism & Enterprise	Events	Devonshire Park Grounds	13	13
	Other Growth Total		261	261
TOTAL PROPOSED RECURRING GROWTH			581	683

Department	Service	Item	December Cabinet 2017/18 £'000	February Cabinet 2017/18 £'000
Non Recurring Service Investments				
Group	Service	Proposal		
Corporate	Finance	Icon upgrade for PCIDSS - card payment compliance	10	10
Service Delivery	Strategy and Commissioning	Local Lottery	5 *	5
Service Delivery	Strategy and Commissioning	End-to-End funeral care	20	20
Service Delivery	Strategy and Commissioning	Community Safety Partnership Officer (Prevent/Protect)	28	28
Service Delivery	Strategy and Commissioning	Schools Homelessness Project	3	3
		Ongoing Management of Council tree stock to retain the landscape character within		5
Service Delivery	Specialist Advisory Team	Eastbourne bid	5	
Service Delivery	Specialist Advisory Team	Seafront Rock gardens - large rocks destabilised	28	28
Service Delivery	Specialist Advisory Team	Subsidy review (invest to save)	25	25
Service Delivery	Specialist Advisory Team	E-billing - Landlord schedules	5	5
Service Delivery	Specialist Advisory Team	SMS for benefit reminders	1	1
Service Delivery	Specialist Advisory Team	SMS messaging payment recovery (Council Tax and Overpaid Housing Benefit)	7	7
Service Delivery	Specialist Advisory Team	Tracing - Allied Global	12	12
Service Delivery	Specialist Advisory Team	Business Rates (BID Levy administration costs)	15	15
Service Delivery	Specialist Advisory Team	Business Rates (BID Levy software)	20	20
Service Delivery	Specialist Advisory Team	Council Tax penalties module	6	6
Service Delivery	Specialist Advisory Team	New Homes Bonus (Empty Homes review)	20	20
Service Delivery	Specialist Advisory Team	Business Rates RV growth (Analyse Local)	30	30
Regeneration & Planning Policy	Regeneration & Planning Policy	Delivery of new Local Plan - Specialist Surveys and Reports (£140k over 2 years)	65	65
Regeneration & Planning Policy	Corporate Landlord	Pyxis Property Consulting Corporate Landlord Contract	32 *	32
Regeneration & Planning Policy	Corporate Landlord	Energy Act 2011 Survey	20	20
Tourism and Enterprise	Events	Aegon International Tennis	33	33
Tourism and Enterprise	Events	Aegon International Tennis town advertising/dressing	10	10
Tourism and Enterprise	Events	Music Live Events	10	10
Tourism and Enterprise	Events	Cycling Festival	2	2
Tourism and Enterprise	Events	Events Administration - temporary resource offset by base saving	38	38
Tourism and Enterprise	Events	Eastbourne International Balloon Festival	10	10
Tourism and Enterprise	Events	Devonshire Park Grounds Fraise Mowing improvement of playing surface	12	12
Tourism and Enterprise	Events	Devonshire Park Grounds Chemicals	5	5
Tourism and Enterprise	Events	Devonshire Park Grounds and Garage Tools	5	5
Tourism and Enterprise	Events	Devonshire Park - Fuel Tank	2	2
Tourism and Enterprise	Events	Events equipment for Health and Safety		8
Tourism and Enterprise	Sports	New gates needed at Old Town Tennis Courts	5	5
		TOTAL NON RECURRING INVESTMENTS	497	497
Devonshire Park Review				
Tourism and Enterprise	Theatres	Devonshire Park review - funded from specific reserve	646	646

* Linked savings & growth items

Analysis of Gross Expenditure and Income For 2017-18

	Corporate Services	Service Delivery	Regeneration and Planning	Tourism & Enterprise Services	General Fund Total	Housing Revenue Account	Eastbourne Total
	£	£	£	£	£	£	£
Employees	4,321,100	5,060,200	826,350	3,787,950	13,995,600	36,700	14,032,300
Premises	240,450	1,563,000	452,700	1,109,750	3,365,900	236,800	3,602,700
Transport	22,800	103,100	7,750	55,500	189,150	0	189,150
Supplies and Services	1,770,650	2,061,550	306,800	3,958,500	8,097,500	174,350	8,271,850
Third Party Payments	1,177,950	4,781,000	86,150	33,050	6,078,150	7,361,500	13,439,650
Transfer Payments	0	50,660,900	0	0	50,660,900	65,000	50,725,900
Support Service Costs	3,066,250	8,792,700	1,255,300	4,285,150	17,399,400	686,900	18,086,300
Depreciation and Impairment Charges	807,450	1,698,350	320,400	1,250,650	4,076,850	4,206,350	8,283,200
Gross Expenditure	11,406,650	74,720,800	3,255,450	14,480,550	103,863,450	12,767,600	116,631,050
Specific Government Grants	0	(49,282,800)	0	0	(49,282,800)	0	(49,282,800)
Other Grants and Contributions	(1,404,550)	(3,573,650)	(184,450)	(649,000)	(5,811,650)	(11,350)	(5,823,000)
Customer and Client Receipts	(17,100)	(4,646,050)	(2,760,600)	(4,532,250)	(11,956,000)	(1,061,550)	(13,017,550)
Other Income	0	0	0	0	0	(68,950)	(68,950)
HRA Rents	0	0	0	0	0	(14,489,300)	(14,489,300)
Interest Receipts	(37,700)	(900)	0	0	(38,600)	(10,800)	(49,400)
Recharges Support Services	(6,680,250)	(6,937,250)	(1,687,300)	(2,781,500)	(18,086,300)	0	(18,086,300)
Total Income	(8,139,600)	(64,440,650)	(4,632,350)	(7,962,750)	(85,175,350)	(15,641,950)	(100,817,300)
Other Operating Income and Expenditure					(767,250)	0	(767,250)
Capital Financing Costs					956,150	1,925,650	2,881,800
Use of Reserves					(1,143,000)	500,000	(643,000)
Capital Charged to Revenue					876,550	0	876,550
Reversal of Depreciation					(4,076,850)	0	(4,076,850)
Total					14,533,700	(448,700)	14,852,250

CORPORATE SERVICES

	Service	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Corporate Management				
C1	Chief Executive	185,524	219,150	124,650
C2	Deputy Chief Executive	0	0	0
C3	Assistant Director for Corporate Governance	0	0	0
C4	Assistant Director of Business Transformation	0	0	0
C5	Corporate Management	857,810	545,350	408,650
Total Corporate Management		1,043,334	764,500	533,300
Strategic Finance				
C6	Financial Services Manager	0	0	0
C7	Payroll and information	0	0	0
C8	Unfunded Pensions	439,299	675,400	829,850
C9	Accountancy	0	0	0
C10	Insurances	0	0	0
C11	Income Management	0	0	0
C12	Finance Systems Support	0	0	0
C13	Purchasing & Payments	0	0	0
C14	Debtors	0	0	0
C15	EHL Debtors and Creditors	0	15,500	0
Financial Services		439,299	690,900	829,850
C16	Treasury Management	21,411	35,800	12,250
C17	Grants & Subscriptions	17,931	25,150	25,400
C18	Precepts & Levies	215,973	215,300	219,700
C19	Corporate Management Finance	294,395	100,450	96,400
Corporate Finance		549,710	376,700	353,750
C20	Internal Audit	0	0	0
C21	Corporate Fraud	45,359	0	0
Internal Audit and Corporate Fraud		45,359	0	0
Total Strategic Finance		1,034,368	1,067,600	1,183,600
Human Resources				
C22	Personal Assistants	0	0	0
C23	Human Resources Administration	0	0	0
C24	Member Development	17,291	15,600	19,100
C25	Occupational Health	0	0	0
C26	Corporate Training	0	0	0
Total Human Resources (including Chief Exec's Office)		17,291	15,600	19,100
C27	Legal Services	471	0	7,050
Business Transformation				
C28	IT Staff	0	0	0
C29	IT Systems Administration and Support	0	0	0
C30	IT Contracted Services	0	0	0
C31	IT Projects	0	0	0
C32	Telephony, Mobile Phones and Postage	0	0	0
Technology		0	0	0
C33	Projects and Performance	0	0	0
C34	Joint Transformation Programme	28,862	0	326,450
C35	Civil Contingencies	26,653	42,350	34,200
Total Business Transformation		55,515	42,350	360,650
Corporate Governance				
C36	Corporate Development	37,534	48,050	50,950
C37	Community Involvement	21,322	9,850	123,000
Corporate Development		58,856	57,900	173,950

CORPORATE SERVICES

Service		2015-16 Actuals	2016-17 Budget	2017-18 Budget
		£	£	£
C38	Member and Civic Services	539,243	515,700	528,500
C39	Devolved Budgets	72,852	90,000	90,000
C40	Printing Services	0	0	0
C41	Electoral Services	385,223	275,950	370,900
Local Democracy		997,318	881,650	989,400
Total Corporate Governance		1,056,174	939,550	1,163,350
TOTAL CORPORATE SERVICES		3,207,153	2,829,600	3,267,050

CORPORATE SERVICES

Chief Executive

	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	141,032	153,200	169,700
Premises	0	0	0
Transport	592	650	650
Supplies and Services	5,677	15,550	15,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	3,951	1,000	1,000
Gross Operational Cost	151,252	170,400	186,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(89,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(89,000)
Net Operational Cost	151,252	170,400	97,900
Support Services	34,272	48,750	26,750
Capital Financing Costs	0	0	0
Net Service Expenditure	185,524	219,150	124,650

Service Information

Services provided:

This service covers the cost of the Chief Executive.

Budget Changes

	£
Opening budget position	219,150
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(1,050)
Movement in support services	(22,000)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(71,450)

Budget for 2017-18

124,650

Employees (Full Time Equivalent)

1

CORPORATE SERVICES

Deputy Chief Executive			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	53,437	130,850	128,450
Premises	0	0	0
Transport	1,802	1,700	1,700
Supplies and Services	2,835	6,100	6,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	58,074	138,650	136,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(87,200)	(82,250)
Customer and Client Receipts	0	0	0
Internal Recharges	(14,350)	(14,900)	(14,900)
Other Income	0	0	0
Total Income	(14,350)	(102,100)	(97,150)
Net Operational Cost	43,724	36,550	39,150
Support Services	(43,724)	(36,550)	(39,150)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
This service covers the cost of the Deputy Chief Executive.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(800)
Movement in support services	(2,600)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	3,400
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Assistant Director for Corporate Governance

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	91,964	85,300	93,350
Premises	0	0	0
Transport	62	100	100
Supplies and Services	1,199	1,150	1,150
Third Party Payments	37,556	37,200	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	130,781	123,750	94,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	130,781	123,750	94,600
Support Services	(130,781)	(123,750)	(94,600)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information

Services provided:	
This service covers the cost of the Assistant Director for Corporate Governance.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(600)
Movement in support services	29,150
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(28,550)
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Assistant Director of Business Transformation

	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	91,807	94,700	97,250
Premises	0	0	0
Transport	319	200	200
Supplies and Services	1,563	1,450	1,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	93,689	96,350	98,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(49,800)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(49,800)
Net Operational Cost	93,689	96,350	49,150
Support Services	(93,689)	(96,350)	(49,150)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information

Services provided:	
This service covers the cost of the Assistant Director of Business Transformation.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(600)
Movement in support services	47,200
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(46,600)
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Corporate Management			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	1,833	0	0
Supplies and Services	101,600	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	103,433	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	(82,947)	0	(25,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(74,305)	(68,150)	(68,150)
Other Income	0	0	0
Total Income	(157,252)	(68,150)	(93,150)
Net Operational Cost	(53,819)	(68,150)	(93,150)
Support Services	911,629	613,500	501,800
Capital Financing Costs	0	0	0
Net Service Expenditure	857,810	545,350	408,650

Service Information	
Services provided:	This service contains the costs for the activities that provide the infrastructure to provide services and information required for public accountability.
Budget Changes	£
Opening budget position	545,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(111,700)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(25,000)
Budget for 2017-18	408,650

CORPORATE SERVICES

Financial Services Manager			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	75,748	74,200	73,650
Premises	0	0	0
Transport	236	350	350
Supplies and Services	956	1,250	1,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	76,940	75,800	75,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(11,100)	(11,500)	(11,500)
Other Income	0	0	0
Total Income	(11,100)	(11,500)	(11,500)
Net Operational Cost	65,840	64,300	63,800
Support Services	(65,840)	(64,300)	(63,800)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
This service covers the cost of the Financial Services Manager.	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(500)
Movement in support services	500
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Payroll and Information			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	86,507	85,600	84,950
Premises	0	0	0
Transport	112	150	150
Supplies and Services	16,462	23,250	21,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	162	0	0
Gross Operational Cost	103,243	109,000	106,800
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,660)	(10,000)	(8,300)
Customer and Client Receipts	(520)	(600)	(600)
Internal Recharges	(1,000)	(950)	(950)
Other Income	0	0	0
Total Income	(6,180)	(11,550)	(9,850)
Net Operational Cost	97,063	97,450	96,950
Support Services	(97,063)	(97,450)	(96,950)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
Provision of payroll services.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(500)
Movement in support services	500
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	0
Employees (Full Time Equivalent)	2

CORPORATE SERVICES

Unfunded Pensions			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	472,713	702,350	856,800
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	472,713	702,350	856,800
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(33,414)	(26,950)	(26,950)
Other Income	0	0	0
Total Income	(33,414)	(26,950)	(26,950)
Net Operational Cost	439,299	675,400	829,850
Support Services	0	0	0
Capital Financing Costs	0	0	0
Net Service Expenditure	439,299	675,400	829,850

Service Information	
Services provided:	This funds additional incurred costs relating to provision of added years of retirement benefits under the East Sussex Local Government Pension Scheme.
Budget Changes	£
Opening budget position	675,400
Efficiency savings	(25,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	154,000
Movement in support services	0
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	25,450
Budget for 2017-18	829,850

CORPORATE SERVICES

Accountancy			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	387,210	374,400	374,700
Premises	0	0	0
Transport	694	700	700
Supplies and Services	23,013	50,400	26,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	70	0	0
Gross Operational Cost	410,987	425,500	402,350
Income			
Government Grants	0	0	0
Other Grants and Contributions	(116,033)	(112,550)	(112,550)
Customer and Client Receipts	0	0	0
Internal Recharges	(37,975)	(38,450)	(38,450)
Other Income	0	0	0
Total Income	(154,008)	(151,000)	(151,000)
Net Operational Cost	256,979	274,500	251,350
Support Services	(256,979)	(274,500)	(251,350)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Preparation and monitoring of revenue and capital budgets, support and advice to budget holders, VAT and treasury management.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	700
Movement in support services	23,150
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(23,850)
Budget for 2017-18	0
Employees (Full Time Equivalent)	10

CORPORATE SERVICES

Insurances			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	30,120	29,150	29,000
Premises	(6,200)	6,050	20,750
Transport	125	150	150
Supplies and Services	6,430	26,950	26,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	6	0	0
Gross Operational Cost	30,481	62,300	76,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(12,713)	(14,200)	(14,200)
Internal Recharges	(5,100)	(5,300)	(5,300)
Other Income	0	0	0
Total Income	(17,813)	(19,500)	(19,500)
Net Operational Cost	12,668	42,800	57,350
Support Services	(12,668)	(42,800)	(57,350)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Management of insurance claims and premiums to ensure the Council's assets are adequately insured.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	850
Movement in support services	(14,550)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	13,700
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Income Management			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	26,642	0	39,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	26,642	0	39,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(6,060)	0	(5,000)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(6,060)	0	(5,000)
Net Operational Cost	20,582	0	34,300
Support Services	(20,582)	0	(34,300)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided: Covers management of costs relating to cash security and debit/credit card payments.	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(34,300)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	34,300
Budget for 2017-18	0

CORPORATE SERVICES

Finance Systems Support			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	111,269	101,500	106,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	111,269	101,500	106,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	(10,000)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(3,100)	(3,200)	(3,200)
Other Income	0	0	0
Total Income	(13,100)	(3,200)	(3,200)
Net Operational Cost	98,169	98,300	103,350
Support Services	(132,338)	(132,450)	(103,350)
Capital Financing Costs	34,169	34,150	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
Covers the annual costs of the finance systems.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	10,000
Inflation	1,750
Movement in support services	29,100
Movement in capital financing costs	(34,150)
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,700)
Budget for 2017-18	0

CORPORATE SERVICES

Payments and Purchasing			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	57,953	57,700	92,250
Premises	0	0	0
Transport	81	50	50
Supplies and Services	1,915	1,750	1,800
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	18	900	900
Gross Operational Cost	59,967	60,400	95,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,237)	(1,200)	(1,200)
Internal Recharges	(3,300)	0	0
Other Income	0	0	0
Total Income	(5,537)	(1,200)	(1,200)
Net Operational Cost	54,430	59,200	93,800
Support Services	(54,430)	(59,200)	(93,800)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided: Administration of the payments to the Council's suppliers of goods and services.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	5,900
Movement in support services	(34,600)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	28,700
Budget for 2017-18	0
Employees (Full Time Equivalent)	3.54

CORPORATE SERVICES

Debtors			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	41,133	47,700	47,350
Premises	0	0	0
Transport	74	0	0
Supplies and Services	2,202	2,700	2,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	156	50	50
Gross Operational Cost	43,565	50,450	50,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(60)	(100)	(100)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(60)	(100)	(100)
Net Operational Cost	43,505	50,350	50,000
Support Services	(43,505)	(50,350)	(50,000)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
General income collection and debtor control.	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(350)
Movement in support services	350
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	0
Employees (Full Time Equivalent)	1.68

CORPORATE SERVICES

EHL Debtors and Creditors			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	35,519	42,250	11,000
Premises	0	0	0
Transport	0	450	0
Supplies and Services	833	1,050	450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	6	0	0
Gross Operational Cost	36,358	43,750	11,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	(41,950)	(41,950)	(41,950)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(41,950)	(41,950)	(41,950)
Net Operational Cost	(5,592)	1,800	(30,500)
Support Services	5,592	13,700	30,500
Capital Financing Costs	0	0	0
Net Service Expenditure	0	15,500	0

Service Information	
Services provided:	Creditor payments and debtor control for Eastbourne Homes.
Budget Changes	£
Opening budget position	15,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(100)
Movement in support services	16,800
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(32,200)
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

CORPORATE SERVICES

Treasury Management			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	11,753	15,000	15,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	11,753	15,000	15,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(28,120)	(37,700)	(37,700)
Other Income	0	0	0
Total Income	(28,120)	(37,700)	(37,700)
Net Operational Cost	(16,367)	(22,700)	(22,700)
Support Services	37,778	58,500	34,950
Capital Financing Costs	0	0	0
Net Service Expenditure	21,411	35,800	12,250

Service Information	
Services provided: Includes costs of specialist advice and brokerage fees.	
Budget Changes	
	£
Opening budget position	35,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(23,550)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	12,250

SERVICE DELIVERY

	Service	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Senior Management				
SD1	Director of Service Delivery	0	0	0
	Total Senior Management	0	0	0
Strategy and Commissioning				
SD2	Strategy and Commissioning Team	0	0	0
SD3	S&C Community and Partnership	543,073	577,950	557,600
SD4	S&C Revenues and Benefits	(417,554)	(383,050)	(384,750)
SD5	S&C Environment and Waste	12,499	32,200	3,150
SD6	S&C Energy	(118,788)	(7,900)	(38,100)
	Total Strategy and Commissioning - Community	19,230	219,200	137,900
Customer First				
SD7	Head of Customer First	0	0	0
SD8	Specialist Advisory Team	0	0	0
SD9	Building Control	44,353	141,850	82,200
SD10	Housing Strategy	140,117	79,250	88,950
SD11	Housing Enabling	18,808	14,000	9,550
SD12	Housing Advice	25,500	(51,150)	(51,000)
SD13	Private Sector Housing	761,539	251,350	138,950
SD14	Bed and Breakfast Accommodation	76,597	56,450	51,300
SD15	Other Temporary Accommodation	0	17,350	58,900
SD16	Homelessness	647,619	315,050	608,600
SD17	Housing GF Properties	(6,111)	8,650	10,950
SD18	Joint Waste Partnership	0	0	0
SD19	Refuse Collection	1,967,921	2,062,650	2,040,100
SD20	Street Cleaning	1,265,895	1,351,550	1,281,150
SD21	Recycling	472,621	496,250	546,850
SD22	Coast Protection	924,293	925,300	964,150
SD23	Seafront/Parades & Decorative Lighting	68,211	74,200	107,700
SD24	CCTV	14,205	11,300	12,150
SD25	Flood Defence and Land Drainage	17,643	39,000	23,850
SD26	Open Downland	76,429	123,300	114,050
SD27	Trees & Woodland	54,645	56,600	62,150
SD28	Parks and Gardens	1,487,629	1,430,750	1,632,750
SD29	Development Control	342,926	314,900	277,450
SD30	Benefits Administration	989,038	977,350	695,600
SD31	Revenues	806,311	646,350	988,900
SD32	Business Rates	50,536	96,050	95,400
SD33	Housing Rents and Leaseholders	102,700	70,500	40,150
SD34	Licensing	(20,048)	20,000	50,000
SD35	Health & Safety	6,116	32,750	40,900
SD36	Environmental Protection	126,273	131,450	146,000
SD37	Gypsy and Traveller Site Provision	17,023	15,550	21,000
SD38	Food Safety	190,353	170,250	166,450
SD39	Animal and Public Health	73,275	48,900	77,950
SD40	Eastbourne Business Crime Group	10,389	17,400	(12,300)
	Specialist Advisory	10,752,806	9,945,150	10,370,800
SD41	Customer Contact Team	0	0	0

SERVICE DELIVERY

Service		2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
SD42	Case Management Team	0	0	0
SD43	Memorial Seats	10,989	8,100	19,100
SD44	Abandoned Vehicles	44,818	39,450	49,500
Case Management		55,807	47,550	68,600
SD45	Account Management Team	0	0	0
SD46	Land Charges	(115,802)	7,700	(9,950)
Account Management		(115,802)	7,700	(9,950)
SD47	Neighbourhood First Team	0	0	0
SD48	EHL Caretaking Team	(3,482)	900	700
SD49	Public Conveniences	514,706	465,400	466,900
SD50	Car Parking	(215,669)	(191,900)	(200,100)
SD51	Miscellaneous Highways	66,440	74,300	82,450
SD52	Community Enforcement	5,268	9,900	148,800
SD53	Pest Control	48,330	53,800	72,600
Neighbourhood First		415,593	412,400	571,350
Total Customer First		11,108,404	10,412,800	11,000,800
SD54	Ocklynge Cemetery	222,763	154,800	153,800
SD55	Langney Cemetery	(15,565)	41,600	40,400
SD56	Crematorium	(1,036,353)	(977,250)	(1,052,750)
SD57	Cems and Crem Management & Admin	0	0	0
Bereavement Services		(829,155)	(780,850)	(858,550)
TOTAL COMMUNITY SERVICES		10,298,479	9,851,150	10,280,150

SERVICE DELIVERY

Director of Service Delivery			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	56,895	111,350	124,200
Premises	0	0	0
Transport	308	200	200
Supplies and Services	2,490	2,000	2,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	120	0	0
Gross Operational Cost	59,813	113,550	126,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(56,450)	(76,350)
Customer and Client Receipts	0	0	0
Internal Recharges	(129,150)	(119,800)	(119,800)
Other Income	0	0	0
Total Income	(129,150)	(176,250)	(196,150)
Net Operational Cost	(69,337)	(62,700)	(69,700)
Support Services	69,337	62,700	69,700
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
This service covers the costs of the Director of Service Delivery whose role includes that of Managing Director for Eastbourne Homes.	
Budget Changes	
	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(800)
Movement in support services	7,000
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(6,200)
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

SERVICE DELIVERY

Strategy and Commissioning Team			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	251,376	311,000	312,500
Premises	41	0	0
Transport	2,017	1,200	1,200
Supplies and Services	2,575	6,400	6,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	61	0	0
Gross Operational Cost	256,070	318,600	320,250
Income			
Government Grants	(4,400)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(15,400)	(11,750)	(12,700)
Other Income	0	0	0
Total Income	(19,800)	(11,750)	(12,700)
Net Operational Cost	236,270	306,850	307,550
Support Services	(236,270)	(306,850)	(307,550)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Community and customer engagement, strategy and policy development, performance and project management, partnerships, funding - encompassing health and well-being; welfare; housing; environment (clean green); community development and crime reduction.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	28,000
Inflation	700
Movement in support services	(700)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(28,000)
Other budget movements	0
Budget for 2017-18	0
Employees (Full Time Equivalent)	5.81

SERVICE DELIVERY

S&C Community and Partnership			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	80,935	50	0
Premises	23,528	15,350	15,300
Transport	171	0	0
Supplies and Services	434,777	493,300	476,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	12,238	11,950	11,950
Gross Operational Cost	551,649	520,650	503,250
Income			
Government Grants	(36,875)	0	0
Other Grants and Contributions	(37,914)	(11,750)	(11,750)
Customer and Client Receipts	(39,250)	(34,550)	(44,550)
Internal Recharges	(3,550)	0	0
Other Income	0	0	0
Total Income	(117,589)	(46,300)	(56,300)
Net Operational Cost	434,060	474,350	446,950
Support Services	99,495	94,100	100,800
Capital Financing Costs	9,518	9,500	9,850
Net Service Expenditure	543,073	577,950	557,600

Service Information	
Services provided: Covers community centres and grants to voluntary associations.	
Budget Changes	£
Opening budget position	577,950
Efficiency savings	0
Income generation	(10,000)
Growth	0
Non recurring growth	5,000
Inflation	100
Movement in support services	6,700
Movement in capital financing costs	350
Reversal of previous year's non-recurring growth	(30,000)
Other budget movements	7,500
Budget for 2017-18	557,600

SERVICE DELIVERY

S&C Revenues and Benefits			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	17,869	0	0
Premises	0	0	0
Transport	97	0	0
Supplies and Services	(285,888)	158,700	152,700
Third Party Payments	0	0	0
Transfer Payments	50,855,531	50,492,100	50,492,100
Internal Recharges	0	0	0
Gross Operational Cost	50,587,609	50,650,800	50,644,800
Income			
Government Grants	(49,514,568)	(48,727,600)	(48,727,600)
Other Grants and Contributions	(1,480,739)	(2,314,600)	(2,314,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(50,995,307)	(51,042,200)	(51,042,200)
Net Operational Cost	(407,698)	(391,400)	(397,400)
Support Services	(9,856)	8,350	12,650
Capital Financing Costs	0	0	0
Net Service Expenditure	(417,554)	(383,050)	(384,750)

Service Information	
Services provided: Covers Housing Benefit payments and subsidy and Council Tax Support scheme.	
Budget Changes	£
Opening budget position	(383,050)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	4,300
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(4,200)
Other budget movements	(1,800)
Budget for 2017-18	(384,750)

SERVICE DELIVERY

S&C Environment and Waste			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	8,840	0	0
Premises	169	0	0
Transport	96	0	0
Supplies and Services	19,365	23,000	3,000
Third Party Payments	6,000	0	0
Transfer Payments	0	0	0
Internal Recharges	1,006	0	0
Gross Operational Cost	35,476	23,000	3,000
Income			
Government Grants	(37,960)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(37,960)	0	0
Net Operational Cost	(2,484)	23,000	3,000
Support Services	14,983	9,200	150
Capital Financing Costs	0	0	0
Net Service Expenditure	12,499	32,200	3,150

Service Information	
Services provided: Covers environmental projects including Community Environment Partnership.	
Budget Changes	
	£
Opening budget position	32,200
Efficiency savings	(20,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(9,050)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	3,150

SERVICE DELIVERY

S&C Energy			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	23,489	16,200	16,200
Transport	49	0	0
Supplies and Services	23,505	50,000	0
Third Party Payments	31,548	25,250	25,700
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	78,591	91,450	41,900
Income			
Government Grants	(32,718)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(364,348)	(318,500)	(318,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(397,066)	(318,500)	(318,500)
Net Operational Cost	(318,475)	(227,050)	(276,600)
Support Services	53,321	64,950	74,300
Capital Financing Costs	146,366	154,200	164,200
Net Service Expenditure	(118,788)	(7,900)	(38,100)

Service Information	
Services provided:	
Covers renewable energy initiatives.	
Budget Changes	
	£
Opening budget position	(7,900)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	450
Movement in support services	9,350
Movement in capital financing costs	10,000
Reversal of previous year's non-recurring growth	(50,000)
Other budget movements	0
Budget for 2017-18	(38,100)

SERVICE DELIVERY

Head of Customer First			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	82,564	79,100	78,650
Premises	0	0	0
Transport	151	1,500	1,500
Supplies and Services	1,052	1,150	1,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	162	0	0
Gross Operational Cost	83,929	81,750	81,350
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	83,929	81,750	81,350
Support Services	(83,929)	(81,750)	(81,350)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Management of the integrated teams of customer advisors, neighbourhood advisors, customer caseworkers, specialist advisors and account management.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(450)
Movement in support services	400
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	50
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

SERVICE DELIVERY

Specialist Advisory Team			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	1,237,525	1,366,150	1,356,850
Premises	0	0	0
Transport	16,596	18,550	18,550
Supplies and Services	27,486	32,700	34,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	440	0	0
Gross Operational Cost	1,282,047	1,417,400	1,410,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(26,850)	(26,850)
Customer and Client Receipts	0	0	0
Internal Recharges	(35,200)	(44,450)	(44,450)
Other Income	0	0	0
Total Income	(35,200)	(71,300)	(71,300)
Net Operational Cost	1,246,847	1,346,100	1,338,700
Support Services	(1,246,847)	(1,346,100)	(1,338,700)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Provides specialist advice in a number of service areas including housing, the environment, licensing and benefits.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	3,450
Movement in support services	7,400
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(10,850)
Budget for 2017-18	0
Employees (Full Time Equivalent)	34.34

SERVICE DELIVERY

Building Control			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	34,040	77,050	77,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	34,040	77,050	77,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(646)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(646)	0	0
Net Operational Cost	33,394	77,050	77,050
Support Services	10,959	64,800	5,150
Capital Financing Costs	0	0	0
Net Service Expenditure	44,353	141,850	82,200

Service Information	
Services provided:	Covers the costs of the East Sussex Building Control Partnership in association with Wealden District Council.
Budget Changes	£
Opening budget position	141,850
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(59,650)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	82,200

SERVICE DELIVERY

Housing Strategy			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	35,508	0	0
Premises	0	0	0
Transport	106	0	0
Supplies and Services	59,480	5,000	5,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	88	0	0
Gross Operational Cost	95,182	5,000	5,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(12,800)	0	0
Other Income	0	0	0
Total Income	(12,800)	0	0
Net Operational Cost	82,382	5,000	5,000
Support Services	57,735	74,250	83,950
Capital Financing Costs	0	0	0
Net Service Expenditure	140,117	79,250	88,950

Service Information	
Services provided: Includes time spent on strategic housing matters.	
Budget Changes	
	£
Opening budget position	79,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	9,700
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	88,950

SERVICE DELIVERY

Housing Enabling			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	25,000
Transport	0	0	0
Supplies and Services	24,382	20,400	20,400
Third Party Payments	2,976	0	0
Transfer Payments	0	0	0
Internal Recharges	30	0	0
Gross Operational Cost	27,388	20,400	45,400
Income			
Government Grants	0	0	(25,000)
Other Grants and Contributions	0	(500)	(500)
Customer and Client Receipts	0	(1,500)	(1,500)
Internal Recharges	(21,089)	(14,950)	(14,950)
Other Income	0	0	0
Total Income	(21,089)	(16,950)	(41,950)
Net Operational Cost	6,299	3,450	3,450
Support Services	12,509	10,550	6,100
Capital Financing Costs	0	0	0
Net Service Expenditure	18,808	14,000	9,550

Service Information	
Services provided: Includes Choice Based Lettings, Vulnerable Persons Relocation Scheme and costs relating to Riverbourne House restaurant.	
Budget Changes	£
Opening budget position	14,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(4,450)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	9,550

SERVICE DELIVERY

Housing Advice			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	12,877	0	0
Premises	0	0	0
Transport	10	0	0
Supplies and Services	576	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	23,281	24,000	24,000
Gross Operational Cost	36,744	24,000	24,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(12,490)	(75,600)	(75,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(12,490)	(75,600)	(75,600)
Net Operational Cost	24,254	(51,600)	(51,600)
Support Services	1,246	450	600
Capital Financing Costs	0	0	0
Net Service Expenditure	25,500	(51,150)	(51,000)

Service Information	
Services provided: Includes grant funded housing initiatives.	
Budget Changes	£
Opening budget position	(51,150)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	150
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	(51,000)

SERVICE DELIVERY

Private Sector Housing			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	96,944	50	0
Premises	2,576	0	0
Transport	140	0	0
Supplies and Services	9,390	17,150	17,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	21,550	10,500	10,500
Gross Operational Cost	130,600	27,700	27,550
Income			
Government Grants	(1,596)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(41,308)	(24,050)	(24,050)
Internal Recharges	(12,831)	0	0
Other Income	0	0	0
Total Income	(55,735)	(24,050)	(24,050)
Net Operational Cost	74,865	3,650	3,500
Support Services	156,104	247,700	135,450
Capital Financing Costs	530,570	0	0
Net Service Expenditure	761,539	251,350	138,950

Service Information	
Services provided:	
Includes Difficult Properties and Houses of Multiple Occupation.	
Budget Changes	£
Opening budget position	251,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(112,250)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
Budget for 2017-18	138,950

SERVICE DELIVERY

Bed and Breakfast Accommodation			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	346,739	121,600	121,600
Internal Recharges	0	0	0
Gross Operational Cost	346,739	121,600	121,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(300,640)	(115,500)	(115,500)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(300,640)	(115,500)	(115,500)
Net Operational Cost	46,099	6,100	6,100
Support Services	30,498	50,350	45,200
Capital Financing Costs	0	0	0
Net Service Expenditure	76,597	56,450	51,300

Service Information	
Services provided:	Covers the costs of bed and breakfast accommodation for homeless persons.
Budget Changes	£
Opening budget position	56,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(5,150)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	51,300

SERVICE DELIVERY

Other Temporary Accommodation			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	900	900
Transport	0	0	0
Supplies and Services	0	10,000	10,000
Third Party Payments	0	0	0
Transfer Payments	0	0	47,000
Internal Recharges	0	0	0
Gross Operational Cost	0	10,900	57,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	0	10,900	57,900
Support Services	0	6,450	1,000
Capital Financing Costs	0	0	0
Net Service Expenditure	0	17,350	58,900

Service Information	
Services provided:	Provides availability and access to accommodation for homeless households by procuring units by block booking and by providing rental support.
Budget Changes	£
Opening budget position	17,350
Efficiency savings	0
Income generation	0
Growth	47,000
Non recurring growth	0
Inflation	0
Movement in support services	(5,450)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	58,900

SERVICE DELIVERY

Homelessness			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	128,141	500	500
Premises	267	0	0
Transport	1,620	100	100
Supplies and Services	389,818	70,200	73,150
Third Party Payments	0	0	0
Transfer Payments	84,181	0	0
Internal Recharges	0	0	0
Gross Operational Cost	604,027	70,800	73,750
Income			
Government Grants	(194,654)	0	0
Other Grants and Contributions	(4,846)	0	0
Customer and Client Receipts	(72,237)	0	0
Internal Recharges	(3,400)	0	0
Other Income	0	0	0
Total Income	(275,137)	0	0
Net Operational Cost	328,890	70,800	73,750
Support Services	318,729	244,250	534,850
Capital Financing Costs	0	0	0
Net Service Expenditure	647,619	315,050	608,600

Service Information	
Services provided:	Includes Housing Needs, Homeless Prevention and Deposit Loan Scheme.
Budget Changes	£
Opening budget position	315,050
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	3,000
Inflation	0
Movement in support services	290,600
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
Budget for 2017-18	608,600

SERVICE DELIVERY

Housing GF Properties			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	1,405	11,550	11,550
Transport	0	0	0
Supplies and Services	2,857	0	0
Third Party Payments	0	3,750	3,750
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	4,262	15,300	15,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(18,614)	(15,300)	(15,300)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(18,614)	(15,300)	(15,300)
Net Operational Cost	(14,352)	0	0
Support Services	2,933	3,400	5,550
Capital Financing Costs	5,308	5,250	5,400
Net Service Expenditure	(6,111)	8,650	10,950

Service Information	
Services provided:	
Cost of maintenance of housing properties not included within the HRA.	
Budget Changes	£
Opening budget position	8,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	2,150
Movement in capital financing costs	150
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	10,950

SERVICE DELIVERY

Joint Waste Partnership			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	51,689	52,650	53,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	51,689	52,650	53,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	51,689	52,650	53,450
Support Services	(51,689)	(52,650)	(53,450)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Administrative support to the Joint Waste Partnership.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	800
Movement in support services	(800)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	0

SERVICE DELIVERY

Refuse Collection			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	6,881	15,450	15,450
Third Party Payments	1,367,063	1,415,800	1,405,300
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	1,373,944	1,431,250	1,420,750
Income			
Government Grants	0	0	0
Other Grants and Contributions	(65,160)	(69,650)	(69,650)
Customer and Client Receipts	(12,717)	(7,000)	(7,000)
Internal Recharges	(62)	0	0
Other Income	0	0	0
Total Income	(77,939)	(76,650)	(76,650)
Net Operational Cost	1,296,005	1,354,600	1,344,100
Support Services	542,454	578,600	457,500
Capital Financing Costs	129,462	129,450	238,500
Net Service Expenditure	1,967,921	2,062,650	2,040,100

Service Information	
Services provided:	Provision of weekly wheeled bin collection.
Budget Changes	£
Opening budget position	2,062,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	18,000
Movement in support services	(121,100)
Movement in capital financing costs	109,050
Reversal of previous year's non-recurring growth	0
Other budget movements	(28,500)
Budget for 2017-18	2,040,100

SERVICE DELIVERY

Street Cleansing			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	1,000	1,000
Transport	0	0	0
Supplies and Services	6,547	10,700	10,700
Third Party Payments	1,101,247	1,203,550	1,187,250
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	1,107,794	1,215,250	1,198,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(7,554)	(7,050)	(7,050)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(7,554)	(7,050)	(7,050)
Net Operational Cost	1,100,240	1,208,200	1,191,900
Support Services	165,655	143,350	89,250
Capital Financing Costs	0	0	0
Net Service Expenditure	1,265,895	1,351,550	1,281,150

Service Information	
Services provided:	Provision of street cleansing services.
Budget Changes	£
Opening budget position	1,351,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	17,550
Movement in support services	(54,100)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(33,850)
Budget for 2017-18	1,281,150

SERVICE DELIVERY

Recycling			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	3,006	35,050	35,000
Third Party Payments	822,796	801,750	877,050
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	825,802	836,800	912,050
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(478,049)	(466,000)	(466,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(478,049)	(466,000)	(466,000)
Net Operational Cost	347,753	370,800	446,050
Support Services	124,868	125,450	100,800
Capital Financing Costs	0	0	0
Net Service Expenditure	472,621	496,250	546,850

Service Information	
Services provided:	Household collection of paper, card, plastic, glass, cans, garden waste and other recyclable items.
Budget Changes	£
Opening budget position	496,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	12,950
Movement in support services	(24,650)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	62,300
Budget for 2017-18	546,850

SERVICE DELIVERY

Coast Protection			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	5,238	4,500	4,500
Premises	92,119	92,400	94,300
Transport	0	0	0
Supplies and Services	250	250	300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	97,607	97,150	99,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	97,607	97,150	99,100
Support Services	21,688	23,150	21,750
Capital Financing Costs	804,998	805,000	843,300
Net Service Expenditure	924,293	925,300	964,150

Service Information	
Services provided:	Maintenance of the coastal defence structures.
Budget Changes	£
Opening budget position	925,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,900
Movement in support services	(1,400)
Movement in capital financing costs	38,300
Reversal of previous year's non-recurring growth	0
Other budget movements	50
Budget for 2017-18	964,150

SERVICE DELIVERY

Seafront/Parades and Decorative Lighting			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	50,142	42,600	75,750
Transport	0	0	0
Supplies and Services	2,492	2,500	2,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	52,634	45,100	78,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	(201)	0	0
Customer and Client Receipts	(58,341)	(63,850)	(33,650)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(58,542)	(63,850)	(33,650)
Net Operational Cost	(5,908)	(18,750)	44,600
Support Services	53,659	71,750	53,100
Capital Financing Costs	20,460	21,200	10,000
Net Service Expenditure	68,211	74,200	107,700

Service Information	
Services provided:	
Maintenance of the seafront parades including lighting, railings, benches and shelters.	
Budget Changes	£
Opening budget position	74,200
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	28,000
Inflation	50
Movement in support services	(18,650)
Movement in capital financing costs	(11,200)
Reversal of previous year's non-recurring growth	0
Other budget movements	35,300
Budget for 2017-18	107,700

SERVICE DELIVERY

CCTV			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	507	550	350
Third Party Payments	11,020	10,600	10,600
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	11,527	11,150	10,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	11,527	11,150	10,950
Support Services	2,678	150	1,200
Capital Financing Costs	0	0	0
Net Service Expenditure	14,205	11,300	12,150

Service Information	
Services provided:	
Maintenance of CCTV cameras.	
Budget Changes	£
Opening budget position	11,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	1,050
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(200)
Budget for 2017-18	12,150

SERVICE DELIVERY

Flood Defence and Land Drainage

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	10,000	10,000
Transport	0	0	0
Supplies and Services	235	550	550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	235	10,550	10,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	235	10,550	10,550
Support Services	17,408	28,450	13,300
Capital Financing Costs	0	0	0
Net Service Expenditure	17,643	39,000	23,850

Service Information

Services provided:	
Surface water management plan	
Budget Changes	£
Opening budget position	39,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(15,150)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	23,850

SERVICE DELIVERY

Open Downland			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	13,604	19,250	19,650
Transport	16,455	29,800	28,800
Supplies and Services	34,951	25,400	25,450
Third Party Payments	74,874	68,200	68,800
Transfer Payments	0	0	0
Internal Recharges	2,669	0	0
Gross Operational Cost	142,553	142,650	142,700
Income			
Government Grants	(83,570)	(48,650)	(48,650)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(39,458)	(33,350)	(33,350)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(123,028)	(82,000)	(82,000)
Net Operational Cost	19,525	60,650	60,700
Support Services	54,725	54,050	51,100
Capital Financing Costs	2,179	8,600	2,250
Net Service Expenditure	76,429	123,300	114,050

Service Information	
Services provided: Countryside management of the open downland.	
Budget Changes	£
Opening budget position	123,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	600
Movement in support services	(2,950)
Movement in capital financing costs	(6,350)
Reversal of previous year's non-recurring growth	0
Other budget movements	(550)
Budget for 2017-18	114,050

SERVICE DELIVERY

Trees and Woodland			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	117,134	110,200	110,300
Transport	0	0	0
Supplies and Services	4,413	3,000	3,000
Third Party Payments	21,338	21,450	26,450
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	142,885	134,650	139,750
Income			
Government Grants	0	0	0
Other Grants and Contributions	(115,795)	(117,000)	(117,000)
Customer and Client Receipts	(3,753)	(500)	(500)
Internal Recharges	(14,223)	(8,000)	(8,000)
Other Income	0	0	0
Total Income	(133,771)	(125,500)	(125,500)
Net Operational Cost	9,114	9,150	14,250
Support Services	45,531	47,450	47,900
Capital Financing Costs	0	0	0
Net Service Expenditure	54,645	56,600	62,150

Service Information	
Services provided:	Tree and woodland maintenance and management.
Budget Changes	£
Opening budget position	56,600
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	5,000
Inflation	0
Movement in support services	450
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	100
Budget for 2017-18	62,150

SERVICE DELIVERY

Parks and Gardens			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	531,079	424,350	419,600
Transport	0	0	0
Supplies and Services	18,806	29,900	29,900
Third Party Payments	868,826	863,500	878,800
Transfer Payments	0	0	0
Internal Recharges	1,048	0	0
Gross Operational Cost	1,419,759	1,317,750	1,328,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(257,287)	(218,800)	(218,800)
Customer and Client Receipts	(85,207)	(73,550)	(1,900)
Internal Recharges	(20,007)	0	0
Other Income	0	0	0
Total Income	(362,501)	(292,350)	(220,700)
Net Operational Cost	1,057,258	1,025,400	1,107,600
Support Services	280,472	264,450	357,700
Capital Financing Costs	149,899	140,900	167,450
Net Service Expenditure	1,487,629	1,430,750	1,632,750

Service Information	
Services provided:	
Maintenance and contract costs for Parks and Gardens.	
Budget Changes	£
Opening budget position	1,430,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	16,850
Movement in support services	93,250
Movement in capital financing costs	26,550
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	70,350
Budget for 2017-18	1,632,750

SERVICE DELIVERY

Development Control			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	341	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	70,731	22,700	16,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	617	0	0
Gross Operational Cost	71,689	22,700	16,700
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(272,494)	(240,900)	(280,900)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(272,494)	(240,900)	(280,900)
Net Operational Cost	(200,805)	(218,200)	(264,200)
Support Services	543,731	533,100	541,650
Capital Financing Costs	0	0	0
Net Service Expenditure	342,926	314,900	277,450

Service Information	
Services provided: Running costs and income associated with planning and other development applications.	
Budget Changes	
	£
Opening budget position	314,900
Efficiency savings	0
Income generation	(40,000)
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	8,550
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(6,000)
Other budget movements	0
Budget for 2017-18	277,450

SERVICE DELIVERY

Benefits Administration			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	167,836	50	0
Premises	0	0	0
Transport	711	0	0
Supplies and Services	211,930	106,700	137,600
Third Party Payments	66,672	0	0
Transfer Payments	0	0	0
Internal Recharges	348	0	0
Gross Operational Cost	447,497	106,750	137,600
Income			
Government Grants	(632,967)	(504,550)	(481,550)
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(632,967)	(504,550)	(481,550)
Net Operational Cost	(185,470)	(397,800)	(343,950)
Support Services	1,174,508	1,375,150	1,039,550
Capital Financing Costs	0	0	0
Net Service Expenditure	989,038	977,350	695,600

Service Information	
Services provided:	Running costs of administering Housing and Council Tax benefits.
Budget Changes	£
Opening budget position	977,350
Efficiency savings	0
Income generation	0
Growth	23,000
Non recurring growth	31,000
Inflation	0
Movement in support services	(335,600)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
Budget for 2017-18	695,600

SERVICE DELIVERY

Revenues			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	154,391	50	0
Premises	0	0	0
Transport	1,971	0	0
Supplies and Services	122,909	140,950	153,850
Third Party Payments	113,934	35,000	20,000
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	393,205	176,000	173,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(6,918)	(9,150)	(4,150)
Customer and Client Receipts	(309,759)	(302,500)	(302,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(316,677)	(311,650)	(306,650)
Net Operational Cost	76,528	(135,650)	(132,800)
Support Services	729,783	782,000	1,121,700
Capital Financing Costs	0	0	0
Net Service Expenditure	806,311	646,350	988,900

Service Information	
Services provided: The running costs associated with the billing, collection and recovery of the Council Tax for the Borough.	
Budget Changes	£
Opening budget position	646,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	45,000
Inflation	0
Movement in support services	339,700
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(36,800)
Other budget movements	(5,350)
Budget for 2017-18	988,900

SERVICE DELIVERY

Business Rates			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	5,455	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	17,944	20,250	75,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	23,399	20,250	75,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(148,894)	(149,350)	(136,350)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(148,894)	(149,350)	(136,350)
Net Operational Cost	(125,495)	(129,100)	(60,900)
Support Services	176,031	225,150	156,300
Capital Financing Costs	0	0	0
Net Service Expenditure	50,536	96,050	95,400

Service Information	
Services provided: The running costs associated with the billing, collection and recovery of Business Rates within the Borough.	
Budget Changes	£
Opening budget position	96,050
Efficiency savings	0
Income generation	0
Growth	13,000
Non recurring growth	65,000
Inflation	200
Movement in support services	(68,850)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(10,000)
Other budget movements	0
Budget for 2017-18	95,400

SERVICE DELIVERY

Housing Rents and Leaseholders

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	36,973	0	0
Premises	0	0	0
Transport	36	0	0
Supplies and Services	14,034	6,400	29,400
Third Party Payments	0	0	0
Transfer Payments	151	200	200
Internal Recharges	0	0	7,500
Gross Operational Cost	51,194	6,600	37,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(157,800)	(152,350)	(178,850)
Customer and Client Receipts	0	(8,650)	(8,650)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(157,800)	(161,000)	(187,500)
Net Operational Cost	(106,606)	(154,400)	(150,400)
Support Services	209,306	224,900	190,550
Capital Financing Costs	0	0	0
Net Service Expenditure	102,700	70,500	40,150

Service Information

Services provided:	
Income generation on behalf of Eastbourne Homes in relation to Council tenants and leaseholders.	
Budget Changes	£
Opening budget position	70,500
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(34,350)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	4,000
Budget for 2017-18	40,150
Employees (Full Time Equivalent)	

SERVICE DELIVERY

Licensing			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	1	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	21,022	12,300	12,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	25	0	0
Gross Operational Cost	21,048	12,300	12,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(279,555)	(206,000)	(206,000)
Internal Recharges	(700)	0	0
Other Income	0	0	0
Total Income	(280,255)	(206,000)	(206,000)
Net Operational Cost	(259,207)	(193,700)	(193,700)
Support Services	239,159	213,700	243,700
Capital Financing Costs	0	0	0
Net Service Expenditure	(20,048)	20,000	50,000

Service Information	
Services provided:	Covers the running costs and income relating to the issuing and monitoring of licences.
Budget Changes	£
Opening budget position	20,000
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	30,000
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	50,000

SERVICE DELIVERY

Health and Safety			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	(31,444)	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	1	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	(31,443)	0	0
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	(31,443)	0	0
Support Services	37,559	32,750	40,900
Capital Financing Costs	0	0	0
Net Service Expenditure	6,116	32,750	40,900

Service Information	
Services provided:	Health and safety work including advice and enforcement.
Budget Changes	£
Opening budget position	32,750
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	8,150
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	40,900

SERVICE DELIVERY

Environmental Protection			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	15,388	11,500	11,550
Premises	1,207	1,000	1,000
Transport	126	0	0
Supplies and Services	35,698	21,850	57,300
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	52,419	34,350	69,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(90)	0	0
Customer and Client Receipts	(2,705)	(2,850)	(2,850)
Internal Recharges	(739)	0	0
Other Income	0	0	0
Total Income	(3,534)	(2,850)	(2,850)
Net Operational Cost	48,885	31,500	67,000
Support Services	77,388	99,950	72,900
Capital Financing Costs	0	0	6,100
Net Service Expenditure	126,273	131,450	146,000

Service Information	
Services provided:	
Covers air quality, noise nuisance and pollution.	
Budget Changes	£
Opening budget position	131,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(27,050)
Movement in capital financing costs	6,100
Reversal of previous year's non-recurring growth	0
Other budget movements	35,500
Budget for 2017-18	146,000
Employees (Full Time Equivalent)	0

SERVICE DELIVERY

Gypsy and Traveller Site Provision			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	16,705	14,000	18,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	16,705	14,000	18,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	16,705	14,000	18,000
Support Services	318	1,550	3,000
Capital Financing Costs	0	0	0
Net Service Expenditure	17,023	15,550	21,000

Service Information	
Services provided:	Costs relating to the East Sussex County Council joint traveller liaison provision.
Budget Changes	£
Opening budget position	15,550
Efficiency savings	0
Income generation	0
Growth	4,000
Non recurring growth	0
Inflation	0
Movement in support services	1,450
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	21,000

SERVICE DELIVERY

Food Safety			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	747	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	4,375	11,850	11,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	5,122	11,850	11,850
Income			
Government Grants	(1,092)	0	0
Other Grants and Contributions	(688)	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,780)	0	0
Net Operational Cost	3,342	11,850	11,850
Support Services	187,011	158,400	154,600
Capital Financing Costs	0	0	0
Net Service Expenditure	190,353	170,250	166,450

Service Information	
Services provided:	Registering new food businesses, assisting with food sampling, regular inspection of food premises.
Budget Changes	£
Opening budget position	170,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(3,800)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	166,450

SERVICE DELIVERY

Animal and Public Health			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	13,721	11,200	11,250
Third Party Payments	46,554	28,500	49,500
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	60,275	39,700	60,750
Income			
Government Grants	0	0	0
Other Grants and Contributions	(6,279)	(8,000)	(8,000)
Customer and Client Receipts	(707)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(6,986)	(10,000)	(10,000)
Net Operational Cost	53,289	29,700	50,750
Support Services	19,986	19,200	27,200
Capital Financing Costs	0	0	0
Net Service Expenditure	73,275	48,900	77,950

Service Information	
Services provided:	
Includes dog control and work under the Public Health Act.	
Budget Changes	£
Opening budget position	48,900
Efficiency savings	0
Income generation	0
Growth	20,000
Non recurring growth	0
Inflation	1,100
Movement in support services	8,000
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
Budget for 2017-18	77,950

SERVICE DELIVERY

Eastbourne Business Crime Group			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	100	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	2,455	650	700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	116	0	0
Gross Operational Cost	2,671	650	700
Income			
Government Grants	0	0	0
Other Grants and Contributions	(1,000)	0	0
Customer and Client Receipts	(32,618)	(35,650)	(35,650)
Internal Recharges	(3,654)	(7,500)	(7,500)
Other Income	0	0	0
Total Income	(37,272)	(43,150)	(43,150)
Net Operational Cost	(34,601)	(42,500)	(42,450)
Support Services	37,517	52,450	30,150
Capital Financing Costs	7,473	7,450	0
Net Service Expenditure	10,389	17,400	(12,300)

Service Information	
Services provided:	The Eastbourne Business Crime Group is a membership scheme for local businesses in the daytime and evening economy and is coordinated in partnership between the local business community, Eastbourne Borough Council, Sussex Police and Eastbourne Community Safety Partnership.
Budget Changes	£
Opening budget position	17,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(22,300)
Movement in capital financing costs	(7,450)
Reversal of previous year's non-recurring growth	0
Other budget movements	50
Budget for 2017-18	(12,300)

SERVICE DELIVERY

Customer Contact Team			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	785,063	1,028,200	1,031,900
Premises	0	0	0
Transport	1,582	250	1,500
Supplies and Services	43,255	27,650	31,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	4,465	0	0
Gross Operational Cost	834,365	1,056,100	1,065,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	(94,212)	(128,400)	(128,400)
Customer and Client Receipts	(94)	0	0
Internal Recharges	(57,150)	(71,350)	(71,350)
Other Income	0	0	0
Total Income	(151,456)	(199,750)	(199,750)
Net Operational Cost	682,909	856,350	865,500
Support Services	(682,909)	(856,350)	(865,500)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Customer Advisors in the call centre and in the Customer Contact Centre, resolve as many enquiries as possible at the first point of contact.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	26,950
Movement in support services	(9,150)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(17,800)
Budget for 2017-18	0
Employees (Full Time Equivalent)	42

SERVICE DELIVERY

Case Management Team			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	646,321	718,650	736,500
Premises	0	0	0
Transport	2,392	5,350	5,350
Supplies and Services	29,332	30,400	30,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	505	0	0
Gross Operational Cost	678,550	754,400	772,450
Income			
Government Grants	(22,620)	0	0
Other Grants and Contributions	(34,300)	(47,450)	(47,450)
Customer and Client Receipts	0	0	0
Internal Recharges	(83,400)	(99,250)	(99,250)
Other Income	0	0	0
Total Income	(140,320)	(146,700)	(146,700)
Net Operational Cost	538,230	607,700	625,750
Support Services	(538,230)	(607,700)	(625,750)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Customer Caseworkers dealing with planning cases, licensing applications, benefits, housing needs and allocations.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	18,200
Movement in support services	(18,050)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(150)
Budget for 2017-18	0
Employees (Full Time Equivalent)	29

SERVICE DELIVERY

Memorial Seats			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	2,896	3,000	3,000
Transport	0	0	0
Supplies and Services	6,141	2,000	2,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	9,037	5,000	5,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(2,914)	(2,000)	(2,000)
Customer and Client Receipts	0	0	0
Internal Recharges	(2,900)	0	0
Other Income	0	0	0
Total Income	(5,814)	(2,000)	(2,000)
Net Operational Cost	3,223	3,000	3,000
Support Services	7,766	5,100	16,100
Capital Financing Costs	0	0	0
Net Service Expenditure	10,989	8,100	19,100

Service Information	
Services provided:	Provision and maintenance of memorial seats and benches across the town.
Budget Changes	£
Opening budget position	8,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	11,000
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	19,100

SERVICE DELIVERY

Abandoned Vehicles			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	68	0	0
Third Party Payments	2,550	4,000	4,100
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	2,618	4,000	4,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(200)	0	(100)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(200)	0	(100)
Net Operational Cost	2,418	4,000	4,000
Support Services	42,400	35,450	45,500
Capital Financing Costs	0	0	0
Net Service Expenditure	44,818	39,450	49,500

Service Information	
Services provided:	Identifying and processing vehicles as reported abandoned on the highway.
Budget Changes	£
Opening budget position	39,450
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	10,050
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	49,500

SERVICE DELIVERY

Account Management Team			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	542,824	644,900	606,750
Premises	0	0	0
Transport	370	5,700	5,700
Supplies and Services	15,402	47,650	36,950
Third Party Payments	107	0	0
Transfer Payments	0	0	0
Internal Recharges	1,197	900	900
Gross Operational Cost	559,900	699,150	650,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(45,950)	(113,750)	(75,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(45,950)	(113,750)	(75,600)
Net Operational Cost	513,950	585,400	574,700
Support Services	(513,950)	(585,400)	(574,700)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided: The team deals with transaction and account changes.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,800
Movement in support services	10,700
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(29,550)
Other budget movements	17,050
Budget for 2017-18	0
Employees (Full Time Equivalent)	20.88

SERVICE DELIVERY

Land Charges			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	12,678	0	0
Premises	0	0	0
Transport	14	0	0
Supplies and Services	68,411	70,850	74,150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	81,103	70,850	74,150
Income			
Government Grants	(93,974)	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(169,370)	(200,600)	(200,600)
Internal Recharges	(560)	0	0
Other Income	0	0	0
Total Income	(263,904)	(200,600)	(200,600)
Net Operational Cost	(182,801)	(129,750)	(126,450)
Support Services	66,999	137,450	116,500
Capital Financing Costs	0	0	0
Net Service Expenditure	(115,802)	7,700	(9,950)

Service Information	
Services provided:	Responds to searches submitted by prospective property purchasers and queries regarding information held on various registers relating to property.
Budget Changes	£
Opening budget position	7,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	200
Movement in support services	(20,950)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	3,100
Budget for 2017-18	(9,950)

SERVICE DELIVERY

Neighbourhood First Team

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	440,218	539,300	557,200
Premises	0	0	0
Transport	35,316	29,350	28,950
Supplies and Services	21,678	28,350	23,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,835	0	0
Gross Operational Cost	499,047	597,000	609,750
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	(1,350)	(600)	(600)
Other Income	0	0	0
Total Income	(1,350)	(600)	(600)
Net Operational Cost	497,697	596,400	609,150
Support Services	(497,697)	(596,400)	(609,150)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information

Services provided:

A team dedicated to improving environmental standards in the local neighbourhoods.

Budget Changes

	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	6,000
Non recurring growth	0
Inflation	12,250
Movement in support services	(12,750)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	(500)

Budget for 2017-18

0

Employees (Full Time Equivalent)

20

SERVICE DELIVERY

EHL Caretaking Team			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	38,351	0	0
Premises	0	20,000	20,000
Transport	3,691	10,650	10,500
Supplies and Services	2,751	5,600	5,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	44,793	36,250	36,100
Income			
Government Grants	0	0	0
Other Grants and Contributions	(52,250)	(93,050)	(93,050)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(52,250)	(93,050)	(93,050)
Net Operational Cost	(7,457)	(56,800)	(56,950)
Support Services	3,975	57,700	57,650
Capital Financing Costs	0	0	0
Net Service Expenditure	(3,482)	900	700

Service Information	
Services provided:	Providing services on behalf of Eastbourne Homes to improve the environment of tenants.
Budget Changes	£
Opening budget position	900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	50
Movement in support services	(50)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(200)
Budget for 2017-18	700

SERVICE DELIVERY

Public Conveniences			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	123,731	108,750	124,250
Transport	0	0	0
Supplies and Services	15,678	19,650	20,200
Third Party Payments	221,670	219,750	226,250
Transfer Payments	0	0	0
Internal Recharges	4,673	1,250	1,250
Gross Operational Cost	365,752	349,400	371,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(500)	(500)
Customer and Client Receipts	(23,914)	(29,000)	(29,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(23,914)	(29,500)	(29,500)
Net Operational Cost	341,838	319,900	342,450
Support Services	72,174	86,800	59,350
Capital Financing Costs	100,694	58,700	65,100
Net Service Expenditure	514,706	465,400	466,900

Service Information	
Services provided:	
Provision of toilet blocks across the town.	
Budget Changes	£
Opening budget position	465,400
Efficiency savings	0
Income generation	0
Growth	2,000
Non recurring growth	0
Inflation	4,900
Movement in support services	(27,450)
Movement in capital financing costs	6,400
Reversal of previous year's non-recurring growth	0
Other budget movements	15,650
Budget for 2017-18	466,900

SERVICE DELIVERY

Car Parking			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	87,623	87,250	88,350
Transport	0	0	0
Supplies and Services	31,841	32,600	31,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	3,300	0	0
Gross Operational Cost	122,764	119,850	119,800
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(499,252)	(464,300)	(464,300)
Internal Recharges	(3,300)	0	0
Other Income	0	0	0
Total Income	(502,552)	(464,300)	(464,300)
Net Operational Cost	(379,788)	(344,450)	(344,500)
Support Services	161,388	149,800	135,600
Capital Financing Costs	2,731	2,750	8,800
Net Service Expenditure	(215,669)	(191,900)	(200,100)

Service Information	
Services provided:	
Maintenance and running costs for the Council's car parks across the town.	
Budget Changes	
	£
Opening budget position	(191,900)
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	1,650
Movement in support services	(14,200)
Movement in capital financing costs	6,050
Reversal of previous year's non-recurring growth	(5,000)
Other budget movements	3,300
Budget for 2017-18	(200,100)

SERVICE DELIVERY

Miscellaneous Highways			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	19,838	25,150	25,150
Transport	0	0	0
Supplies and Services	0	500	500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	19,838	25,650	25,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	(3,034)	(2,000)	(2,000)
Customer and Client Receipts	(768)	(700)	(700)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(3,802)	(2,700)	(2,700)
Net Operational Cost	16,036	22,950	22,950
Support Services	17,691	19,900	26,550
Capital Financing Costs	32,713	31,450	32,950
Net Service Expenditure	66,440	74,300	82,450

Service Information	
Services provided:	Provision of street name plates and maintenance of precinct and community shelter areas within the town.
Budget Changes	£
Opening budget position	74,300
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	6,650
Movement in capital financing costs	1,500
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	82,450

SERVICE DELIVERY

Community Enforcement			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	0	0	0
Supplies and Services	990	500	500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	50	0	0
Gross Operational Cost	1,040	500	500
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(432)	(2,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(432)	(2,000)	(2,000)
Net Operational Cost	608	(1,500)	(1,500)
Support Services	4,660	11,400	150,300
Capital Financing Costs	0	0	0
Net Service Expenditure	5,268	9,900	148,800

Service Information	
Services provided:	Dealing with reports of anti-social behaviour and vandalism and issuing fixed penalties where necessary.
Budget Changes	£
Opening budget position	9,900
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	138,900
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	148,800

SERVICE DELIVERY

Pest Control			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	2,788	2,300	2,850
Transport	0	0	0
Supplies and Services	2,031	3,700	3,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	650	850	850
Gross Operational Cost	5,469	6,850	7,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(1,149)	(5,000)	(5,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,149)	(5,000)	(5,000)
Net Operational Cost	4,320	1,850	2,400
Support Services	44,010	51,950	70,200
Capital Financing Costs	0	0	0
Net Service Expenditure	48,330	53,800	72,600

Service Information	
Services provided:	
Pest control treatment visits for rats, mice, wasps and fleas.	
Budget Changes	£
Opening budget position	53,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	18,250
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	550
Budget for 2017-18	72,600

SERVICE DELIVERY

Ocklynge Cemetery			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	106,704	101,500	103,450
Transport	0	0	0
Supplies and Services	70	150	150
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	106,774	101,650	103,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(19,397)	(20,300)	(22,750)
Internal Recharges	0	(750)	(750)
Other Income	0	0	0
Total Income	(19,397)	(21,050)	(23,500)
Net Operational Cost	87,377	80,600	80,100
Support Services	64,257	58,350	61,800
Capital Financing Costs	71,129	15,850	11,900
Net Service Expenditure	222,763	154,800	153,800

Service Information	
Services provided:	
Maintenance and operation of Ocklynge Cemetery	
Budget Changes	
	£
Opening budget position	154,800
Efficiency savings	0
Income generation	(2,450)
Growth	0
Non recurring growth	0
Inflation	1,900
Movement in support services	3,450
Movement in capital financing costs	(3,950)
Reversal of previous year's non-recurring growth	0
Other budget movements	50
Budget for 2017-18	153,800

SERVICE DELIVERY

Langney Cemetery			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	89,787	119,800	121,600
Transport	0	0	0
Supplies and Services	720	1,000	1,000
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	81	0	0
Gross Operational Cost	90,588	120,800	122,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(157,558)	(145,250)	(145,500)
Internal Recharges	0	(150)	0
Other Income	0	0	(150)
Total Income	(157,558)	(145,400)	(145,650)
Net Operational Cost	(66,970)	(24,600)	(23,050)
Support Services	42,858	57,650	53,800
Capital Financing Costs	8,547	8,550	9,650
Net Service Expenditure	(15,565)	41,600	40,400

Service Information	
Services provided:	Maintenance and operation of Langney Cemetery.
Budget Changes	£
Opening budget position	41,600
Efficiency savings	0
Income generation	(250)
Growth	0
Non recurring growth	0
Inflation	1,650
Movement in support services	(3,850)
Movement in capital financing costs	1,100
Reversal of previous year's non-recurring growth	0
Other budget movements	150
Budget for 2017-18	40,400

SERVICE DELIVERY

Crematorium			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	126,681	108,900	108,250
Premises	293,887	285,750	273,800
Transport	516	750	750
Supplies and Services	99,035	105,300	125,550
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,125	7,250	7,250
Gross Operational Cost	522,244	507,950	515,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(28,350)	0	0
Customer and Client Receipts	(1,706,629)	(1,765,600)	(1,854,900)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,734,979)	(1,765,600)	(1,854,900)
Net Operational Cost	(1,212,735)	(1,257,650)	(1,339,300)
Support Services	157,088	169,950	163,650
Capital Financing Costs	19,294	110,450	122,900
Net Service Expenditure	(1,036,353)	(977,250)	(1,052,750)

Service Information	
Services provided:	
Operation of the crematorium and maintenance of the grounds and memorials.	
Budget Changes	
	£
Opening budget position	(977,250)
Efficiency savings	0
Income generation	(89,300)
Growth	0
Non recurring growth	20,000
Inflation	3,100
Movement in support services	(6,300)
Movement in capital financing costs	12,450
Reversal of previous year's non-recurring growth	0
Other budget movements	(15,450)
Budget for 2017-18	(1,052,750)
Employees (Full Time Equivalent)	4

SERVICE DELIVERY

Cems and Crem Management and Admin			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	124,801	130,450	130,850
Premises	0	0	0
Transport	114	0	0
Supplies and Services	2,295	3,350	3,400
Third Party Payments	0	1,200	1,200
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	127,210	135,000	135,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	127,210	135,000	135,450
Support Services	(127,210)	(135,000)	(135,450)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
Administrative support for bereavement services.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	150
Movement in support services	(450)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	300
Budget for 2017-18	0
Employees (Full Time Equivalent)	4

REGENERATION AND PLANNING

	Service	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
R1	Director of Regeneration and Planning	0	0	0
	Senior Management	0	0	0
R2	Regeneration and Planning Policy	726,344	656,400	529,800
R3	Farms and Downs Water Supply	(53,111)	(62,800)	189,550
R4	Estates and Asset Management	0	0	0
R5	Corporate Property	(10,883)	100,700	(204,250)
R6	Investment Property	(514,779)	(456,550)	(1,892,000)
	Corporate Landlord	(578,773)	(418,650)	(1,906,700)
R7	Facilities Management	0	0	0
	Estates and Property	(578,773)	(418,650)	(1,906,700)
	TOTAL REGENERATION and PLANNING	147,571	237,750	(1,376,900)

REGENERATION AND PLANNING

Director of Regeneration and Planning

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	61,212	57,400	123,100
Premises	0	0	0
Transport	19	100	200
Supplies and Services	1,220	1,150	1,100
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	28	0	0
Gross Operational Cost	62,479	58,650	124,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(62,600)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(62,600)
Net Operational Cost	62,479	58,650	61,800
Support Services	(62,479)	(58,650)	(61,800)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information

Services provided:	
This service covers the cost of the Director of Regeneration and Planning.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(800)
Movement in support services	(3,150)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	3,950
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

REGENERATION AND PLANNING

Regeneration and Planning Policy			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	136,360	214,150	216,500
Premises	87	250	100
Transport	3,275	4,050	4,050
Supplies and Services	199,568	235,650	187,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,582	0	0
Gross Operational Cost	340,872	454,100	408,350
Income			
Government Grants	0	0	0
Other Grants and Contributions	(41,784)	(35,500)	(35,500)
Customer and Client Receipts	(5,469)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(47,253)	(35,500)	(35,500)
Net Operational Cost	293,619	418,600	372,850
Support Services	299,821	232,150	145,700
Capital Financing Costs	132,904	5,650	11,250
Net Service Expenditure	726,344	656,400	529,800

Service Information	
Services provided:	
Responsible for Economic Development, Local Development Framework and Planning Policy.	
Budget Changes	£
Opening budget position	656,400
Efficiency savings	0
Income generation	0
Growth	20,000
Non recurring growth	65,000
Inflation	2,450
Movement in support services	(86,450)
Movement in capital financing costs	5,600
Reversal of previous year's non-recurring growth	(133,000)
Other budget movements	(200)
Budget for 2017-18	529,800
Employees (Full Time Equivalent)	5.5

REGENERATION AND PLANNING

Farms and Downs Water Supply			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	117,791	95,600	102,050
Transport	0	0	0
Supplies and Services	19,026	18,900	19,300
Third Party Payments	37,599	34,250	34,950
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	174,416	148,750	156,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(36,487)	(31,350)	(31,350)
Customer and Client Receipts	(342,790)	(268,100)	(130,100)
Internal Recharges	(7,270)	(1,250)	(1,250)
Other Income	0	0	0
Total Income	(386,547)	(300,700)	(162,700)
Net Operational Cost	(212,131)	(151,950)	(6,400)
Support Services	73,460	85,600	99,800
Capital Financing Costs	85,560	3,550	96,150
Net Service Expenditure	(53,111)	(62,800)	189,550

Service Information	
Services provided:	
Maintenance of the Downland Farms and Water Supply.	
Budget Changes	£
Opening budget position	(62,800)
Efficiency savings	0
Income generation	0
Growth	138,000
Non recurring growth	0
Inflation	1,600
Movement in support services	14,200
Movement in capital financing costs	92,600
Reversal of previous year's non-recurring growth	0
Other budget movements	5,950
Budget for 2017-18	189,550

REGENERATION AND PLANNING

Estates and Asset Management			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	257,545	274,050	277,200
Premises	0	0	0
Transport	2,023	3,500	3,500
Supplies and Services	22,810	28,550	61,700
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	126	0	0
Gross Operational Cost	282,504	306,100	342,400
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(100)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(100)	0	0
Net Operational Cost	282,404	306,100	342,400
Support Services	(282,404)	(306,100)	(342,400)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
Management of the Council's property portfolio.	
Budget Changes	£
Opening budget position	0
Efficiency savings	(20,000)
Income generation	0
Growth	0
Non recurring growth	52,000
Inflation	3,300
Movement in support services	(36,300)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	1,000
Budget for 2017-18	0
Employees (Full Time Equivalent)	10

REGENERATION AND PLANNING

Corporate Property			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	85,718	67,800	47,950
Transport	0	0	0
Supplies and Services	4,376	8,700	7,650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	140	0	0
Gross Operational Cost	90,234	76,500	55,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	(1,000)	(1,000)
Customer and Client Receipts	(324,117)	(345,500)	(517,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(324,117)	(346,500)	(518,500)
Net Operational Cost	(233,883)	(270,000)	(462,900)
Support Services	99,233	146,350	125,400
Capital Financing Costs	123,767	224,350	133,250
Net Service Expenditure	(10,883)	100,700	(204,250)

Service Information	
Services provided: Management of the Council's Corporate property portfolio.	
Budget Changes	£
Opening budget position	100,700
Efficiency savings	(84,000)
Income generation	0
Growth	0
Non recurring growth	0
Inflation	150
Movement in support services	(20,950)
Movement in capital financing costs	(91,100)
Reversal of previous year's non-recurring growth	0
Other budget movements	(109,050)
Budget for 2017-18	(204,250)

REGENERATION AND PLANNING

Investment Property			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	128	150	16,000
Transport	0	0	0
Supplies and Services	0	0	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	128	150	16,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(448,278)	(456,700)	(1,922,500)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(448,278)	(456,700)	(1,922,500)
Net Operational Cost	(448,150)	(456,550)	(1,906,500)
Support Services	0	0	14,500
Capital Financing Costs	(66,629)	0	0
Net Service Expenditure	(514,779)	(456,550)	(1,892,000)

Service Information	
Services provided:	
Management of the Council's investment property portfolio.	
Budget Changes	£
Opening budget position	(456,550)
Efficiency savings	
Income generation	(1,510,950)
Growth	68,000
Non recurring growth	0
Inflation	400
Movement in support services	14,500
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(7,400)
Budget for 2017-18	(1,892,000)

REGENERATION AND PLANNING

Facilities Management			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	106,538	118,100	209,550
Premises	284,427	290,000	286,600
Transport	51	0	0
Supplies and Services	47,964	27,950	30,500
Third Party Payments	63,324	50,200	51,200
Transfer Payments	0	0	0
Internal Recharges	83	100	100
Gross Operational Cost	502,387	486,350	577,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(64,572)	(53,300)	(54,000)
Customer and Client Receipts	(178,187)	(226,500)	(190,500)
Internal Recharges	(23)	0	0
Other Income	0	0	0
Total Income	(242,782)	(279,800)	(244,500)
Net Operational Cost	259,605	206,550	333,450
Support Services	(381,727)	(285,450)	(413,200)
Capital Financing Costs	122,122	78,900	79,750
Net Service Expenditure	0	0	0

Service Information	
Services provided:	Day to day running of the main office accommodation including 1 Grove Road and the Town Hall.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	103,000
Non recurring growth	0
Inflation	5,000
Movement in support services	(127,750)
Movement in capital financing costs	850
Reversal of previous year's non-recurring growth	0
Other budget movements	18,900
Budget for 2017-18	0
Employees (Full Time Equivalent)	8

TOURISM AND ENTERPRISE

	Service	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
T1	Director of Tourism and Enterprise	0	0	0
	Senior Management	0	0	0
T2	Devonshire Complex	80,087	106,350	103,350
T3	Towner	327,181	987,550	956,400
T4	Tourism and Enterprise	498,726	452,800	482,400
T5	Tourist Information	168,813	161,200	179,900
T6	Heritage	313,775	329,400	361,800
T7	Catering	90,393	269,800	419,200
	Tourism and Enterprise	1,071,707	1,213,200	1,443,300
T8	Sports Delivery Team	0	0	0
T9	Sports Grounds	83,726	33,650	31,950
T10	Sports Centres and Regency Park Community Centre	537,490	545,150	571,800
T11	Leisure Contract	288,348	378,700	317,500
	Sports Delivery	909,564	957,500	921,250
T12	Seafront	60,374	123,800	108,800
T13	Events	280,742	311,300	350,300
T14	Tennis	632,103	633,600	716,750
	Events & Devonshire Park	912,845	944,900	1,067,050
T15	Theatres Admin	9,413	0	0
T16	Congress Theatre	681,351	516,250	168,850
T17	Devonshire Park Theatre	536,176	603,650	778,700
T18	Winter Garden Theatre	373,686	354,650	858,400
T19	Royal Hippodrome	196,204	190,100	111,700
	Theatres	1,796,830	1,664,650	1,917,650
TOTAL TOURISM AND ENTERPRISE SERVICES		5,158,588	5,997,950	6,517,800

TOURISM AND ENTERPRISE

Director of Tourism and Enterprise			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	98,841	95,650	109,850
Premises	0	0	0
Transport	932	300	300
Supplies and Services	1,932	1,450	1,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,595	2,050	2,050
Gross Operational Cost	103,300	99,450	113,650
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	(44,900)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	(44,900)
Net Operational Cost	103,300	99,450	68,750
Support Services	(103,300)	(99,450)	(68,750)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	
This service covers the cost of the Director of Tourism and Enterprise.	
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(700)
Movement in support services	30,700
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(30,000)
Budget for 2017-18	0
Employees (Full Time Equivalent)	1

TOURISM AND ENTERPRISE

Devonshire Complex			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	0	0	0
Premises	0	0	0
Transport	125	0	0
Supplies and Services	17,944	200	200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,218	0	0
Gross Operational Cost	19,287	200	200
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	19,287	200	200
Support Services	60,800	106,150	103,150
Capital Financing Costs	0	0	0
Net Service Expenditure	80,087	106,350	103,350

Service Information	
Services provided:	This service covers the cost of administration of the Devonshire Park Review
Budget Changes	£
Opening budget position	106,350
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(3,000)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	0
Budget for 2017-18	103,350

TOURISM AND ENTERPRISE

Towner			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	9,206	6,350	8,600
Transport	0	0	0
Supplies and Services	614,471	673,250	613,900
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	623,677	679,600	622,500
Income			
Government Grants	0	0	0
Other Grants and Contributions	(180)	0	0
Customer and Client Receipts	(2,824)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(3,004)	0	0
Net Operational Cost	620,673	679,600	622,500
Support Services	99,748	107,100	104,700
Capital Financing Costs	(393,240)	200,850	229,200
Net Service Expenditure	327,181	987,550	956,400

Service Information	
Services provided:	
This service covers the cost of support to the Towner Trust	
Budget Changes	£
Opening budget position	987,550
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	250
Movement in support services	(2,400)
Movement in capital financing costs	28,350
Reversal of previous year's non-recurring growth	0
Other budget movements	(57,350)
Budget for 2017-18	956,400

TOURISM AND ENTERPRISE

Tourism and Enterprise			
	2015-16	2016-17	2017-18
	Actuals	Budget	Budget
	£	£	£
Expenditure			
Employee Expenses	337,280	327,500	337,800
Premises	0	0	0
Transport	1,652	2,400	2,400
Supplies and Services	212,682	186,750	186,950
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	372	800	800
Gross Operational Cost	551,986	517,450	527,950
Income			
Government Grants	0	0	0
Other Grants and Contributions	(32,985)	(36,050)	(6,000)
Customer and Client Receipts	(67,561)	(77,050)	(77,050)
Internal Recharges	(4,855)	0	0
Other Income	0	0	0
Total Income	(105,401)	(113,100)	(83,050)
Net Operational Cost	446,585	404,350	444,900
Support Services	50,481	45,700	35,650
Capital Financing Costs	1,660	2,750	1,850
Net Service Expenditure	498,726	452,800	482,400

Service Information	
Services provided:	
Covers Tourism Development, Marketing, Conferences and Eastbourne Review.	
Budget Changes	£
Opening budget position	452,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	30,050
Inflation	10,600
Movement in support services	(10,050)
Movement in capital financing costs	(900)
Reversal of previous year's non-recurring growth	0
Other budget movements	(100)
Budget for 2017-18	482,400
Employees (Full Time Equivalent)	9.8

TOURISM AND ENTERPRISE

Tourist Information			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	117,985	137,700	142,400
Premises	26,716	35,250	33,300
Transport	584	0	0
Supplies and Services	394,042	775,300	777,850
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	23	800	800
Gross Operational Cost	539,350	949,050	954,350
Income			
Government Grants	0	0	0
Other Grants and Contributions	(226)	0	0
Customer and Client Receipts	(435,848)	(859,300)	(834,300)
Internal Recharges	(77)	0	0
Other Income	0	0	0
Total Income	(436,151)	(859,300)	(834,300)
Net Operational Cost	103,199	89,750	120,050
Support Services	57,964	63,550	51,300
Capital Financing Costs	7,650	7,900	8,550
Net Service Expenditure	168,813	161,200	179,900

Service Information	
Services provided:	Provision of Tourist Information services.
Budget Changes	£
Opening budget position	161,200
Efficiency savings	0
Income generation	0
Growth	10,000
Non recurring growth	15,000
Inflation	2,250
Movement in support services	(12,250)
Movement in capital financing costs	650
Reversal of previous year's non-recurring growth	0
Other budget movements	3,050
Budget for 2017-18	179,900
Employees (Full Time Equivalent)	6.2

TOURISM AND ENTERPRISE

Heritage			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	141,293	149,100	154,850
Premises	28,816	32,950	29,400
Transport	861	350	350
Supplies and Services	88,120	39,350	39,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	1,627	200	200
Gross Operational Cost	260,717	221,950	224,000
Income			
Government Grants	(3,786)	0	0
Other Grants and Contributions	(35,004)	0	0
Customer and Client Receipts	(50,696)	(35,600)	(35,600)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(89,486)	(35,600)	(35,600)
Net Operational Cost	171,231	186,350	188,400
Support Services	137,875	138,400	165,450
Capital Financing Costs	4,669	4,650	7,950
Net Service Expenditure	313,775	329,400	361,800

Service Information	
Services provided: Covers the Redoubt Museum, Local History Centre and other Heritage related projects.	
Budget Changes	£
Opening budget position	329,400
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,250
Movement in support services	27,050
Movement in capital financing costs	3,300
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,200)
Budget for 2017-18	361,800
Employees (Full Time Equivalent)	7.8

TOURISM AND ENTERPRISE

Catering			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	502,290	545,750	479,400
Premises	67,884	62,850	38,250
Transport	3,344	1,450	3,100
Supplies and Services	439,205	358,900	193,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	11,734	0	0
Gross Operational Cost	1,024,457	968,950	714,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	(2,894)	(2,000)	(1,000)
Customer and Client Receipts	(1,099,975)	(905,250)	(478,700)
Internal Recharges	(14,635)	(3,300)	(3,350)
Other Income	0	0	0
Total Income	(1,117,504)	(910,550)	(483,050)
Net Operational Cost	(93,047)	58,400	231,150
Support Services	166,107	198,600	160,550
Capital Financing Costs	17,333	12,800	27,500
Net Service Expenditure	90,393	269,800	419,200

Service Information	
Services provided:	
Covers the costs of the in-house catering services provided at various outlets across the town and theatres.	
Budget Changes	£
Opening budget position	269,800
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	186,250
Inflation	3,450
Movement in support services	(38,050)
Movement in capital financing costs	14,700
Reversal of previous year's non-recurring growth	(10,000)
Other budget movements	(6,950)
Budget for 2017-18	419,200
Employees (Full Time Equivalent)	25.2

TOURISM AND ENTERPRISE

Sports Delivery Team			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	267,590	397,800	403,750
Premises	0	0	0
Transport	2,120	3,250	3,250
Supplies and Services	8,986	11,150	11,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	278,696	412,200	418,200
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	0	0	0
Net Operational Cost	278,696	412,200	418,200
Support Services	(278,696)	(412,200)	(418,200)
Capital Financing Costs	0	0	0
Net Service Expenditure	0	0	0

Service Information	
Services provided:	The management and administration of the Council's sports centres and sporting venues.
Budget Changes	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	6,550
Movement in support services	(6,000)
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(550)
Budget for 2017-18	0
Employees (Full Time Equivalent)	17
Sports Delivery Team created during 2015-16. Prior to this part of the Team was included within the individual Sports Centres	

TOURISM AND ENTERPRISE

Sports Grounds			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	2,044	0	0
Premises	1,782	3,100	3,150
Transport	47	0	0
Supplies and Services	3,355	4,250	3,750
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	7,228	7,350	6,900
Income			
Government Grants	0	0	0
Other Grants and Contributions	0	0	0
Customer and Client Receipts	(2,004)	(3,000)	(2,000)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(2,004)	(3,000)	(2,000)
Net Operational Cost	5,224	4,350	4,900
Support Services	9,879	14,600	10,450
Capital Financing Costs	68,623	14,700	16,600
Net Service Expenditure	83,726	33,650	31,950

Service Information	
Services provided:	Maintenance of the sports grounds within the area.
Budget Changes	£
Opening budget position	33,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	0
Movement in support services	(4,150)
Movement in capital financing costs	1,900
Reversal of previous year's non-recurring growth	0
Other budget movements	550
Budget for 2017-18	31,950

TOURISM AND ENTERPRISE

Sports Centres and Regency Park Community Centre

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	265,441	51,950	94,900
Premises	359,644	362,050	365,300
Transport	392	0	0
Supplies and Services	150,368	147,800	153,050
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,728	4,000	4,000
Gross Operational Cost	778,573	565,800	617,250
Income			
Government Grants	0	0	0
Other Grants and Contributions	(179,209)	(160,500)	(161,000)
Customer and Client Receipts	(581,767)	(545,150)	(568,350)
Internal Recharges	(640)	0	0
Other Income	0	0	0
Total Income	(761,616)	(705,650)	(729,350)
Net Operational Cost	16,957	(139,850)	(112,100)
Support Services	499,087	648,900	646,900
Capital Financing Costs	21,446	36,100	37,000
Net Service Expenditure	537,490	545,150	571,800

Service Information

Services provided:	
The running costs and maintenance of Sports Centres , Sports Park and Regency Park Community Centre.	
Budget Changes	£
Opening budget position	545,150
Efficiency savings	0
Income generation	0
Growth	24,000
Non recurring growth	5,000
Inflation	3,100
Movement in support services	(2,000)
Movement in capital financing costs	900
Reversal of previous year's non-recurring growth	0
Other budget movements	(4,350)
Budget for 2017-18	571,800
Employees (Full Time Equivalent)	6.8

TOURISM AND ENTERPRISE

Leisure Contract			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	9,896	10,650	9,150
Transport	0	0	0
Supplies and Services	6,199	40,000	0
Third Party Payments	25,320	25,850	27,450
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	41,415	76,500	36,600
Income			
Government Grants	0	0	0
Other Grants and Contributions	(83,346)	(83,450)	(83,450)
Customer and Client Receipts	0	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(83,346)	(83,450)	(83,450)
Net Operational Cost	(41,931)	(6,950)	(46,850)
Support Services	6,822	2,100	5,200
Capital Financing Costs	323,457	383,550	359,150
Net Service Expenditure	288,348	378,700	317,500

Service Information	
Services provided:	The Sovereign Centre and Motcombe Pool provide swimming and leisure facilities for community use. These facilities are operated through the Eastbourne Leisure Trust and Serco.
Budget Changes	£
Opening budget position	378,700
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	2,050
Movement in support services	3,100
Movement in capital financing costs	(24,400)
Reversal of previous year's non-recurring growth	(40,000)
Other budget movements	(1,950)
Budget for 2017-18	317,500

TOURISM AND ENTERPRISE

Seafront			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	212,715	202,800	222,950
Premises	122,036	134,500	144,350
Transport	4,912	4,300	4,400
Supplies and Services	262,256	207,950	250,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	704	1,350	1,350
Gross Operational Cost	602,623	550,900	623,550
Income			
Government Grants	0	0	0
Other Grants and Contributions	(7,141)	(800)	(800)
Customer and Client Receipts	(615,449)	(555,900)	(652,600)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(622,590)	(556,700)	(653,400)
Net Operational Cost	(19,967)	(5,800)	(29,850)
Support Services	84,194	103,650	92,150
Capital Financing Costs	(3,853)	25,950	46,500
Net Service Expenditure	60,374	123,800	108,800

Service Information	
Services provided:	Seafront services including the Bandstand, deckchairs, Helen Gardens, beach huts, seafront shelters, Princes Park and the lifeguard.
Budget Changes	£
Opening budget position	123,800
Efficiency savings	0
Income generation	(21,000)
Growth	4,000
Non recurring growth	0
Inflation	4,500
Movement in support services	(11,500)
Movement in capital financing costs	20,550
Reversal of previous year's non-recurring growth	(15,000)
Other budget movements	3,450
Budget for 2017-18	108,800
Employees (Full Time Equivalent)	12.5

TOURISM AND ENTERPRISE

Events			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	265,049	254,750	298,000
Premises	5,336	4,950	6,900
Transport	11,237	12,900	16,000
Supplies and Services	597,752	605,950	519,700
Third Party Payments	5,875	5,600	5,600
Transfer Payments	0	0	0
Internal Recharges	10,490	9,750	650
Gross Operational Cost	895,739	893,900	846,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(71,219)	(58,750)	(57,750)
Customer and Client Receipts	(605,398)	(560,200)	(501,350)
Internal Recharges	(6,042)	0	0
Other Income	0	0	0
Total Income	(682,659)	(618,950)	(559,100)
Net Operational Cost	213,080	274,950	287,750
Support Services	67,662	36,350	62,550
Capital Financing Costs	0	0	0
Net Service Expenditure	280,742	311,300	350,300

Service Information	
Services provided:	Covers the provision of a wide range of events throughout the year including Airbourne, Magnificent Motors and the Beachy Head Marathon.
Budget Changes	£
Opening budget position	311,300
Efficiency savings	(7,000)
Income generation	(17,000)
Growth	0
Non recurring growth	75,300
Inflation	16,200
Movement in support services	26,200
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	(61,000)
Other budget movements	6,300
Budget for 2017-18	350,300
Employees (Full Time Equivalent)	11.8

TOURISM AND ENTERPRISE

Tennis			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	320,407	281,850	286,100
Premises	159,269	159,300	170,300
Transport	14,195	23,800	22,400
Supplies and Services	69,257	64,000	74,200
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	915	0	0
Gross Operational Cost	564,043	528,950	553,000
Income			
Government Grants	0	0	0
Other Grants and Contributions	(162,533)	(139,800)	(139,800)
Customer and Client Receipts	(43,320)	(48,450)	(29,450)
Internal Recharges	(11,858)	(4,050)	(4,050)
Other Income	0	0	0
Total Income	(217,711)	(192,300)	(173,300)
Net Operational Cost	346,332	336,650	379,700
Support Services	183,540	189,100	218,800
Capital Financing Costs	102,231	107,850	118,250
Net Service Expenditure	632,103	633,600	716,750

Service Information	
Services provided:	Up keep of the Devonshire Park tennis centre and provision of various tennis tournaments.
Budget Changes	£
Opening budget position	633,600
Efficiency savings	0
Income generation	0
Growth	13,000
Non recurring growth	73,000
Inflation	6,000
Movement in support services	29,700
Movement in capital financing costs	10,400
Reversal of previous year's non-recurring growth	(52,000)
Other budget movements	3,050
Budget for 2017-18	716,750
Employees (Full Time Equivalent)	14.5

TOURISM AND ENTERPRISE

Theatres Admin

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	535,709	539,100	538,400
Premises	0	0	0
Transport	2,951	3,300	3,300
Supplies and Services	244,041	156,150	156,250
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	333	2,500	2,500
Gross Operational Cost	783,034	701,050	700,450
Income			
Government Grants	0	0	0
Other Grants and Contributions	(20,874)	(15,000)	(15,000)
Customer and Client Receipts	(234,334)	(130,850)	(130,850)
Internal Recharges	(2,103)	0	0
Other Income	0	0	0
Total Income	(257,311)	(145,850)	(145,850)
Net Operational Cost	525,723	555,200	554,600
Support Services	(516,310)	(555,200)	(554,600)
Capital Financing Costs	0	0	0
Net Service Expenditure	9,413	0	0

Service Information

Services provided:

Provides administration for the Council's main theatres.

Budget Changes

	£
Opening budget position	0
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	(350)
Movement in support services	600
Movement in capital financing costs	0
Reversal of previous year's non-recurring growth	0
Other budget movements	(250)

Budget for 2017-18

0

Employees (Full Time Equivalent)

20

TOURISM AND ENTERPRISE

Congress Theatre

	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	411,709	305,500	0
Premises	186,991	158,650	13,700
Transport	490	750	0
Supplies and Services	2,929,088	1,740,800	6,600
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	9,032	6,300	0
Gross Operational Cost	3,537,310	2,212,000	20,300
Income			
Government Grants	0	0	0
Other Grants and Contributions	(293,675)	(231,050)	0
Customer and Client Receipts	(3,415,540)	(1,999,450)	(25,100)
Internal Recharges	(492)	0	0
Other Income	0	0	0
Total Income	(3,709,707)	(2,230,500)	(25,100)
Net Operational Cost	(172,397)	(18,500)	(4,800)
Support Services	327,486	368,350	9,700
Capital Financing Costs	526,262	166,400	163,950
Net Service Expenditure	681,351	516,250	168,850

Service Information

Services provided:	
Theatre shows and productions provided by external promoters are held at the Congress Theatre	
Budget Changes	£
Opening budget position	516,250
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	84,250
Inflation	550
Movement in support services	(358,650)
Movement in capital financing costs	(2,450)
Reversal of previous year's non-recurring growth	(57,650)
Other budget movements	(13,450)
Budget for 2017-18	168,850
Congress Theatre closed in 2017-18 for refurbishment	

TOURISM AND ENTERPRISE

Devonshire Park Theatre			
	2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
Expenditure			
Employee Expenses	316,052	267,100	351,300
Premises	99,959	84,550	106,300
Transport	103	0	0
Supplies and Services	1,058,084	692,500	793,450
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,364	1,400	1,450
Gross Operational Cost	1,476,562	1,045,550	1,252,500
Income			
Government Grants	0	0	0
Other Grants and Contributions	(94,354)	(78,800)	(110,300)
Customer and Client Receipts	(1,271,311)	(843,100)	(994,650)
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(1,365,665)	(921,900)	(1,104,950)
Net Operational Cost	110,897	123,650	147,550
Support Services	316,111	357,100	510,200
Capital Financing Costs	109,168	122,900	120,950
Net Service Expenditure	536,176	603,650	778,700

Service Information	
Services provided:	In-house productions such as the Pantomime are held at the Devonshire Park Theatre alongside productions from external promoters.
Budget Changes	£
Opening budget position	603,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	(6,800)
Inflation	1,100
Movement in support services	153,100
Movement in capital financing costs	(1,950)
Reversal of previous year's non-recurring growth	27,650
Other budget movements	1,950
Budget for 2017-18	778,700
Employees (Full Time Equivalent)	22.3

TOURISM AND ENTERPRISE

Winter Garden Theatre			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	202,551	194,950	368,250
Premises	146,340	141,100	154,850
Transport	0	0	0
Supplies and Services	75,761	104,550	173,500
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	2,230	0	250
Gross Operational Cost	426,882	440,600	696,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(15,369)	(14,000)	(29,000)
Customer and Client Receipts	(232,157)	(274,600)	(202,250)
Internal Recharges	(16,016)	(13,900)	(4,000)
Other Income	0	0	0
Total Income	(263,542)	(302,500)	(235,250)
Net Operational Cost	163,340	138,100	461,600
Support Services	109,886	118,450	288,350
Capital Financing Costs	100,460	98,100	108,450
Net Service Expenditure	373,686	354,650	858,400

Service Information	
Services provided:	
Theatre and Conference provision at the Council's Winter Garden venue.	
Budget Changes	£
Opening budget position	354,650
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	323,950
Inflation	(400)
Movement in support services	169,900
Movement in capital financing costs	10,350
Reversal of previous year's non-recurring growth	0
Other budget movements	(50)
Budget for 2017-18	858,400
Employees (Full Time Equivalent)	16
Winter Garden will be closed for part of 2017-18 for refurbishment	

TOURISM AND ENTERPRISE

Royal Hippodrome			
	2015-16 Actuals	2016-17 Budget	2017-18 Budget
	£	£	£
Expenditure			
Employee Expenses	0	0	0
Premises	34,204	24,700	26,200
Transport	0	0	0
Supplies and Services	47,184	650	650
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Internal Recharges	0	0	0
Gross Operational Cost	81,388	25,350	26,850
Income			
Government Grants	0	0	0
Other Grants and Contributions	(4,289)	0	0
Customer and Client Receipts	(36,702)	0	0
Internal Recharges	0	0	0
Other Income	0	0	0
Total Income	(40,991)	0	0
Net Operational Cost	40,397	25,350	26,850
Support Services	151,223	160,150	80,100
Capital Financing Costs	4,584	4,600	4,750
Net Service Expenditure	196,204	190,100	111,700

Service Information	
Services provided:	Venue is run externally by Royal Hippodrome Theatre Management providing a range of shows and family entertainment.
Budget Changes	£
Opening budget position	190,100
Efficiency savings	0
Income generation	0
Growth	0
Non recurring growth	0
Inflation	250
Movement in support services	(80,050)
Movement in capital financing costs	150
Reversal of previous year's non-recurring growth	0
Other budget movements	1,250
Budget for 2017-18	111,700

Housing Revenue Account

Ref		2015-16 Actuals £	2016-17 Budget £	2017-18 Budget £
	Income			
H1	Gross Rents	(14,793,946)	(14,580,500)	(14,489,300)
H2	Charges for Services	(1,123,841)	(1,006,050)	(1,061,550)
H3	Contributions towards Expenditure	(150,839)	0	0
	Gross Income	(16,068,626)	(15,586,550)	(15,550,850)
	Expenditure			
H4	Management Fee	7,374,500	7,319,500	7,361,500
H5	Supervision and Management	1,072,590	1,001,900	1,023,050
H6	Repairs and Maintenance	120,697	0	0
H7	Provision for Doubtful Debts	96,860	126,500	126,500
H8	Depreciation and Impairment of Fixed Assets	3,418,288	4,112,650	4,206,350
	Gross Expenditure	12,082,935	12,560,550	12,717,400
	Net Cost of HRA Services	(3,985,691)	(3,026,000)	(2,833,450)
H9	Loan Charges - Interest	1,866,570	1,831,300	1,895,550
H10	Interest Receivable	(30,504)	(22,450)	(10,800)
	Net Operating Surplus	(2,149,625)	(1,217,150)	(948,700)
H11	Financial Accounting Entries	704,967	0	0
	Appropriations			
H12	Transfers to Reserve	916,728	924,200	500,000
	Housing Revenue Account (Surplus)/Deficit	(527,930)	(292,950)	(448,700)
H13	In hand at 1st April	(3,149,710)	(3,549,460)	(4,093,640)
H14	Withdrawal/(Addition)	(527,930)	(292,950)	(448,700)
	In hand at 31st March	(3,677,640)	(3,842,410)	(4,542,340)

HOUSING REVENUE ACCOUNT

Service Information

Services provided:

The Council is required by the Local Government and Housing Act 1989 (section 74) to keep a Housing Revenue Account (HRA) which records all revenue expenditure and income relating to the provision of council dwellings and related services.

Budget Changes	£
Opening budget position	(292,950)
Changes in income	
Gross Rents	91,200
Charges for Services	(55,500)
Expenditure Changes	
Management Fee	42,000
Supervision and Management	21,150
Depreciation and Impairment of Fixed Assets	93,700
Changes in debt management costs	
Loan Charges - Interest	64,250
Interest Receivable	11,650
Changes in Appropriations	(424,200)
Budget for 2017-18	(448,700)

SUMMARY OF GENERAL FUND CAPITAL PROGRAMME 2016 to 2021

	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£
<u>Capital Programme</u>					
Community Services	5,924,350	8,595,500	9,452,000	9,330,000	300,000
Tourism & Enterprise	857,950	3,659,000	10,500,000	10,480,000	0
Corporate and Core Services	18,212,850	7,659,500	3,224,500	3,224,500	255,000
Asset Management	6,325,210	18,766,000	17,377,000	3,494,000	821,000
Grant Funded Schemes	1,438,634	1,158,820	0	0	0
Total Programme	32,758,994	39,838,820	40,553,500	26,528,500	1,376,000
<u>Financed By:-</u>					
Capital Receipts	5,882,090	11,472,500	10,680,100	2,345,300	367,600
Grants and Contributions	4,936,341	6,207,520	2,648,700	2,531,700	300,000
Revenue Contribution to Capital	684,300	0	0	0	0
Reserves	24,000	0	0	0	0
Section 106 Contributions	951,493	0	0	0	0
Borrowing	20,280,770	22,158,800	27,224,700	21,651,500	708,400
Total Financing	32,758,994	39,838,820	40,553,500	26,528,500	1,376,000

CAPITAL PROGRAMME

Community Services	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
<i>Scheme</i>	£	£	£	£	£
Memorial Safety Cems	34,000	0	0	0	0
Digitalise Burial Records	10,000	0	0	0	0
Ocklynge Cemetery Chapel	67,700	0	0	0	0
Main Chapel Refurb - Phase 2	21,150	0	0	0	0
Disabled Facilities Grants	1,478,800	1,200,000	1,200,000	1,200,000	0
BEST Grant (housing initiatives)	116,750	117,000	117,000	0	0
Acquisition of Land & Property	1,052,500	6,767,500	7,800,000	7,800,000	0
Bridgemere CC	20,000	0	0	0	0
Willingdon Trees Multi Gym	20,000	0	0	0	0
Contaminated Land	102,000	0	0	0	0
Coast Defences Beach Management	567,550	300,000	300,000	300,000	300,000
Cycling Strategy	40,600	0	0	0	0
Play Area Sovereign Harbour	27,000	0	0	0	0
Terminus Road Improvements	500,000	0	0	0	0
CIL - Software	14,000	0	0	0	0
Sov Harbour Community Centre	1,317,800	0	0	0	0
Bodiam Cres Play Area Path	8,000	0	0	0	0
Shinewater Skate Park	50,000	0	0	0	0
Seaside rec - Play Equipment	60,000	0	0	0	0
Motcombe Pond	25,750	0	0	0	0
Hampden Park - Improvements (Green Flag)	50,000	0	0	0	0
Old Town Rec. - Improvements (Green Flag)	25,000	0	0	0	0
Allotments - Improvements	8,250	0	0	0	0
Seaside Rec - all weather path	50,000	0	0	0	0
Signage Re-branding (Parks & Open Spaces)	30,000	0	0	0	0
Tugwell Park - all weather path	25,000	0	0	0	0
Car Parking Machines	72,000	0	0	0	0
Public Conveniences Beachy Head	40,000	0	0	0	0
Public Conveniences Green St	40,000	0	0	0	0
Shinewater Park - Scoping	20,000	0	0	0	0
Air Quality Monitoring Equipment	30,500	0	0	0	0
Helen Gardens Play Equip	0	40,000	0	0	0
Chiltern Close Play Equip	0	25,000	0	0	0
Oak Tree Lane Play Equip	0	0	35,000	0	0
Mulberry Close Play Equip	0	0	0	30,000	0
Lower Holywell Public Con	0	50,000	0	0	0
Redoubt Public Convenience	0	40,000	0	0	0
Green Street Disabled Toilet	0	31,000	0	0	0
Tugwell Park - Path Phase 2	0	25,000	0	0	0
Total - Community Services	5,924,350	8,595,500	9,452,000	9,330,000	300,000

CAPITAL PROGRAMME

Tourism & Enterprise Services	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£
<i>Scheme</i>					
Volleyball Court	23,000	0	0	0	0
Signage	16,100	0	0	0	0
Sports Park Flood Lights	30,000	0	0	0	0
Re-surface Tennis Courts	28,900	0	0	0	0
Wish Tower - Catering Outlet	4,000	0	0	0	0
ILTC - Air Conditioning	60,000	0	0	0	0
Redoubt - Stair Climber	20,000	0	0	0	0
Colonnade Removal	500,000	0	0	0	0
Redoubt - Asphalt Gun Platform	50,000	0	0	0	0
HPSC - Changing Rooms	0	20,000	0	0	0
New Beach Huts	70,950	0	0	0	0
ILTC Showers	25,000	0	0	0	0
Equipment at Devonshire Park	20,000	0	0	0	0
Old Ticket Pavilion refurbishment	10,000	0	0	0	0
Sovereign Centre	0	3,500,000	10,500,000	10,480,000	0
Changing Places	0	69,000	0	0	0
Devonshire Park Wash Down	0	20,000	0	0	0
Devonshire Park Equipment	0	50,000	0	0	0
Total - Tourism and Enterprise Services	857,950	3,659,000	10,500,000	10,480,000	0

CAPITAL PROGRAMME

Corporate and Core Services	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£
<i>Scheme</i>					
CORPORATE SERVICES					
Carbon Reduction Works	323,100	0	0	0	0
Invest to Save	49,500	80,000	80,000	80,000	80,000
Future Model Phase 2	245,100	0	0	0	0
Investment Capital	2,300,000	2,300,000	0	0	0
IT - Block Allocation	387,650	175,000	175,000	175,000	175,000
EHIC - Loan (Gowland Ct)	290,000	0	0	0	0
EHIC - Revolving Credit	100,000	0	0	0	0
EHIC - Loan Facility (EBC transfers)	4,173,000	0	0	0	0
EHIC - Loan Facility (Private Properties)	1,250,000	1,250,000	1,250,000	1,250,000	0
EHIC - Victoria Mansions	5,400,000	1,135,000	0	0	0
Bedfordwell Road - Land	1,450,000	1,000,000	0	0	0
Purchase of Land on Seafront	525,000	0	0	0	0
JTP Programme Office	1,719,500	1,719,500	1,719,500	1,719,500	0
Total - Corporate Services	18,212,850	7,659,500	3,224,500	3,224,500	255,000

CAPITAL PROGRAMME

Asset Management	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£
<i>Scheme</i>					
Devonshire Park Redevelopment Project	5,434,150	17,806,000	16,877,000	2,994,000	321,000
Congress Theatre redesign & restoration	146,550	0	0	0	0
Spinnakers Café	0	200,000	0	0	0
Princes Park Fit Out	0	260,000	0	0	0
Hampden Pk Com Centre Fire Alarm & Light	18,150	0	0	0	0
Royal Hippodrome Theatre (Phase 2)	127,000	0	0	0	0
Devonshire Park Theatre - rendering & Towers	371,850	0	0	0	0
Town Hall Community Hub	20,000	0	0	0	0
Shinewater Boiler replacement	11,150	0	0	0	0
Hide Hollow Lay By	34,000	0	0	0	0
Car Park lighting adj SWA works	13,600	0	0	0	0
Seafront Lighting	36,500	0	0	0	0
Asset Disposal costs	112,260	0	0	0	0
Asset Management - Block Allocation	0	500,000	500,000	500,000	500,000
Total - Asset Management	6,325,210	18,766,000	17,377,000	3,494,000	821,000

CAPITAL PROGRAMME

Pier and Coastal Communities	Estimate Total 2016-17	Total 2017-18	Total 2018-19	Total 2019-20	Total 2020-21
	£	£	£	£	£
<i>Scheme</i>					
Wish Tower Restaurant	10,000	1,158,820	0	0	0
Replace staircase to Camera Obscura	90,000	0	0	0	0
Statue Sculpture Installation	22,000	0	0	0	0
Princes Park - Café Refurbishment	331,521	0	0	0	0
Princes Park - Public Realm Work	556,079	0	0	0	0
Sea Houses Sq - Plaza Improvements	112,846	0	0	0	0
Sea Houses Sq 1-5 Seaside Refurb	87,769	0	0	0	0
Seaside Rd - 67-69 Seaside refurb	143,419	0	0	0	0
Refurbishment of Council Building	85,000	0	0	0	0
Total - Pier and Coastal Communities	1,438,634	1,158,820	0	0	0

HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME 2016 TO 2020

	Revised Budget 2016-17	Total 2017-18	Total 2018-19	Total 2019-20
	£	£	£	£
Managed By Eastbourne Homes				
Major Works	4,892,700	4,166,300	4,250,400	4,376,200
Environmental Improvements	86,000	40,000	40,000	0
	<u>4,978,700</u>	<u>4,206,300</u>	<u>4,290,400</u>	<u>4,376,200</u>
House Rescue Emergency Fund	200,000	0	0	0
Empty Homes Programme Ph1				
51-53 Seaside Road	28,061			
1-4 Arch Mews	8,314	0	0	0
67 Langney Road	6,454	0	0	0
19a Dallington	3,131			
Glynde Avenue & Bungalow	61,471	0	0	0
3 St Aubyns Road	3,486	0	0	0
F2, 20 Bourne Street	3,387	0	0	0
New Build Phase 1				
Belmore & Longstone Road	322,799	0	0	0
New Build Phase 2				
Sumach Close	1,826,947	0	0	0
Rodmill	0	0	0	0
Fort Lane	1,857,231	0	0	0
Wayford Close	718,646			
Empty Homes Programme Ph 2				
1-5 Seaside	267,361	0	0	0
62a Tideswell Road	393,359	0	0	0
Total HRA Capital Programme	10,679,347	4,206,300	4,290,400	4,376,200
Funded by:				
Borrowing	1,585,661	0	0	0
Government Grant	165,500	0	0	0
Capital Receipts	3,067,445	0	0	0
Major Repairs Reserve	4,112,650	4,206,300	4,290,400	4,376,200
S106 Contributions	882,041	0	0	0
Reserves	866,050	0	0	0
Total Financing	10,679,347	4,206,300	4,290,400	4,376,200

PROJECTED USE OF RESERVES

	2016-17 Budget	2016-17 Revised Budget	2017-18 Budget
	£	£	£
General Fund Reserve			
In hand at 1st April	(3,588,827)	(3,284,000)	(2,307,000)
Financing of Non Recurring Expenditure	586,000	576,000	497,000
Transfer to/from Earmarked Reserves	0	(500,000)	(1,000,000)
Withdrawal/(Addition)	235,000	683,000	0
Allocated For Future Use	0	218,000	0
In hand at 31st March	(2,767,827)	(2,307,000)	(2,810,000)
Strategic Change Fund Balance			
In hand at 1st April	(200,851)	(356,000)	(251,000)
Withdrawal/(Addition)	0	0	0
Allocated For Future Use	0	105,000	0
In hand at 31st March	(200,851)	(251,000)	(251,000)
Capital Programme Reserve			
In hand at 1st April	(1,582,558)	(2,137,000)	(2,137,000)
Withdrawal/(Addition)	0	0	1,000,000
Allocated For Future Use	0	0	0
In hand at 31st March	(1,582,558)	(2,137,000)	(1,137,000)
Regeneration Reserve			
In hand at 1st April	(1,012,600)	(1,053,000)	(374,000)
Transfer from General Earmarked Reserves	500,000	500,000	341,000
Withdrawal/(Addition)	0	8,000	0
Allocated For Future Use	NIL	171,000	0
In hand at 31st March	(512,600)	(374,000)	(33,000)
Devonshire Park Reserve			
In hand at 1st April	(1,000,000)	(1,000,000)	(988,000)
Transfer from General Earmarked Reserves	0	0	646,000
Withdrawal/(Addition)	0	0	0
Allocated For Future Use	0	12,000	0
In hand at 31st March	(1,000,000)	(988,000)	(342,000)

Glossary and Notes

Each service is shown on a separate page and its revenue budget is presented using a combination of the following day to day expenditure and income headings:

Employees	Includes all employee related costs, both direct and indirect. Direct employee costs are Salaries, Employers National Insurance contributions, Employers pension contributions, agency staff and employee expenses. Indirect costs include relocation, interview, training, advertising and severance payments.
Premises	Includes costs directly related to the running of premises and covers repairs, maintenance, energy costs, rents, rates, water charges, fixtures, fittings, cleaning, grounds maintenance and premises insurance.
Transport	Includes all costs associated with the provision, hire or use of transport, including car allowances, travel expenses, transport insurance, hire and operating leases.
Supplies and Services	Includes all direct supplies and service expenses to the authority. It covers equipment, furniture, materials, catering, clothes, uniforms, printing, stationery and general office expenses, services communications, IT costs, subscriptions and grant payments.
Third Party Payments	A third party payment is a payment to an external provider in return for the provision of a service.
Transfer Payments	Includes the costs of payments to individuals for which no goods or services are received in return by the Council, for example, grants to the voluntary sector and Housing Benefit payments.
Government Grants	Specific and special grants from Government.
Other Grants and Contributions	Includes income received to finance a function/project which is undertaken with other bodies and contributions from other local authorities.
Customer and Client Receipts	Includes fees and charges for services, use of facilities, admissions and lettings.
External Recharges	Recharges made to outside bodies for expenditure incurred.
Internal Recharges	Recharges made to internal customers for services provided.
Support Services	These are charges for all support services. These costs are apportioned or allocated to the services they support and include the costs of finance, IT, HR, office accommodation, legal services, internal audit, customer services, creditors, general income and insurances.
Capital Charges	This includes depreciation charges reflecting the decline in value (not cost) of assets as a result of their usage or ageing.

Glossary and Notes

Note

The Council's budget is prepared from the items listed above so that it can determine its Net Expenditure Requirement. This is the amount that needs to be financed from Retained Business Rates, Government Grants and the Council Tax.

When the Council completes its year end accounts it is required to account for the economic costs of providing its services. This requires the inclusion of prescribed technical accounting adjustments - like charges for the use of assets and pension cost adjustments - which are then reversed out so that the final total reconciles back to the amount of the council tax income raised. The Council's service budgets do not include these technical adjustments.